

NORTHWOOD 2021 BUDGET

Projected Expenditures vs Budget as of 10/31/21 with Encumbrances Thru 12/31/21

| Account Number                        | Description                 | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                     | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---------------------------------------|-----------------------------|-----------------|-------------------------------|--|-----------------------------|---|---------------------------|--|
| <b>41301 SELECTMEN</b>                |                             |                 |                               |  |                             |   |                           |  |
| 100 - 41301 - 130                     | SALARY                      | 10,500          | 8,670                         |  | 7,083                       | 1,417                                   | Stipends thru year end    | 170  |
| 100 - 41301 - 220                     | SS                          | 651             | 538                           |  | 439                         | 88                                      | Taxes thru year end       | 11   |
| 100 - 41301 - 225                     | MEDICARE                    | 153             | 126                           |  | 103                         | 21                                      | Taxes thru year end       | 3  |
| 100 - 41301 - 560                     | DUES                        | 200             | 200                           |  | -                           |   |                           | 200  |
| 100 - 41301 - 820                     | TRAINING                    | 200             | 200                           |  | 70                          |   |                           | 130  |
| 100 - 41301 - 830                     | TRAVEL                      | -               | 1                             |  | -                           |   |                           | 1  |
| <b>TOTAL 41301 SELECTMEN</b>          |                             | <b>11,704</b>   | <b>9,735</b>                  | <b>-</b>                                   | <b>7,695</b>                | <b>1,525</b>                            |                           | <b>515</b>   |
| <b>41302 TOWN ADMINISTRATOR</b>       |                             |                 |                               |  |                             |   |                           |  |
| 100 - 41302 - 110                     | SALARY                      | 90,000          | 72,010                        |  | 71,446                      | 19,567                                  | Salary through year end   | (19,003)   |
| 100 - 41302 - 215                     | LIFE                        | 44              | 44                            |  | 30                          | 8                                       | Benefits through year end | 6  |
| 100 - 41302 - 220                     | SS                          | 5,580           | 4,465                         |  | 4,430                       | 1,213                                   | Taxes through year end    | (1,178)  |
| 100 - 41302 - 225                     | MEDICARE                    | 1,305           | 1,044                         |  | 1,036                       | 284                                     | Taxes through year end    | (276)  |
| 100 - 41302 - 230                     | RETIREMENT                  | 11,354          | 10,587                        |  | 8,920                       | 2,751                                   | Benefits through year end | (1,084)  |
| 100 - 41302 - 330                     | CONTRACTED SERVICES         | 1,000           | -                             |  | 1,675                       | 282                                     | Document storage \$94/mo  | (1,957)  |
| 100 - 41302 - 343                     | CELL PHONE & EQUIPMENT      | 600             | 606                           |  | 371                         | 124                                     | \$41.24/mo                | 111  |
| 100 - 41302 - 560                     | DUES                        | 1,320           | 550                           |  | 880                         | -                                       |                           | (330)  |
| 100 - 41302 - 820                     | TRAINING/SEMINARS           | 1,200           | 1                             |  | 155                         | -                                       |                           | (154)  |
| 100 - 41302 - 830                     | TRAVEL                      | 2,250           | 1                             |  | -                           | -                                       |                           | 1  |
| <b>TOTAL 41302 TOWN ADMINISTRATOR</b> |                             | <b>114,653</b>  | <b>89,308</b>                 | <b>-</b>                                   | <b>88,943</b>               | <b>24,229</b>                           |                           | <b>(23,864)</b>  |
| <b>41303 MODERATOR</b>                |                             |                 |                               |  |                             |   |                           |  |
| 100 - 41303 - 130                     | SALARY                      | 780             | 780                           |  | -                           | -                                       |                           | 780  |
| 100 - 41303 - 220                     | SS                          | 48              | 48                            |  | -                           | -                                       |                           | 48   |
| 100 - 41303 - 225                     | MEDICARE                    | 11              | 11                            |  | -                           | -                                       |                           | 11   |
| 100 - 41303 - 820                     | TRAINING                    | 50              | -                             |  | -                           | -                                       |                           | -  |
| <b>TOTAL 41303 MODERATOR</b>          |                             | <b>889</b>      | <b>839</b>                    | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |                           | <b>839</b>   |
| <b>41309 EXECUTIVE OFFICE</b>         |                             |                 |                               |  |                             |   |                           |  |
| 100 - 41309 - 112                     | BUILDING/ASSESSING CLERK    | 19,240          | 23,544                        |  | 18,266                      | 8,140                                   | Wages thru year end       | (2,862)  |
| 100 - 41309 - 115                     | MUNICIPAL ADMIN ASST SALARY | 41,122          | 17,344                        |  | 30,560                      | -                                       | Wages thru year end       | (13,216)   |
| 100 - 41309 - 190                     | LAND USE ADMIN ASST SALARY  | 39,624          | 33,286                        |  | 32,480                      | 8,382                                   | Wages thru year end       | (7,576)  |
| 100 - 41309 - 191                     | LAND USE SPECIALIST SALARY  | 35,493          | 24,517                        |  | 25,426                      | 6,605                                   | Wages thru year end       | (7,514)  |
| 100 - 41309 - 215                     | LIFE                        | 88              | 44                            |  | 61                          | 16                                      | Benefits thru year end    | (33)   |
| 100 - 41309 - 220                     | SS                          | 8,400           | 6,119                         |  | 6,666                       | 1,434                                   | Taxes thru year end       | (1,981)  |

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|---|------------------------------|-----------------|-------------------------------|--|-----------------------------|---|--|--|
| 100 - 41309 - 225                         | MEDICARE                     | 1,964           | 1,431                         |  | 1,573                       | 335                                     | Taxes thru year end  | (478)  |
| 100 - 41309 - 230                         | RETIREMENT                   | 10,186          | 3,753                         |  | 8,082                       | 2,323                                   | Benefits thru year end   | (6,652)  |
| 100 - 41309 - 330                         | CONTRACTED SERVICES          | 42,000          | 42,171                        |  | 37,968                      | 4,206                                   | Mainstay, Leaf, Seacoast Business<br>Machine, Crystal Rock, Legends,<br>Adobe, Absolute Data Destruction | (3)  |
| 100 - 41309 - 331                         | FEES FROM LAND DONATIONS     | 1               | 1                             |  | -                           |   |  | 1  |
| 100 - 41309 - 343                         | CABLE COORDINATOR CELL PHONE | 1               | 100                           |  | -                           |   |  | 100  |
| 100 - 41309 - 550                         | PRINTING/ADVERTISING         | 5,000           | 6,000                         |  | 2,424                       |   |  | 3,576  |
| 100 - 41309 - 560                         | DUES                         | 4,040           | 3,772                         |  | 4,071                       |   |  | (299)  |
| 100 - 41309 - 620                         | SUPPLIES                     | 3,300           | 3,000                         |  | 1,537                       | 308                                     | Estimated based on averages  | 1,155  |
| 100 - 41309 - 621                         | SOFTWARE                     | 50              | 600                           |  | 51                          |   |  | 549  |
| 100 - 41309 - 625                         | POSTAGE                      | 8,000           | 3,000                         |  | 13,566                      |   | TH postage all recorded here, not in<br>separate departments during 2021                                 | (10,566)   |
| 100 - 41309 - 630                         | MAINTENANCE & REPAIRS        | 1,000           | 200                           |  | -                           |   |  | 200  |
| 100 - 41309 - 670                         | BOOKS,PERIOD,SUBSCRIBE       | 400             | 100                           |  | 141                         |   |  | (41)   |
| 100 - 41309 - 690                         | EQUIPMENT                    | 17,200          | 1,000                         |  | 566                         | 16,634                                  | Server upgrades/security issues  | (16,200)   |
| 100 - 41309 - 820                         | TRAINING/SEMINARS            | 50              | 1                             |  | -                           |   |  | 1  |
| 100 - 41309 - 830                         | TRAVEL                       | 100             | 1                             |  | -                           |   |  | 1  |
| <b>TOTAL EXECUTIVE OFFICE</b>             |                              | <b>237,259</b>  | <b>169,984</b>                | <b>-</b>                                   | <b>183,441</b>              | <b>48,382</b>                           |  | <b>(61,839)</b>  |
| <b>41401 RESTORATION OF RECORDS</b>       |                              |                 |                               |  |                             |   |  |  |
| 100 - 41401 - 390                         | RESTORATION OF RECORDS       | 10,000          | 3,930                         | 14,442                                     | 14,442                      | -                                       |  | 3,930  |
| <b>TOTAL 41401 RESTORATION OF RECORDS</b> |                              | <b>10,000</b>   | <b>3,930</b>                  | <b>14,442</b>                              | <b>14,442</b>               | <b>-</b>                                |  | <b>3,930</b>   |
| <b>41402 VOTER REGISTRATION</b>           |                              |                 |                               |  |                             |   |  |  |
| 100 - 41402 - 130                         | SUPERVISORS SALARY           | 1,000           | 1,000                         |  | 560                         |   |  | 440  |
| 100 - 41402 - 131                         | SUPERVISOR CLERK SALARY      | 750             | 750                           |  | 522                         |   |  | 228  |
| 100 - 41402 - 220                         | SS                           | 108             | 108                           |  | 67                          |   |  | 41   |
| 100 - 41402 - 225                         | MEDICARE                     | 25              | 25                            |  | 16                          |   |  | 9  |
| 100 - 41402 - 330                         | CONTRACTED SERVICES          | 100             | 100                           |  | 300                         |   |  | (200)  |
| 100 - 41402 - 550                         | PRINTING/ADVERTISING         | 100             | 100                           |  | -                           |   |  | 100  |
| 100 - 41402 - 620                         | SUPPLIES                     | 75              | 75                            |  | 61                          |   |  | 14   |
| 100 - 41402 - 625                         | POSTAGE                      | 25              | 25                            |  | -                           |   |  | 25   |
| <b>TOTAL 41402 VOTER REGISTRATION</b>     |                              | <b>2,183</b>    | <b>2,183</b>                  | <b>-</b>                                   | <b>1,525</b>                | <b>-</b>                                |  | <b>658</b>   |
| <b>41403 ELECTIONS</b>                    |                              |                 |                               |  |                             |   |  |  |
| 100 - 41403 - 120                         | CLERKS & COUNTERS SALARY     | 1,175           | 1,175                         |  | 489                         | -                                       |  | 686  |

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|---|-------------------------------------|-----------------|-------------------------------|--|-----------------------------|---|-------------------------------------|--|
| 100 - 41403 - 220                         | SS                                  | 73              | 73                            |  | 30                          | -                                       |                                     | 43   |
| 100 - 41403 - 225                         | MEDICARE                            | 17              | 17                            |  | 7                           | -                                       |                                     | 10   |
| 100 - 41403 - 550                         | PRINTING & ADMINISTRATION COSTS     | 3,500           | 3,500                         |  | 2,495                       |   |                                     | 1,005  |
| <b>TOTAL 41403 ELECTIONS</b>              |                                     | <b>4,765</b>    | <b>4,765</b>                  | <b>-</b>                                   | <b>3,022</b>                | <b>-</b>                                |                                     | <b>1,743</b>   |
| <b>41501 FINANCE ADMINISTRATION</b>       |                                     |                 |                               |  |                             |   |                                     |  |
| 100 - 41501 - 110                         | SALARY                              | 70,000          | 55,970                        |  | 55,860                      | 14,788                                  | Salary through year end             | (14,678)   |
| 100 - 41501 - 215                         | LIFE                                | 44              | 44                            |  | 30                          | 80                                      | Benefits through year end           | (66)   |
| 100 - 41501 - 220                         | SS                                  | 4,340           | 3,470                         |  | 3,335                       | 917                                     | Taxes through year end              | (782)  |
| 100 - 41501 - 225                         | MEDICARE                            | 1,015           | 812                           |  | 780                         | 214                                     | Taxes through year end              | (182)  |
| 100 - 41501 - 230                         | RETIREMENT                          | 8,831           | 7,935                         |  | 6,929                       | 2,079                                   | Benefits through year end           | (1,073)  |
| 100 - 41501 - 330                         | CONTRACTED SERVICES                 | 5,000           | 6,450                         |  | 3,275                       |   | Outside contractor no longer needed | 3,175  |
| 100 - 41501 - 560                         | DUES                                | 35              | 35                            |  | 70                          |   |                                     | (35)   |
| 100 - 41501 - 620                         | SUPPLIES                            | 1,000           | 1,000                         |  | 1,046                       | 209                                     | Toner cartridges, envelopes         | (255)  |
| 100 - 41501 - 621                         | SOFTWARE                            | 7,400           | 200                           |  | 3,841                       |   |                                     | (3,641)  |
| 100 - 41501 - 625                         | POSTAGE                             | -               | 650                           |  | -                           |   | Expense recorded in Exec. Budget    | 650  |
| 100 - 41501 - 690                         | EQUIPMENT                           | 1,050           | 150                           |  | 235                         | -                                       |                                     | (85)   |
| 100 - 41501 - 820                         | TRAINING/SEMINARS                   | 300             | 250                           |  | 70                          |   |                                     | 180  |
| 100 - 41501 - 830                         | TRAVEL                              | 200             | 250                           |  | -                           |   |                                     | 250  |
| <b>TOTAL 41501 FINANCE ADMINISTRATION</b> |                                     | <b>99,215</b>   | <b>77,216</b>                 | <b>-</b>                                   | <b>75,471</b>               | <b>18,288</b>                           |                                     | <b>(16,543)</b>  |
| <b>41502 AUDIT SERVICES</b>               |                                     |                 |                               |  |                             |   |                                     |  |
| 100 - 41502 - 301                         | AUDIT SERVICES                      | 15,425          | 15,425                        |  | 16,175                      | -                                       |                                     | (750)  |
| <b>TOTAL 41502 AUDIT SERVICES</b>         |                                     | <b>15,425</b>   | <b>15,425</b>                 | <b>-</b>                                   | <b>16,175</b>               | <b>-</b>                                |                                     | <b>(750)</b>   |
| <b>41503 ASSESSING ADMINISTRATION</b>     |                                     |                 |                               |  |                             |   |                                     |  |
| 100 - 41503 - 330                         | CONTRACTED SERVICES                 | 55,000          | 88,000                        |  | 54,116                      | 9,000                                   | Assessing contract thru year end    | 24,884   |
| 100 - 41503 - 390                         | REGISTRY OF DEEDS                   | 500             | 500                           |  | 31                          |   |                                     | 469  |
| 100 - 41503 - 391                         | TAX MAPPING                         | 3,500           | 3,500                         |  | 3,125                       |   |                                     | 375  |
| 100 - 41503 - 550                         | PRINTING ASSESSING                  | 1               | 1                             |  | 142                         |   |                                     | (141)  |
| 100 - 41503 - 560                         | DUES                                | 20              | 20                            |  | 20                          |   |                                     | -  |
| 100 - 41503 - 620                         | SUPPLIES                            | 50              | 50                            |  | 262                         |   |                                     | (212)  |
| 100 - 41503 - 625                         | POSTAGE                             | 1               | 50                            |  | -                           |   | Expense recorded in Exec. Budget    | 50   |
| <b>TOTAL 41503 ASSESSING ADMIN</b>        |                                     | <b>59,072</b>   | <b>92,121</b>                 | <b>-</b>                                   | <b>57,696</b>               | <b>9,000</b>                            |                                     | <b>25,425</b>  |
| <b>41504 TAX COLLECTOR/TOWN CLERK</b>     |                                     |                 |                               |  |                             |   |                                     |  |
| 100 - 41504 - 110                         | DEPUTY TAX COLLECTOR/T CLERK SALARY | 42,349          | 21,172                        |  | 30,569                      | 8,019                                   | Wages thru year end                 | (17,416)   |
| 100 - 41504 - 130                         | TAX COLLECTOR/T CLERK SALARY        | 48,595          | 48,595                        |  | 38,577                      | 10,280                                  | Salary thru year end                | (262)  |

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|---|-------------------------------|-----------------|-------------------------------|--|-----------------------------|---|---------------------------------|--|
| 100 - 41504 - 211                           | TAX COLLECTOR/T CLERK BUY OUT | 500             | -                             |  | -                           | -                                       |                                 | -  |
| 100 - 41504 - 215                           | LIFE                          | 88              | 44                            |  | 31                          | 16                                      | Benefits thru year end          | (3)  |
| 100 - 41504 - 220                           | SS                            | 5,639           | 4,326                         |  | 4,174                       | 1,135                                   | Taxes thru year end             | (982)  |
| 100 - 41504 - 225                           | MEDICARE                      | 1,319           | 1,012                         |  | 976                         | 265                                     | Taxes thru year end             | (229)  |
| 100 - 41504 - 230                           | RETIREMENT                    | -               | -                             |  | 10,800                      | 2,573                                   | Benefits thru year end          | (13,373)   |
| 100 - 41504 - 330                           | CURRENT USE                   | 300             | 300                           |  | -                           |   |                                 | 300  |
| 100 - 41504 - 331                           | TAX LIENS                     | 750             | 750                           |  | 1,663                       |   |                                 | (913)  |
| 100 - 41504 - 390                           | CONTRACTED SERVICES           | 3,000           | 10,938                        |  | 461                         | 225                                     | Reg of Deeds fees               | 10,252   |
| 100 - 41504 - 550                           | PRINTING                      | 1,580           | 1,580                         |  | 1,109                       | 650                                     | 2nd issue bill printing         | (79)   |
| 100 - 41504 - 560                           | DUES                          | 100             | 100                           |  | 60                          |   |                                 | 40   |
| 100 - 41504 - 620                           | SUPPLIES                      | 600             | 600                           |  | 1,560                       | 550                                     | toner cartridges, envelopes...  | (1,510)  |
| 100 - 41504 - 621                           | SOFTWARE                      | 10,000          | 1                             |  | 10,375                      | -                                       |                                 | (10,374)   |
| 100 - 41504 - 625                           | POSTAGE                       | 5,900           | 7,000                         |  | 1,509                       | 1,100                                   | 2nd half tax bills              | 4,391  |
| 100 - 41504 - 630                           | MAINTENANCE                   | 1               | 1                             |  | -                           |   |                                 | 1  |
| 100 - 41504 - 670                           | BOOKS & PERIODICAL            | 50              | 50                            |  | -                           |   |                                 | 50   |
| 100 - 41504 - 690                           | OFFICE EQUIPMENT              | 1,600           | 600                           |  | 65                          |   |                                 | 535  |
| 100 - 41504 - 820                           | TRAINING                      | 1,000           | 750                           |  | 931                         |   |                                 | (181)  |
| 100 - 41504 - 830                           | TRAVEL                        | 300             | 150                           |  | 1,240                       |   | Estimated mileage to conference | (1,090)  |
| <b>TOTAL 41504 TAX COLLECTOR/TOWN CLERK</b> |                               | <b>123,671</b>  | <b>97,969</b>                 | <b>-</b>                                   | <b>104,101</b>              | <b>24,812</b>                           |                                 | <b>(30,944)</b>  |
| <b>41505 TREASURER</b>                      |                               |                 |                               |  |                             |   |                                 |  |
| 100 - 41505 - 111                           | DEPUTY TREASURER SALARY       | 500             | 500                           |  | -                           |   |                                 | 500  |
| 100 - 41505 - 130                           | TREASURER SALARY              | 5,100           | 5,100                         |  | 4,049                       | 1,079                                   | Wages through year end          | (28)   |
| 100 - 41505 - 220                           | SS                            | 347             | 347                           |  | 251                         | 67                                      | Taxes through year end          | 29   |
| 100 - 41505 - 225                           | MEDICARE                      | 81              | 81                            |  | 59                          | 16                                      | Taxes through year end          | 7  |
| 100 - 41505 - 331                           | BANK FEES                     | 500             | 500                           |  | 1,652                       |   |                                 | (1,152)  |
| 100 - 41505 - 560                           | DUES                          | 35              | 35                            |  | 35                          |   |                                 | -  |
| 100 - 41505 - 620                           | SUPPLIES                      | 1,100           | 100                           |  | -                           |   |                                 | 100  |
| 100 - 41505 - 820                           | TRAINING                      | 250             | 250                           |  | -                           |   |                                 | 250  |
| 100 - 41505 - 830                           | TRAVEL                        | 350             | 350                           |  | -                           |   |                                 | 350  |
| <b>TOTAL 41505 TREASURER</b>                |                               | <b>8,263</b>    | <b>7,263</b>                  | <b>-</b>                                   | <b>6,046</b>                | <b>1,161</b>                            |                                 | <b>56</b>  |
| <b>41509 BUDGET ADMIN</b>                   |                               |                 |                               |  |                             |   |                                 |  |
| 100 - 41509 - 550                           | PRINTING BUDGET               | 350             | 350                           |  | -                           |   |                                 | 350  |
| 100 - 41509 - 620                           | SUPPLIES BUDGET               | 200             | 200                           |  | -                           |   |                                 | 200  |
| 100 - 41509 - 625                           | POSTAGE BUDGET                | 150             | 150                           |  | -                           |   |                                 | 150  |
| 100 - 41509 - 820                           | TRAINING BUDGET               | 360             | 360                           |  | 70                          |   |                                 | 290  |
| <b>TOTAL 41509 BUDGET ADMIN</b>             |                               | <b>1,060</b>    | <b>1,060</b>                  | <b>-</b>                                   | <b>70</b>                   | <b>-</b>                                |                                 | <b>990</b>   |

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|---|---------------------------------|-----------------|-------------------------------|--|-----------------------------|---|----------------------------------|--|
| <b>41510 TRUSTEES OF TRUST FUNDS</b>              |                                 |                 |                               |  |                             |   |                                  |  |
| 100 - 41510 - 130                                 | STIPEND                         | 900             | 900                           |  | -                           | 900                                     | Wages through year end           | -  |
| 100 - 41510 - 330                                 | CONTRACTED SERVICES             | 2,100           | 2,100                         |  | -                           | 2,100                                   | Estimated through year end       | -  |
| 100 - 41510 - 620                                 | SUPPLIES                        | 100             | 1                             |  | 64                          |   |                                  | (63)   |
| 100 - 41510 - 820                                 | TRAINING                        | 1               | 1                             |  | -                           |   |                                  | 1  |
| 100 - 41510 - 830                                 | TRAVEL                          | 1               | 1                             |  | -                           |   |                                  | 1  |
| <b>TOTAL 41510 TRUSTEES OF TRUST FUNDS</b>        |                                 | <b>3,102</b>    | <b>3,003</b>                  | <b>-</b>                                   | <b>64</b>                   | <b>3,000</b>                            |                                  | <b>(61)</b>  |
| <b>41531 LEGAL OPERATIONS SERVICES</b>            |                                 |                 |                               |  |                             |   |                                  |  |
| 100 - 41531 - 320                                 | LEGAL OPERATIONS SERVICES       | 15,000          | 15,000                        |  | 10,767                      | 3,589                                   | Est. through YE based on average | 644  |
| <b>TOTAL 41531 LEGAL OPERATIONS SERVICES</b>      |                                 | <b>15,000</b>   | <b>15,000</b>                 | <b>-</b>                                   | <b>10,767</b>               | <b>3,589</b>                            |                                  | <b>644</b>   |
| <b>41533 CLAIMS JUDGEMENTS, SETTLEMENTS</b>       |                                 |                 |                               |  |                             |   |                                  |  |
| 100 - 41533 - 320                                 | CLAIMS JUDGEMENT SERVICES       | 1               | 1                             |  | -                           |   |                                  | 1  |
| <b>TOTAL 41533 CLAIMS JUDGEMENTS, SETTLEMENTS</b> |                                 | <b>1</b>        | <b>1</b>                      | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |                                  | <b>1</b>   |
| <b>41552 PERSONNEL ADMINISTRATION</b>             |                                 |                 |                               |  |                             |   |                                  |  |
| 100- 41552 112                                    | EMPLOYEE COMPENSATION POOL      | 40,000          | -                             |  | -                           | -                                       |                                  | -  |
| 100 - 41552 - 210                                 | EMPLOYEES HEALTH/DENTAL POOL    | 359,949         | 297,296                       |  | 201,556                     | 30,730                                  | Health/Dental thru year end      | 65,010   |
| 100 - 41552 - 232                                 | PERSONNEL ADMIN. MAINTENANCE    | 2,000           | 2,000                         |  | 2,735                       | 28,000                                  | Energy Consultants PO            | (28,735)   |
| 100 - 41552 - 240                                 | EMPLOYEE DISABILITY             | 8,112           | 10,680                        |  | 8,006                       | 1,148                                   | Benefits through year end        | 1,526  |
| 100 - 41552 - 250                                 | UNEMPLOYMENT                    | 2,340           | 3,067                         |  | -                           |   |                                  | 3,067  |
| 100 - 41552 - 260                                 | WORKERS COMPENSATION            | 40,564          | 36,044                        |  | 34,267                      | -                                       |                                  | 1,777  |
| 100 - 41552 - 290                                 | VOLUNTEER/EMPLOYEE APPRECIATION | 1,000           | 1,000                         |  | -                           |   |                                  | 1,000  |
| <b>TOTAL 41552 PERSONNEL ADMINISTRATION</b>       |                                 | <b>453,965</b>  | <b>350,087</b>                | <b>-</b>                                   | <b>246,564</b>              | <b>59,878</b>                           |                                  | <b>43,645</b>  |
| <b>41911 PLANNING &amp; DEVELOPMENT</b>           |                                 |                 |                               |  |                             |   |                                  |  |
| 100 - 41911 - 320                                 | LEGAL                           | 1               | 1                             |  | 387                         | 77                                      |                                  | (463)  |
| 100 - 41911 - 330                                 | CONTRACTED SERVICES             | 34,400          | 28,639                        |  | 18,855                      | 16,809                                  | PO - Strafford Reg. Planning     | (7,025)  |
| 100 - 41911 - 331                                 | CONTRACTED SERVICE CLIENTS      | 600             | 600                           |  | 184                         | 52                                      | PO                               | 364  |
| 100 - 41911 - 332                                 | SRPC MEMBERSHIP DUES            | 5,300           | 5,000                         |  | 5,364                       |   |                                  | (364)  |
| 100 - 41911 - 333                                 | GIS COST SHARE                  | 400             | 400                           |  | -                           |   |                                  | 400  |
| 100 - 41911 - 550                                 | PRINTING/ADVERTISING            | 1,500           | 1,500                         |  | 726                         |   |                                  | 774  |
| 100 - 41911 - 620                                 | SUPPLIES                        | 450             | 450                           |  | 772                         | 257                                     | Est. through YE based on average | (579)  |
| 100 - 41911 - 625                                 | POSTAGE                         | 1               | 750                           |  | 9                           |   |                                  | 741  |
| 100 - 41911 - 690                                 | EQUIPMENT                       | 500             | 500                           |  | 308                         |   |                                  | 192  |
| 100 - 41911 - 820                                 | TRAINING                        | 1,000           | 1,000                         |  | -                           |   |                                  | 1,000  |

| Account Number  | Description                       | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                                  | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|-----------------------------------|-----------------|-------------------------------|--|-----------------------------|---|--|--|
| 100 - 41911 - 830   | TRAVEL                            | 200             | 200                           |  | -                           |   |  | 200  |
| <b>TOTAL 41911 PLANNING &amp; DEVELOPMENT</b>             |                                   | <b>44,352</b>   | <b>39,040</b>                 | <b>-</b>                                   | <b>26,604</b>               | <b>17,195</b>                           |  | <b>(4,760)</b>   |
| <b>41913 ZONING BOARD OF ADJUSTMENT</b>                   |                                   |                 |                               |  |                             |   |  |  |
| 100 - 41913 - 320   | LEGAL                             | 1               | 1                             |  | 513                         | 43                                      |  | (555)  |
| 100 - 41913 - 330   | CONTRACTED SERVICES               | 500             | 500                           |  | -                           |   |  | 500  |
| 100 - 41913 - 550   | PRINTING/ADVERTISING              | 1,800           | 1,000                         |  | 636                         |   |  | 364  |
| 100 - 41913 - 620   | SUPPLIES                          | 300             | 150                           |  | 91                          |   |  | 59   |
| 100 - 41913 - 625   | POSTAGE                           | -               | 750                           |  | -                           |   |  | 750  |
| 100 - 41913 - 690   | EQUIPMENT                         | 150             | 149                           |  | -                           |   |  | 149  |
| 100 - 41913 - 820   | TRAINING                          | 200             | 200                           |  | 70                          |   |  | 130  |
| <b>TOTAL 41913 ZONING BOARD OF ADJUSTMENT</b>             |                                   | <b>2,951</b>    | <b>2,750</b>                  | <b>-</b>                                   | <b>1,310</b>                | <b>43</b>                               |  | <b>1,397</b>   |
| <b>41940 COMMUNITY HALL</b>                               |                                   |                 |                               |  |                             |   |  |  |
| 100 - 41940 - 330   | CONTRACTED SERVICES               | 1,200           | 1                             |  | 2,700                       | 750                                     | JP Pest, Action Cleaning thru year end | (3,449)  |
| 100 - 41940 - 410   | ELECTRICITY                       | 650             | 650                           |  | 378                         | 76                                      | Estimated through year end             | 196  |
| 100 - 41940 - 411   | HEATING OIL/PROPANE               | 1,925           | 1,925                         |  | 2,452                       | 1,051                                   | Estimated through year end             | (1,578)  |
| 100 - 41940 - 430   | MAINTENANCE & REPAIRS             | 2,680           | 2,680                         |  | 1,915                       |   |  | 765  |
| <b>TOTAL 41940 COMMUNITY HALL</b>                         |                                   | <b>6,455</b>    | <b>5,256</b>                  | <b>-</b>                                   | <b>7,446</b>                | <b>1,876</b>                            |  | <b>(4,066)</b>   |
| <b>41941 TOWN HALL BUILDINGS (parade buildings)</b>       |                                   |                 |                               |  |                             |   |  |  |
| 100 - 41941 - 330   | CONTRACTED SERVICES               | 12,000          | 20,039                        |  | 5,387                       | 170                                     | JP Pest est. thru YE                   | 14,482   |
| 100 - 41941 - 341   | TELEPHONE - TOWN HALL DEPARTMENTS | 12,500          | 5,880                         |  | 5,785                       | 526                                     | Estimated through year end             | (431)  |
| 100 - 41941 - 410   | ELECTRICITY                       | 11,000          | 7,520                         |  | 10,565                      | 2,112                                   | Estimated through year end             | (5,157)  |
| 100 - 41941 - 411   | HEAT/OIL                          | 6,100           | 4,259                         |  | 1,264                       | 1,264                                   | Estimated through year end             | 1,731  |
| 100 - 41941 - 430   | MAINTANCE & REPAIR                | 3,500           | 3,500                         |  | 7,921                       | 2,445                                   | Action cleaning, water tests           | (6,866)  |
| 100 - 41941 - 440   | DEEDED PROPERTY EXPENSES          | 500             | 10,000                        |  | 17                          |   |  | 9,983  |
| 100 - 41941 - 490   | ALARM MONITORING                  | 750             | 750                           |  | 175                         | 90                                      | American Alarm/Capital Alarm           | 485  |
| 100 - 41941 - 491   | GMP DAM MAINTENANCE               | 750             | 750                           |  | -                           | -                                       | 2021 expenses were paid in 2020        | 750  |
| 100 - 41941 - 640   | SUPPLIES/EQUIPMENT                | 100             | 1                             |  | 49                          |   |  | (48)   |
| 100 - 41941 - 650   | GROUNDS CARE TOWN WIDE            | 12,000          | 1                             |  | 16,714                      | 2,786                                   | Town wide mowing contract              | (19,499)   |
| <b>TOTAL 41941 TOWN HALL BUILDINGS (parade buildings)</b> |                                   | <b>59,200</b>   | <b>52,700</b>                 | <b>-</b>                                   | <b>47,877</b>               | <b>9,393</b>                            |  | <b>(4,570)</b>   |
| <b>41951 CEMETERIES</b>                                   |                                   |                 |                               |  |                             |   |  |  |
| 100 - 41951 - 114   | MOWING & GROUNDS                  | 2,000           | -                             |  | -                           |   |  | -  |
| 100 - 41951 - 430   | MAINTENANCE & REPAIRS             | 3,000           | 3,000                         |  | -                           |   |  | 3,000  |
| 100 - 41951 - 610   | SUPPLIES                          | 100             | 100                           |  | 207                         | 18                                      |  | (125)  |
| <b>TOTAL 41951 CEMETERIES</b>                             |                                   | <b>5,100</b>    | <b>3,100</b>                  | <b>-</b>                                   | <b>207</b>                  | <b>18</b>                               |  | <b>2,875</b>   |

| Account Number                                | Description                        | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                               | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|------------------------------------|-----------------|-------------------------------|--|-----------------------------|---|-------------------------------------|--|
| <b>41961 INSURANCE</b>                        |                                    |                 |                               |  |                             |   |                                     |  |
| 100 - 41961 - 520                             | GENERAL TOWN INSURANCE             | 48,908          | 56,400                        |  | 37,796                      | -                                       |                                     | 18,604   |
| 100 - 41961 - 550                             | INSURANCE DEDUCTIBLE               | -               | 1                             |  | -                           |   |                                     | 1  |
| <b>TOTAL 41961 INSURANCE</b>                  |                                    | <b>48,908</b>   | <b>56,401</b>                 | <b>-</b>                                   | <b>37,796</b>               | <b>-</b>                                |                                     | <b>18,605</b>  |
| <b>41974 HIGHWAY/FACILITY COMMITTEE</b>       |                                    |                 |                               |  |                             |   |                                     |  |
| 100 - 41974 - 130                             | FACILITY COMMITTEE STIPEND         | 1               | 1,000                         |  | -                           |   |                                     | 1,000  |
| 100 - 41974 - 131                             | HIGHWAY ADVISORY COMMITTEE STIPEND | 1               | 1,000                         |  | -                           |   |                                     | 1,000  |
| 100 - 41974 - 220                             | SS                                 | 1               | 124                           |  | -                           |   |                                     | 124  |
| 100 - 41974 - 225                             | MEDICARE                           | 1               | 29                            |  | -                           |   |                                     | 29   |
| 100 - 41974 - 390                             | SUPPLIES                           | 100             | 100                           |  | -                           |   |                                     | 100  |
| <b>TOTAL 41974 FACILITY/HIGHWAY COMMITTEE</b> |                                    | <b>104</b>      | <b>2,253</b>                  | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |                                     | <b>2,253</b>   |
| <b>42111 POLICE COMMISSION</b>                |                                    |                 |                               |  |                             |   |                                     |  |
| 100 - 42111 - 111                             | SALARY                             | 3,872           | 3,371                         |  | 1,285                       | 344                                     | Est. wages through year end         | 1,742  |
| 100 - 42111 - 220                             | SS                                 | 240             | 209                           |  | 80                          | 21                                      | Benefits through year end           | 108  |
| 100 - 42111 - 225                             | MEDICARE                           | 57              | 49                            |  | 19                          | 344                                     | Benefits through year end           | (313)  |
| 100 - 42111 - 320                             | LEGAL                              | 2,400           | 2,400                         |  | -                           | 2,400                                   | PO                                  | -  |
| 100 - 42111 - 620                             | SUPPLIES                           | 100             | 100                           |  | -                           |   |                                     | 100  |
| 100 - 42111 - 690                             | EQUIPMENT                          | 1               | 1                             |  | 64                          |   |                                     | (63)   |
| <b>TOTAL POLICE COMMISSION</b>                |                                    | <b>6,670</b>    | <b>6,130</b>                  | <b>-</b>                                   | <b>1,448</b>                | <b>3,109</b>                            |                                     | <b>1,574</b>   |
| <b>42112 POLICE DEPARTMENT</b>                |                                    |                 |                               |  |                             |   |                                     |  |
| 100 - 42112 - 110                             | CHIEF SALARY                       | 85,846          | 81,390                        |  | 66,933                      | 18,160                                  | Wages through year end              | (3,703)  |
| 100 - 42112 - 111                             | F/T OFFICERS SALARY                | 296,100         | 303,570                       |  | 170,303                     | 44,603                                  | Est. through year end based on avg. | 88,663   |
| 100 - 42112 - 112                             | POLICE/ADMIN ASSIST SALARY         | 45,947          | 42,099                        |  | 35,946                      | 9,720                                   | Wages through year end              | (3,567)  |
| 100 - 42112 - 113                             | P/T OFFICERS SALARY                | 52,875          | 31,875                        |  | 35,031                      | 9,175                                   | Est. through year end based on avg. | (12,330)   |
| 100 - 42112 - 114                             | NIGHT DIFFERENTIAL                 | 4,810           | 4,810                         |  | 1,581                       | 660                                     | Wages through year end              | 2,569  |
| 100 - 42112 - 140                             | O/T POLICE OFFICERS                | 12,000          | 28,000                        |  | 34,394                      | 9,320                                   | Wages through year end              | (15,715)   |
| 100 - 42112 - 191                             | SPECIAL DUTY - CONSTRUCTION        | 1               | 1                             |  | -                           |   |                                     | 1  |
| 100 - 42112 - 210                             | HEALTH/DENTAL BUY-OUT              | -               | -                             |  | -                           | -                                       |                                     | -  |
| 100 - 42112 - 215                             | LIFE                               | 650             | 547                           |  | 295                         | 147                                     | Benefits through year end           | 105  |
| 100 - 42112 - 220                             | SS                                 | 6,127           | 5,031                         |  | 4,452                       | 1,171                                   | Taxes through year end              | (592)  |
| 100 - 42112 - 225                             | MEDICARE                           | 6,971           | 7,008                         |  | 4,944                       | 1,065                                   | Taxes through year end              | 998  |
| 100 - 42112 - 230                             | RETIREMENT                         | 129,378         | 137,007                       |  | 99,925                      | 26,012                                  | Benefits through year end           | 11,070   |
| 100 - 42112 - 320                             | LEGAL                              | 13,500          | 12,500                        |  | 13,500                      | -                                       | Prosecution services                | (1,000)  |
| 100 - 42112 - 321                             | LEGAL CLAIMS, SETTLEMENTS          | 1               | 1                             |  | -                           |   |                                     | 1  |

| Account Number                 | Description                    | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                                | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|--------------------------------|--------------------------------|-----------------|-------------------------------|--|-----------------------------|---|--------------------------------------|--|
| 100 - 42112 - 330              | CONTRACTED SERVICES            | 13,600          | 9,600                         |  | 9,546                       | 434                                     | JP Pest, Axon, Pitney Bowes, WB Maso | (380)  |
| 100 - 42112 - 334              | JANITORIAL SERVICES            | 7,556           | 7,556                         |  | -                           |   |                                      | 7,556  |
| 100 - 42112 - 335              | SECURITY CAMERA SYSTEM         | 1               | 1                             |  | -                           |   |                                      | 1  |
| 100 - 42112 - 340              | TELEPHONE                      | 5,850           | 5,850                         |  | 4,700                       | 470                                     | Estimated through year end           | 680  |
| 100 - 42112 - 341              | INTERNET                       | 780             | 660                           |  | 1,043                       | 348                                     | Estimated through year end           | (730)  |
| 100 - 42112 - 343              | CRUISER MODEMS                 | 2,400           | 2,400                         |  | 1,753                       | 351                                     | Estimated through year end           | 296  |
| 100 - 42112 - 390              | OTHER PROFESSIONAL SERVICES    | 1,500           | 1,500                         |  | 982                         |   |                                      | 519  |
| 100 - 42112 - 410              | ELECTRICITY                    | 3,150           | 3,150                         |  | 2,041                       | 680                                     | Estimated through year end           | 429  |
| 100 - 42112 - 411              | HEATING OIL/PROPANE            | 2,500           | 2,437                         |  | 1,913                       | 638                                     | Estimated through year end           | (114)  |
| 100 - 42112 - 430              | EQUIPMENT                      | 10,000          | 9,000                         |  | 5,926                       | 1,482                                   | Estimated through year end           | 1,592  |
| 100 - 42112 - 432              | K9                             | 1               | 1,000                         |  | -                           |   |                                      | 1,000  |
| 100 - 42112 - 550              | PRINTING                       | 500             | 600                           |  | 251                         |   |                                      | 350  |
| 100 - 42112 - 560              | DUES                           | 1,000           | 1,000                         |  | 940                         |   |                                      | 60   |
| 100 - 42112 - 620              | SUPPLIES                       | 3,000           | 3,000                         |  | 2,463                       | 821                                     | Est through year end based on avg    | (284)  |
| 100 - 42112 - 625              | POSTAGE                        | 400             | 400                           |  | 76                          | 21                                      |                                      | 303  |
| 100 - 42112 - 630              | BUILDING MAINTENANCE & REPAIRS | 2,000           | 2,000                         |  | 1,398                       |   |                                      | 602  |
| 100 - 42112 - 635              | GAS                            | 22,000          | 22,000                        |  | 14,754                      | 3,918                                   | Estimated through year end           | 3,329  |
| 100 - 42112 - 660              | VEHICLE REPAIRS                | 10,000          | 9,000                         |  | 9,483                       | 3,161                                   | Estimated through year end           | (3,644)  |
| 100 - 42112 - 661              | SRO CRUISER USE FOR CBNA       | 3,500           | 3,500                         |  | 3,513                       |   |                                      | (13)   |
| 100 - 42112 - 670              | BOOKS & PERIODICALS            | 400             | 800                           |  | 386                         |   |                                      | 415  |
| 100 - 42112 - 680              | SUPPLIES/UNIFORMS              | 9,000           | 8,000                         |  | 7,896                       | 1,755                                   | Estimated through year end           | (1,650)  |
| 100 - 42112 - 690              | OFFICE EQUIPMENT SMALL ITEMS   | 7,000           | 7,000                         |  | 3,600                       |   |                                      | 3,400  |
| 100 - 42112 - 691              | POLICE VEHICLE PURCHASE        | 46,000          | 43,000                        |  | -                           | 43,007                                  | Purchase of 2022 SUV + fit-up        | (7)  |
| 100 - 42112 - 820              | TRAINING & TRAVEL              | 4,000           | 4,000                         |  | 3,267                       |   |                                      | 733  |
| <b>TOTAL POLICE DEPARTMENT</b> |                                | <b>810,344</b>  | <b>801,293</b>                | <b>-</b>                                   | <b>543,234</b>              | <b>177,118</b>                          |                                      | <b>80,941</b>  |
| <b>42211 FIRE DEPARTMENT</b>   |                                |                 |                               |  |                             |   |                                      |  |
| 100 - 42211 - 110              | FIRE CHIEF SALARY              | 72,000          | 10,000                        |  | 59,388                      | 15,844                                  | Salary thru year end                 | (65,233)   |
| 100 - 42211 - 111              | OFFICER STIPENDS               | -               | 10,000                        |  | -                           |   |                                      | 10,000   |
| 100 - 42211 - 112              | FF/EMT SALARY                  | 158,940         | 194,648                       |  | 118,775                     | 30,944                                  | Wages through year end               | 44,929   |
| 100 - 42211 - 113              | P/T WAGES                      | 100,000         | 57,570                        |  | 93,332                      | 24,607                                  | Wages through year end               | (60,369)   |
| 100 - 42211 - 140              | OVERTIME SALARY                | 5,500           | 5,500                         |  | 5,512                       | 1,650                                   | Wages through year end               | (1,662)  |
| 100 - 42211 - 191              | CALL FF CALLBACK SALARIES      | 25,000          | 30,000                        |  | 9,589                       | 2,621                                   | Wages through year end               | 17,790   |
| 100 - 42211 - 193              | PAY FOREST FIRE FIGHTING       | 1               | 1                             |  | -                           |   |                                      | 1  |
| 100 - 42211 - 215              | LIFE                           | 300             | 288                           |  | 132                         | 66                                      | Benefits thru year end               | 90   |
| 100 - 42211 - 220              | SS                             | 6,200           | 6,670                         |  | 6,574                       | 1,688                                   | Taxes thru year end                  | (1,592)  |
| 100 - 42211 - 225              | MEDICARE                       | 5,241           | 4,462                         |  | 4,052                       | 1,097                                   | Taxes thru year end                  | (688)  |
| 100 - 42211 - 230              | RETIREMENT                     | 82,458          | 74,456                        |  | 62,786                      | 15,436                                  | Benefits thru year end               | (3,765)  |



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|--|-------------------------------|-----------------|-------------------------------|--|-----------------------------|---|-------------------------------------|--|
| 100 - 42211 - 330                      | CONTRACTED SERVICES           | 4,040           | 12,500                        |  | 1,840                       |   |                                     | 10,661   |
| 100 - 42211 - 331                      | COMMUNITY MANAGEMENT SERVICES | 46,569          | 42,950                        |  | 46,569                      |   |                                     | (3,619)  |
| 100 - 42211 - 332                      | PARAMEDIC INTERCEPT           | 7,700           | -                             |  | 3,856                       | 1,157                                   | Est. through year end based on avg. | (5,013)  |
| 100 - 42211 - 333                      | AMBULANCE BILLING             | 6,000           | -                             |  | 5,047                       | 1,682                                   | Comstar contract                    | (6,729)  |
| 100 - 42211 - 334                      | INTERNET ACCESS               | 1,260           | -                             |  | 1,076                       | 360                                     | Estimated through year end          | (1,436)  |
| 100 - 42211 - 340                      | TELEPHONE                     | 4,800           | 2,808                         |  | 2,199                       | 384                                     | Estimated through year end          | 225  |
| 100 - 42211 - 343                      | CELL PHONE & EQUIPMENT        | 1,250           | 1,250                         |  | 1,940                       | 582                                     | Estimated through year end          | (1,272)  |
| 100 - 42211 - 410                      | ELECTRICITY                   | 7,300           | 6,625                         |  | 6,768                       | 1,376                                   | Estimated through year end          | (1,519)  |
| 100 - 42211 - 411                      | HEATING OIL/PROPANE           | 5,000           | 5,930                         |  | 4,550                       | 909                                     | Estimated through year end          | 471  |
| 100 - 42211 - 430                      | MAINTENANCE & REPAIRS         | 10,000          | 13,000                        |  | 3,977                       | 1,193                                   | Estimated based on averages         | 7,831  |
| 100 - 42211 - 431                      | MAINTENANCE EQUIPMENT         | 9,000           | 8,500                         |  | 4,358                       | 1,453                                   | Estimated based on averages         | 2,689  |
| 100 - 42211 - 560                      | DUES                          | 1,300           | 1,300                         |  | 945                         |   |                                     | 355  |
| 100 - 42211 - 610                      | TOOLS, HOSES, ETC             | 11,500          | 11,000                        |  | 1,099                       | 366                                     | Estimated based on averages         | 9,535  |
| 100 - 42211 - 612                      | EQUIPMENT                     | 4,000           | 3,000                         |  | 2,011                       | 669                                     | Estimated based on averages         | 320  |
| 100 - 42211 - 613                      | SMALL MEDICAL SUPPLIES        | 3,200           | 3,000                         |  | 5,732                       | 1,146                                   | Estimated based on averages         | (3,878)  |
| 100 - 42211 - 614                      | PREVENTION SUPPLIES           | 800             | 800                           |  | 481                         |   |                                     | 319  |
| 100 - 42211 - 615                      | FOAM                          | 800             | 800                           |  | -                           |   |                                     | 800  |
| 100 - 42211 - 616                      | REHAB SUPPLIES                | 700             | 700                           |  | 249                         |   |                                     | 451  |
| 100 - 42211 - 620                      | OFFICE SUPPLIES               | 2,000           | 2,600                         |  | 290                         |   |                                     | 2,310  |
| 100 - 42211 - 636                      | DIESEL                        | 10,000          | 10,000                        |  | 10,990                      | 3,663                                   | Estimated through year end          | (4,653)  |
| 100 - 42211 - 640                      | BUILDING CLEANING SUPPLIES    | 500             | 600                           |  | 269                         |   |                                     | 331  |
| 100 - 42211 - 650                      | MEMORIAL SUPPLIES             | -               | 1                             |  | -                           |   |                                     | 1  |
| 100 - 42211 - 660                      | VEHICLE MAINTENANCE           | 25,000          | 19,000                        |  | 14,653                      | 2,943                                   | Estimated based on averages         | 1,404  |
| 100 - 42211 - 680                      | UNIFORMS                      | 4,000           | 4,000                         |  | 1,291                       | 785                                     | Estimated based on averages         | 1,924  |
| 100 - 42211 - 681                      | GEAR                          | 13,500          | 12,000                        |  | 747                         |   |                                     | 11,253   |
| 100 - 42211 - 690                      | OFFICE EQUIPMENT              | 1,400           | 1,400                         |  | -                           |   |                                     | 1,400  |
| 100 - 42211 - 691                      | HAZARDOUS MATERIAL            | -               | 1                             |  | -                           |   |                                     | 1  |
| 100 - 42211 - 693                      | HYDRANTS                      | 1,500           | 1,500                         |  | -                           |   |                                     | 1,500  |
| 100 - 42211 - 820                      | TRAINING                      | 4,500           | 4,250                         |  | 1,935                       |   |                                     | 2,315  |
| 100 - 42211 - 821                      | TRAINING EMS                  | 5,750           | 5,500                         |  | 1,200                       |   |                                     | 4,300  |
| 100 - 42211 - 880                      | GRANTS                        | -               | 1                             |  | -                           |   |                                     | 1  |
| <b>TOTAL 42211 FIRE DEPARTMENT</b>     |                               | <b>649,009</b>  | <b>568,611</b>                | <b>-</b>                                   | <b>484,211</b>              | <b>112,621</b>                          |                                     | <b>(28,221)</b>  |
| <b>42217 MEDICAL SERVICES</b>          |                               |                 |                               |  |                             |   |                                     |  |
| 100 - 42217 - 390                      | MEDICAL SERVICES              | -               | 1                             |  | -                           | -                                       |                                     | 1  |
| <b>TOTAL 42217 MEDICAL SERVICES</b>    |                               | <b>-</b>        | <b>1</b>                      | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |                                     | <b>1</b>   |
| <b>42401 BUILDING/CODE ENFORCEMENT</b> |                               |                 |                               |  |                             |   |                                     |  |

| Account Number                               | Description                    | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                      | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|--|--------------------------------|-----------------|-------------------------------|--|-----------------------------|---|----------------------------|--|
| 100 - 42401 - 112                            | CEO SALARY                     | 32,890          | 26,593                        |  | 23,392                      | 6,391                                   | Wages thru year end        | (3,190)  |
| 100 - 42401 - 220                            | SS                             | 2,039           | 1,649                         |  | 1,450                       | 396                                     | Taxes thru year end        | (198)  |
| 100 - 42401 - 225                            | MEDICARE                       | 477             | 386                           |  | 339                         | 93                                      | Taxes thru year end        | (46)   |
| 100 - 42401 - 330                            | CONTRACT SERVICES              | 1               | 2,500                         |  | 1,641                       |   |                            | 859  |
| 100 - 42401 - 343                            | CELL PHONES & EQUIPMENT        | 507             | 1                             |  | 371                         | 123                                     | Estimated through year end | (493)  |
| 100 - 42401 - 560                            | DUES                           | 400             | 400                           |  | -                           |   |                            | 400  |
| 100 - 42401 - 620                            | SUPPLIES                       | 465             | 900                           |  | 42                          |   |                            | 858  |
| 100 - 42401 - 625                            | POSTAGE                        | 1               | 175                           |  | -                           |   |                            | 175  |
| 100 - 42401 - 635                            | FUEL                           | 650             | 650                           |  | 195                         | 84                                      | Estimated through year end | 371  |
| 100 - 42401 - 660                            | VEHICLE MAINTENANCE            | 700             | 700                           |  | 300                         | 300                                     | Tires                      | 100  |
| 100 - 42401 - 690                            | OFFICE EQUIPMENT               | 800             | 200                           |  | -                           |   |                            | 200  |
| 100 - 42401 - 820                            | TRAINING                       | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 42401 - 830                            | TRAVEL                         | 1               | 1                             |  | -                           |   |                            | 1  |
| <b>TOTAL 42401 BUILDING/CODE ENFORCEMENT</b> |                                | <b>38,932</b>   | <b>34,156</b>                 | <b>-</b>                                   | <b>27,731</b>               | <b>7,387</b>                            |                            | <b>(962)</b>   |
| <b>42901 EMERGENCY MANAGEMENT</b>            |                                |                 |                               |  |                             |   |                            |  |
| 100 - 42901 - 112                            | EMS STIPEND                    | 10,000          | -                             |  | -                           | -                                       |                            | -  |
| 100 - 42901 - 343                            | CELL PHONE & EQUIPMENT         | 720             | 720                           |  | 371                         | 123                                     | Estimated through year end | 226  |
| 100 - 42901 - 220                            | SS                             | 620             | -                             |  | -                           | -                                       |                            | -  |
| 100 - 42901 - 225                            | MEDICARE                       | 145             | -                             |  | -                           | -                                       |                            | -  |
| 100 - 42901 - 620                            | SUPPLIES                       | 1,200           | 1,200                         |  | -                           | -                                       |                            | 1,200  |
| 100 - 42901 - 690                            | EQUIPMENT SUPPLIES             | 1,000           | 1,000                         |  | -                           | -                                       |                            | 1,000  |
| 100 - 42901 - 691                            | MANAGEMENT COST                | 4,000           | 1                             |  | -                           | -                                       |                            | 1  |
| 100 - 42901 - 820                            | TRAINING                       | 1               | 1                             |  | -                           | -                                       |                            | 1  |
| <b>TOTAL 42901 EMERGENCY MANAGEMENT</b>      |                                | <b>17,686</b>   | <b>2,922</b>                  | <b>-</b>                                   | <b>371</b>                  | <b>123</b>                              |                            | <b>2,428</b>   |
| <b>43111 HIGHWAY ADMINISTRATION</b>          |                                |                 |                               |  |                             |   |                            |  |
| 100 - 43111 - 110                            | PUBLIC WORKS FOREMAN SALARY    | 63,144          | -                             |  | 43,129                      | 13,138                                  | Wages thru year end        | (56,267)   |
| 100 - 43111 - 111                            | GENERAL ROAD LABORER SALARY    | -               | 41,671                        |  | -                           | -                                       |                            | 41,671   |
| 100 - 43111 - 112                            | LABORER II                     | 43,680          | 39,846                        |  | 27,775                      | 9,535                                   | Wages thru year end        | 2,536  |
| 100 - 43111 - 113                            | HIGHWAY CALL CREW SALARY       | 11,000          | 11,000                        |  | 7,641                       | 1,910                                   | Estimated through year end | 1,448  |
| 100 - 43111 - 114                            | GROUND MAINT & ROADSIDE MOWING | 8,000           | 16,800                        |  | 1,972                       | -                                       |                            | 14,828   |
| 100 - 43111 - 130                            | ROAD AGENT SALARY              | -               | 6,467                         |  | -                           | -                                       |                            | 6,467  |
| 100 - 43111 - 140                            | O/T SALARY                     | 7,000           | 14,000                        |  | 20,505                      | 5,257                                   | Estimated through year end | (11,762)   |
| 100 - 43111 - 215                            | LIFE                           | 87              | 87                            |  | 56                          | 16                                      | Benefits thru year end     | 15   |
| 100 - 43111 - 220                            | SS                             | 9,289           | 7,005                         |  | 6,155                       | 1,850                                   | Taxes thru year end        | (1,000)  |
| 100 - 43111 - 225                            | MEDICARE                       | 2,172           | 1,638                         |  | 1,439                       | 433                                     | Taxes thru year end        | (234)  |
| 100 - 43111 - 230                            | RETIREMENT                     | 14,359          | 12,413                        |  | 12,755                      | 4,196                                   | Benefits thru year end     | (4,537)  |

| Account Number  | Description                      | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                          | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|----------------------------------|-----------------|-------------------------------|--|-----------------------------|---|--------------------------------|--|
| 100 - 43111 - 330                                     | CONTRACTED SERVICES              | 1               | -                             |  | 223                         | 60                                      | Alarm monitoring, water cooler | (283)  |
| 100 - 43111 - 340                                     | TELEPHONE                        | 300             | 300                           |  | 174                         | 18                                      | Estimated through year end     | 108  |
| 100 - 43111 - 343                                     | CELL PHONES & EQUIPMENT          | 1,000           | 1,320                         |  | 440                         | 126                                     | Estimated through year end     | 754  |
| 100 - 43111 - 390                                     | CONTRACTED SERVICES              | 100             | 1,500                         |  | 910                         |   |                                | 590  |
| 100 - 43111 - 410                                     | ELECTRICITY                      | 1,000           | 800                           |  | 875                         | 175                                     | Estimated through year end     | (250)  |
| 100 - 43111 - 411                                     | HEAT/OIL                         | 1               | 1                             |  | -                           |   |                                | 1  |
| 100 - 43111 - 412                                     | ELECTRICITY - RECYCLING BUILDING | 3,000           | 3,400                         |  | 3,195                       | 639                                     | Estimated through year end     | (434)  |
| 100 - 43111 - 413                                     | HEAT/OIL - RECYCLING BUILDING    | 3,000           | 3,237                         |  | 2,025                       |   |                                | 1,212  |
| 100 - 43111 - 610                                     | SUPPLIES                         | 2,500           | 4,600                         |  | 2,012                       | 402                                     | Estimated through year end     | 2,186  |
| 100 - 43111 - 630                                     | MAINTENANCE & REPAIRS TRUCK      | 12,500          | 12,500                        |  | 12,645                      | 2,156                                   | Est. based on averages         | (2,300)  |
| 100 - 43111 - 635                                     | FUEL                             | 11,000          | 11,000                        |  | 7,050                       | 2,350                                   | Estimated through year end     | 1,600  |
| 100 - 43111 - 661                                     | EQUIPMENT                        | 1,000           | 1                             |  | 110                         |   |                                | (109)  |
| 100 - 43111 - 680                                     | TOOLS DEPARTMENT SUPPLIES        | 1,600           | 1,600                         |  | 969                         | 581                                     | Estimated through year end     | 49   |
| 100 - 43111 - 820                                     | TRAINING & CONFERENCE            | 250             | 250                           |  | 95                          |   |                                | 155  |
| 100 - 43111 - 870                                     | PERMIT FEES                      | 1               | 1                             |  | -                           |   |                                | 1  |
| <b>TOTAL 43111 HIGHWAY ADMINISTRATION</b>             |                                  | <b>195,984</b>  | <b>191,437</b>                | <b>-</b>                                   | <b>152,151</b>              | <b>42,842</b>                           |                                | <b>(3,556)</b>   |
| <b>43121 PAVING &amp; RECONSTRUCTION</b>              |                                  |                 |                               |  |                             |   |                                |  |
| 100 - 43121 - 680                                     | SUPPLIES                         | 10,000          | 67,905                        |  | 524                         | 65,000                                  |                                | 2,381  |
| 100 - 43121 - 880                                     | HIGHWAY BLOCK GRANT - PROJECTS   | 45,000          | 102,409                       |  | -                           | 100,000                                 |                                | 2,409  |
| 100 - 43121 - 881                                     | TOWN BLOCK APPROPR./PROJECTS     | 25,000          | 50,000                        |  | -                           | 50,000                                  |                                | -  |
| <b>TOTAL 43121 PAVING &amp; RECONSTRUCTION</b>        |                                  | <b>80,000</b>   | <b>220,314</b>                | <b>-</b>                                   | <b>524</b>                  | <b>215,000</b>                          |                                | <b>4,790</b>   |
| <b>43122 HIGHWAY CLEANING &amp; MAINTENANCE</b>       |                                  |                 |                               |  |                             |   |                                |  |
| 100 - 43122 - 390                                     | CONTRACTED SERVICES              | 30,000          | 39,000                        |  | 8,821                       |   |                                | 30,179   |
| 100 - 43122 - 680                                     | GRAVEL                           | 7,500           | 7,500                         |  | 3,527                       |   |                                | 3,973  |
| 100 - 43122 - 681                                     | ASPHALT                          | 1,500           | 1,000                         |  | 481                         |   |                                | 519  |
| 100 - 43122 - 682                                     | CULVERT                          | 6,000           | 2,000                         |  | -                           | 705                                     | Eliminator Systems             | 1,295  |
| 100 - 43122 - 683                                     | GUARDRAILS                       | 7,500           | 7,500                         |  | -                           |   |                                | 7,500  |
| 100 - 43122 - 810                                     | EQUIPMENT RENTAL                 | 2,000           | 2,000                         |  | 7,524                       |   |                                | (5,524)  |
| 100 - 43122 - 811                                     | TREE WORK ROADS - REBUILDING     | 20,000          | 9,000                         |  | -                           |   |                                | 9,000  |
| 100 - 43122 - 812                                     | ROAD DAMAGE                      | 3,000           | 3,000                         |  | 400                         |   |                                | 2,600  |
| <b>TOTAL 43122 HIGHWAY CLEANING &amp; MAINTENANCE</b> |                                  | <b>77,500</b>   | <b>71,000</b>                 | <b>-</b>                                   | <b>20,753</b>               | <b>705</b>                              |                                | <b>49,542</b>  |
| <b>43125 SNOW &amp; ICE CONTROL</b>                   |                                  |                 |                               |  |                             |   |                                |  |
| 100 - 43125 - 390                                     | CONTRACTED SERVICES              | 115,000         | 110,000                       |  | 32,024                      | 12,497                                  | Estimate based on 2020 actuals | 65,479   |
| 100 - 43125 - 680                                     | SAND                             | 25,000          | 23,000                        |  | 7,719                       | 8,577                                   | Estimate based on 2020 actuals | 6,704  |
| 100 - 43125 - 681                                     | SALT                             | 25,000          | 25,000                        |  | 29,537                      |   |                                | (4,537)  |

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|--|---------------------------------|-----------------|-------------------------------|--|-----------------------------|---|--------------------------------|--|
| 100 - 43125 - 812                            | EQUIPMENT MAINTENANCE           | 6,000           | 6,000                         |  | 5,846                       | 359                                     | Estimate based on 2020 actuals | (205)  |
| 100 - 43125 - 813                            | OTHER PLOWING                   | 1               | 3,000                         |  | -                           |   |                                | 3,000  |
| <b>TOTAL SNOW &amp; ICE CONTROL</b>          |                                 | <b>171,001</b>  | <b>167,000</b>                | <b>-</b>                                   | <b>75,125</b>               | <b>21,433</b>                           |                                | <b>70,442</b>  |
| <b>43163 STREET LIGHTING</b>                 |                                 |                 |                               |  |                             |   |                                |  |
| 100 - 43163 - 410                            | ELECTRICITY                     | 1               | 1                             |  | -                           |   |                                | 1  |
| <b>TOTAL 43163 STREET LIGHTING</b>           |                                 | <b>1</b>        | <b>1</b>                      | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |                                | <b>1</b>   |
| <b>43211 SANITATION ADMINISTRATION</b>       |                                 |                 |                               |  |                             |   |                                |  |
| 100 - 43211 - 110                            | P/T SALARY                      | 47,874          | 47,874                        |  | 45,170                      | 11,830                                  | Wages through year end         | (9,126)  |
| 100 - 43211 - 220                            | SS                              | 2,964           | 2,968                         |  | 2,801                       | 733                                     | Taxes through year end         | (566)  |
| 100 - 43211 - 225                            | MEDICARE                        | 694             | 694                           |  | 655                         | 172                                     | Taxes through year end         | (133)  |
| 100 - 43211 - 340                            | TELEPHONE                       | 300             | 300                           |  | 251                         | 28                                      | Estimated through year end     | 21   |
| 100 - 43211 - 343                            | CELL PHONES & EQUIPMENT         | 1               | 1                             |  | -                           |   |                                | 1  |
| 100 - 43211 - 410                            | ELECTRICITY                     | 5,000           | 6,340                         |  | 2,663                       | 533                                     | Estimated through year end     | 3,145  |
| 100 - 43211 - 411                            | HEATING OIL/PROPANE             | 1               | 1                             |  | 363                         |   |                                | (362)  |
| 100 - 43211 - 430                            | EQUIPMENT MAINTENANCE & REPAIR  | 500             | 500                           |  | 1,346                       | 269                                     | Estimated through year end     | (1,115)  |
| 100 - 43211 - 431                            | EQUIPMENT                       | 250             | 250                           |  | -                           |   |                                | 250  |
| 100 - 43211 - 432                            | LAGOON                          | 1               | 1                             |  | -                           |   |                                | 1  |
| 100 - 43211 - 440                            | RENTAL                          | 1               | 1                             |  | -                           |   |                                | 1  |
| 100 - 43211 - 490                            | EXTERMINATION                   | 720             | 720                           |  | 704                         | 136                                     | Estimated through year end     | (120)  |
| 100 - 43211 - 491                            | RECYCLING                       | 1               | 200                           |  | -                           |   |                                | 200  |
| 100 - 43211 - 492                            | METALS                          | 1               | 1                             |  | -                           |   |                                | 1  |
| 100 - 43211 - 493                            | HAZARDOUS WASTE                 | 9,000           | 6,000                         |  | 10,544                      | 2,109                                   | Estimated through year end     | (6,653)  |
| 100 - 43211 - 494                            | WASTE OIL                       | 1               | 1                             |  | -                           |   |                                | 1  |
| 100 - 43211 - 495                            | FACILITY IMPROVEMENT SANITATION | -               | -                             |  | -                           |   |                                | -  |
| 100 - 43211 - 550                            | PRINTING/ADVERTISING            | 1,000           | 3,100                         |  | 225                         |   |                                | 2,875  |
| 100 - 43211 - 560                            | DUES/SUBSCRIPTIONS              | 350             | 350                           |  | 413                         |   |                                | (63)   |
| 100 - 43211 - 610                            | GENERAL SUPPLIES                | 500             | 500                           |  | 582                         |   |                                | (82)   |
| 100 - 43211 - 620                            | SUPPLIES RECYCLING COMMITTEE    | 50              | 50                            |  | -                           |   |                                | 50   |
| 100 - 43211 - 630                            | BUILDING MAINTENANCE & REPAIR   | 1,000           | 1,000                         |  | 877                         | 292                                     | Estimated through year end     | (170)  |
| 100 - 43211 - 690                            | SAFETY EQUIPMENT/SUPPLIES       | 1,350           | 1,350                         |  | 239                         |   |                                | 1,111  |
| 100 - 43211 - 820                            | CONFERENCES/TRAINING            | 300             | 300                           |  | -                           |   |                                | 300  |
| 100 - 43211 - 830                            | TRAVEL/MILEAGE                  | 75              | 75                            |  | -                           |   |                                | 75   |
| <b>TOTAL 43211 SANITATION ADMINISTRATION</b> |                                 | <b>71,934</b>   | <b>72,577</b>                 | <b>-</b>                                   | <b>66,833</b>               | <b>16,102</b>                           |                                | <b>(10,358)</b>  |
| <b>43243 SOLID WASTE DISPOSAL</b>            |                                 |                 |                               |  |                             |   |                                |  |
| 100 - 43243 - 380                            | DEMO/FURNITURE DISPOSAL         | 25,000          | 25,000                        |  | 20,033                      | 5,272                                   | Estimated through year end     | (305)  |

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|---|-------------------------------|-----------------|-------------------------------|--|-----------------------------|---|----------------------------|--|
| 100 - 43243 - 385                       | TRANSPORT/MILEAGE             | 33,000          | 25,000                        |  | 48,205                      | 12,686                                  | Estimated through year end | (35,891)   |
| 100 - 43243 - 390                       | TIPPING - SANITATION          | 70,000          | 45,000                        |  | 42,934                      | 11,298                                  | Estimated through year end | (9,232)  |
| 100 - 43243 - 391                       | LAMPREY LANDFILL COSTS        | 8,000           | 1,100                         |  | 1,902                       | -                                       | Estimated through year end | (802)  |
| <b>TOTAL 43243 SOLID WASTE DISPOSAL</b> |                               | <b>136,000</b>  | <b>96,100</b>                 | <b>-</b>                                   | <b>113,074</b>              | <b>29,256</b>                           |                            | <b>(46,230)</b>  |
| <b>44111 HEALTH DEPARTMENT</b>          |                               |                 |                               |  |                             |   |                            |  |
| 100 - 44111 - 110                       | HEALTH OFFICER SALARY         | 6,648           | 6,648                         |  | -                           | 1,040                                   |                            | 5,609  |
| 100 - 44111 - 111                       | DEPUTY HEALTH OFFICER SALARY  | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 44111 - 220                       | SS                            | 412             | 412                           |  | -                           | 64                                      |                            | 348  |
| 100 - 44111 - 225                       | MEDICARE                      | 96              | 96                            |  | -                           | 15                                      |                            | 81   |
| 100 - 44111 - 391                       | ENVIRONMENTAL EMERGENCY       | 1,200           | 1,200                         |  | -                           |   |                            | 1,200  |
| 100 - 44111 - 440                       | PROPERTY REPAIRS              | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 44111 - 560                       | DUES                          | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 44111 - 620                       | SUPPLIES                      | 25              | 25                            |  | -                           |   |                            | 25   |
| 100 - 44111 - 625                       | POSTAGE                       | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 44111 - 635                       | FUEL                          | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 44111 - 820                       | TRAINING                      | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 44111 - 830                       | TRAVEL                        | 1               | 1                             |  | -                           |   |                            | 1  |
| <b>TOTAL 44111 HEALTH DEPARTMENT</b>    |                               | <b>8,388</b>    | <b>8,388</b>                  | <b>-</b>                                   | <b>-</b>                    | <b>1,119</b>                            |                            | <b>7,269</b>   |
| <b>44141 ANIMAL CONTROL</b>             |                               |                 |                               |  |                             |   |                            |  |
| 100 - 44141 - 111                       | ANIMAL CONTROL OFFICER SALARY | 7,176           | 10,343                        |  | 2,265                       |   |                            | 8,078  |
| 100 - 44141 - 220                       | SS                            | 450             | 641                           |  | 140                         |   |                            | 501  |
| 100 - 44141 - 225                       | MEDICARE                      | 110             | 150                           |  | 33                          |   |                            | 117  |
| 100 - 44141 - 330                       | CONTRACTED SERVICES           | 500             | 500                           |  | -                           |   |                            | 500  |
| 100 - 44141 - 343                       | CELL PHONE & EQUIPMENT        | 431             | 431                           |  | 371                         | 82                                      | Estimated through year end | (22)   |
| 100 - 44141 - 350                       | MEDICAL RABIES                | 40              | 40                            |  | -                           |   |                            | 40   |
| 100 - 44141 - 390                       | S.P.C.A.                      | 500             | 500                           |  | -                           |   |                            | 500  |
| 100 - 44141 - 391                       | VET SERVICES RABIES           | 400             | 400                           |  | -                           |   |                            | 400  |
| 100 - 44141 - 610                       | GENERAL FOOD                  | 100             | 100                           |  | -                           |   |                            | 100  |
| 100 - 44141 - 620                       | SUPPLIES                      | 200             | 200                           |  | 123                         |   |                            | 77   |
| 100 - 44141 - 635                       | GASOLINE                      | 500             | 1                             |  | -                           |   |                            | 1  |
| 100 - 44141 - 660                       | VEHICLE & MAINTENANCE         | 1,000           | 1,000                         |  | 1,491                       |   |                            | (491)  |
| 100 - 44141 - 680                       | HOLDING PEN                   | 1               | 50                            |  | -                           |   |                            | 50   |
| <b>TOTAL 44141 ANIMAL CONTROL</b>       |                               | <b>11,408</b>   | <b>14,356</b>                 | <b>-</b>                                   | <b>4,422</b>                | <b>82</b>                               |                            | <b>9,852</b>   |
| <b>44151 COMMUNITY SUPPORT AGENCIES</b> |                               |                 |                               |  |                             |   |                            |  |
| 100 - 44151 - 840                       | RICHIE MCFARLAND CHILDREN     | 2,400           | 2,100                         |  | 2,100                       |   |                            | -  |

| Account Number                                | Description                         | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|-------------------------------------|-----------------|-------------------------------|--|-----------------------------|---|-------|--|
| 100 - 44151 - 841                             | CORNERSTONE VNA                     | 3,308           | 3,308                         |  | 3,308                       |   |       | -  |
| 100 - 44151 - 842                             | ROCKINGHAM CTY MEALS ON WHEELS      | -               | 4,500                         |  | 4,500                       |   |       | -  |
| 100 - 44151 - 844                             | ROCKINGHAM COUNTY NUTRITION PR      | 1,825           | 1,772                         |  | 1,772                       |   |       | -  |
| 100 - 44151 - 845                             | ROCKINGHAM COUNTY CAP               | 9,228           | 9,228                         |  | -                           | 9,228                                   |       | -  |
| 100 - 44151 - 849                             | SEACOAST MENTAL HEALTH              | 1,500           | 1,500                         |  | -                           | 1,500                                   |       | -  |
| 100 - 44151 - 851                             | HAVEN                               | 1,785           | 1,785                         |  | 1,785                       |   |       | -  |
| 100 - 44151 - 852                             | RSVP RETIRED & SENIOR VOLUNTEERS    | 100             | 100                           |  | 100                         |   |       | -  |
| 100 - 44151 - 853                             | CHILD & FAMILY SERVICES(Waypoint)   | 2,000           | 2,000                         |  | 2,000                       |   |       | -  |
| 100 - 44151 - 854                             | COURT APPOINTED SPECIAL ADVOCATES   | 500             | 500                           |  | -                           | 500                                     |       | -  |
| 100 - 44151 - 855                             | AMERICAN RED CROSS                  | 1,500           | 2,000                         |  | 1,500                       |   |       | 500  |
| 100 - 44151 - 856                             | CHILD ADVOCACY CENTER OF ROCK. CNTY | 1,250           | -                             |  | -                           | 1,250                                   |       | (1,250)  |
| 100 - 44151 - 857                             | READY RIDES                         | 750             | 1,500                         |  | 1,500                       |   |       | -  |
| <b>TOTAL 44151 COMMUNITY SUPPORT AGENCIES</b> |                                     | <b>26,146</b>   | <b>30,293</b>                 | <b>-</b>                                   | <b>18,565</b>               | <b>12,478</b>                           |       | <b>(750)</b>   |
| <b>44411 WELFARE ADMINISTRATION</b>           |                                     |                 |                               |  |                             |   |       |  |
| 100 - 44411 - 111                             | DIRECTOR SALARY                     | 10,000          | 13,897                        |  | -                           |   |       | 13,897   |
| 100 - 44411 - 112                             | ASSISTANT SALARY                    | 1               | 1                             |  | -                           |   |       | 1  |
| 100 - 44411 - 220                             | SS                                  | 620             | 861                           |  | -                           |   |       | 861  |
| 100 - 44411 - 225                             | MEDICARE                            | 150             | 201                           |  | -                           |   |       | 201  |
| 100 - 44411 - 320                             | LEGAL/LIENS                         | 1               | 1                             |  | -                           |   |       | 1  |
| 100 - 44411 - 343                             | CELL PHONE & EQUIPMENT              | 533             | 603                           |  | -                           |   |       | 603  |
| 100 - 44411 - 560                             | DUES                                | 45              | 45                            |  | -                           |   |       | 45   |
| 100 - 44411 - 620                             | OFFICE SUPPLIES                     | 300             | 300                           |  | -                           |   |       | 300  |
| 100 - 44411 - 625                             | POSTAGE                             | 100             | 100                           |  | -                           |   |       | 100  |
| 100 - 44411 - 820                             | TRAINING & CONFERENCES              | 100             | 100                           |  | -                           |   |       | 100  |
| 100 - 44411 - 830                             | TRAVEL                              | 150             | 150                           |  | -                           |   |       | 150  |
| <b>TOTAL 44411 WELFARE ADMINISTRATION</b>     |                                     | <b>12,000</b>   | <b>16,259</b>                 | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |       | <b>16,259</b>  |
| <b>44451 MEDICAL PAYMENTS-WELFARE</b>         |                                     |                 |                               |  |                             |   |       |  |
| 100 - 44451 - 350                             | MEDICAL SERVICES WELFARE            | 1               | 1                             |  | -                           |   |       | 1  |
| <b>TOTAL 44451 MEDICAL PAYMENTS-WELFARE</b>   |                                     | <b>1</b>        | <b>1</b>                      | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |       | <b>1</b>   |
| <b>44452 WELFARE VENDORS PAYMENTS</b>         |                                     |                 |                               |  |                             |   |       |  |
| 100 - 44452 - 410                             | ELECTRICITY                         | 1,500           | 1,500                         |  | -                           |   |       | 1,500  |
| 100 - 44452 - 411                             | HEAT & OIL                          | 2,000           | 2,000                         |  | 218                         |   |       | 1,782  |
| 100 - 44452 - 440                             | RENTAL                              | 5,000           | 5,000                         |  | 6,355                       |   |       | (1,355)  |
| 100 - 44452 - 890                             | MISCELLANEOUS                       | 1,000           | 1,000                         |  | 921                         |   |       | 79   |
| <b>TOTAL 44452 WELFARE VENDORS PAYMENTS</b>   |                                     | <b>9,500</b>    | <b>9,500</b>                  | <b>-</b>                                   | <b>7,494</b>                | <b>-</b>                                |       | <b>2,006</b>   |

| Account Number                            | Description                | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                                    | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|----------------------------|-----------------|-------------------------------|--|-----------------------------|---|--|--|
| <b>45201 PARKS &amp; RECREATION</b>       |                            |                 |                               |  |                             |   |  |  |
| 100 - 45201 - 120                         | BEACH ATTENDANT            | 7,000           | 21,707                        |  | 1,231                       | -                                       |  | 20,476   |
| 100 - 45201 - 121                         | RECREATION DIRECTOR SALARY | 50,056          | 24,209                        |  | 14,461                      | 7,012                                   | Wages through year end                   | 2,736  |
| 100 - 45201 - 124                         | LEAGUE COORDINATOR P/T     | -               | 5,428                         |  | 2,880                       |   |  | 2,548  |
| 100 - 45201 - 220                         | SS                         | 3,537           | 3,184                         |  | 1,151                       | 435                                     | Taxes through year end                   | 1,598  |
| 100 - 45201 - 225                         | MEDICARE                   | 827             | 744                           |  | 269                         | 102                                     | Taxes through year end                   | 373  |
| 100 - 45201 - 230                         | RETIREMENT                 | 6,315           | -                             |  | -                           |   |  | -  |
| 100 - 45201 - 343                         | CELL PHONES & EQUIPMENT    | 606             | 606                           |  | 544                         | 126                                     | Estimated through year end               | (64)   |
| 100 - 45201 - 350                         | PRINTING/ADVERTISING       | 400             | 400                           |  | 53                          |   |  | 347  |
| 100 - 45201 - 410                         | ELECTRICITY BALL FIELDS    | 200             | 200                           |  | 565                         | 113                                     | Estimated through year end               | (478)  |
| 100 - 45201 - 413                         | SANITATION                 | 2,461           | 2,461                         |  | -                           | 3,065                                   | Porta-Potties                            | (604)  |
| 100 - 45201 - 560                         | DUES                       | 65              | 65                            |  | -                           |   |  | 65   |
| 100 - 45201 - 610                         | EQUIPMENT                  | 1,500           | 1,000                         |  | 142                         |   |  | 859  |
| 100 - 45201 - 620                         | OFFICE SUPPLIES            | 400             | 400                           |  | 198                         |   |  | 202  |
| 100 - 45201 - 625                         | POSTAGE                    | -               | 100                           |  | -                           |   |  | 100  |
| 100 - 45201 - 650                         | SAND & MAINTENANCE         | 2,500           | 2,000                         |  | 1,075                       |   |  | 925  |
| 100 - 45201 - 810                         | RECREATION PROGRAMS        | 2,500           | 2,000                         |  | 799                         |   |  | 1,201  |
| 100 - 45201 - 820                         | TRAINING                   | 1,500           | 2,300                         |  | -                           |   |  | 2,300  |
| 100 - 45201 - 830                         | TRAVEL                     | 500             | 350                           |  | -                           |   |  | 350  |
| <b>TOTAL 45201 PARKS &amp; RECREATION</b> |                            | <b>80,367</b>   | <b>67,154</b>                 | <b>-</b>                                   | <b>23,368</b>               | <b>10,853</b>                           |  | <b>32,933</b>  |
| <b>45501 LIBRARIES</b>                    |                            |                 |                               |  |                             |   |  |  |
| 100 - 45501 - 110                         | DIRECTOR SALARY            | 53,102          | 50,211                        |  | 40,305                      | 11,233                                  | Wages through year end                   | (1,327)  |
| 100 - 45501 - 111                         | AIDES & ASSISTANTS SALARY  | 43,594          | 50,810                        |  | 37,790                      | 7,454                                   | Wages through year end                   | 5,566  |
| 100 - 45501 - 112                         | LIBRARIAN TECH SALARY      | 14,836          | 15,374                        |  | 11,410                      | 3,138                                   | Wages through year end                   | 826  |
| 100 - 45501 - 113                         | TECHNOLOGY ASSISTANT       | 18,996          | 900                           |  | 54                          | -                                       | Estimated through year end               | 846  |
| 100 - 45501 - 114                         | LIBRARY SUBS               | 951             | -                             |  | -                           | -                                       |  | -  |
| 100 - 45501 - 215                         | LIFE                       | -               | 44                            |  | 30                          | 8                                       | Benefits through year end                | 6  |
| 100 - 45501 - 220                         | SS                         | -               | 7,240                         |  | 5,260                       | 1,353                                   | Taxes through year end                   | 627  |
| 100 - 45501 - 225                         | MEDICARE                   | -               | 1,668                         |  | 1,230                       | 316                                     | Taxes through year end                   | 121  |
| 100 - 45501 - 230                         | RETIREMENT                 | -               | 3,278                         |  | 1,008                       | 281                                     | Benefits through year end                | 1,990  |
| 100 - 45501 - 320                         | LEGAL                      | 76              | 76                            |  | 50                          |   |  | 26   |
| 100 - 45501 - 330                         | CONTRACTED SERVICES        | 19,461          | 15,599                        |  | 12,601                      | 1,428                                   | Back Bay, JP Pest, Crystal Rock, Cleanin | 1,570  |
| 100 - 45501 - 340                         | TELEPHONE                  | 1,629           | 2,340                         |  | 2,943                       | 268                                     | Estimated through year end               | (871)  |
| 100 - 45501 - 410                         | ELECTRICITY                | 4,375           | 4,375                         |  | 2,229                       | 743                                     | Estimated through year end               | 1,404  |
| 100 - 45501 - 411                         | HEATING OIL/PROPANE        | 3,594           | 2,985                         |  | 1,660                       | 350                                     | Estimated through year end               | 975  |
| 100 - 45501 - 430                         | BUILDING MAINTENANCE       | 10,102          | 9,265                         |  | 1,861                       |   |  | 7,404  |

| Account Number                            | Description                    | 2021<br>REQUEST | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes                      | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|--------------------------------|-----------------|-------------------------------|--|-----------------------------|---|----------------------------|--|
| 100 - 45501 - 560                         | DUES                           | 385             | 340                           |  | 150                         |   |                            | 190  |
| 100 - 45501 - 620                         | SUPPLIES                       | 2,969           | 2,969                         |  | 657                         | 131                                     |                            | 2,180  |
| 100 - 45501 - 621                         | TECH PROCESS                   | 2,400           | 2,400                         |  | 872                         | 1,152                                   | PO                         | 376  |
| 100 - 45501 - 625                         | POSTAGE                        | 125             | 125                           |  | -                           |   |                            | 125  |
| 100 - 45501 - 630                         | JANITOR SUPPLIES               | 3,120           | 936                           |  | 717                         | 238                                     | Estimated through year end | (19)   |
| 100 - 45501 - 670                         | BOOKS & PERIODICALS            | 24,458          | 24,573                        |  | 12,475                      | 11,292                                  | PO                         | 805  |
| 100 - 45501 - 690                         | OFFICE EQUIPMENT               | 6,526           | 7,805                         |  | 1,612                       | 186                                     |                            | 6,007  |
| 100 - 45501 - 820                         | TRAINING & CONFERENCES         | 760             | 760                           |  | 50                          |   |                            | 710  |
| 100 - 45501 - 825                         | PROGRAMS                       | 2,125           | 2,125                         |  | 138                         |   |                            | 1,987  |
| 100 - 45501 - 830                         | TRAVEL                         | 800             | 800                           |  | 301                         |   |                            | 499  |
| 100 - 45501 - 880                         | GRANTS                         | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 45501 - 881                         | TOWN GRANT MATCH               | 1               | 1                             |  | -                           |   |                            | 1  |
| <b>TOTAL 45501 LIBRARIES</b>              |                                | <b>214,386</b>  | <b>207,000</b>                | <b>-</b>                                   | <b>135,403</b>              | <b>39,572</b>                           |                            | <b>32,025</b>  |
| <b>45831 PATRIOTIC PURPOSES</b>           |                                |                 |                               |  |                             |   |                            |  |
| 100 - 45831 - 610                         | MEMORIAL DAY DONATION          | 1,500           | 1,500                         |  | 1,500                       |   |                            | -  |
| 100 - 45831 - 620                         | PATRIOTIC EVENTS               | 300             | 300                           |  | -                           |   |                            | 300  |
| <b>TOTAL 45831 PATRIOTIC PURPOSES</b>     |                                | <b>1,800</b>    | <b>1,800</b>                  | <b>-</b>                                   | <b>1,500</b>                | <b>-</b>                                |                            | <b>300</b>   |
| <b>45890 PD WAGE GRANT PROGRAMS</b>       |                                |                 |                               |  |                             |   |                            |  |
| 100 - 45890 - 190                         | PD WAGE GRANT PROGRAMS         | 10,099          | 10,099                        |  | -                           |   |                            | 10,099   |
| 100 - 45890 - 225                         | WAGE GRANT - MEDI              | 147             | 147                           |  | -                           |   |                            | 147  |
| <b>TOTAL 45890 PD WAGE GRANT PROGRAMS</b> |                                | <b>10,246</b>   | <b>10,246</b>                 | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |                            | <b>10,246</b>  |
| <b>45899 DONATIONS</b>                    |                                |                 |                               |  |                             |   |                            |  |
| 100 - 45891 - 885                         | 250th Anniversary Expenses     | -               | -                             |  | 46                          |   |                            | (46)   |
| 100 - 45899 - 882                         | BEAN WHOLE BASH                | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 45899 - 883                         | HISTORICAL SOCIETY DONATION    | 500             | 500                           |  | 500                         |   |                            | -  |
| 100 - 45899 - 884                         | FOOD PANTRY DONATION           | 1,000           | 500                           |  | -                           |   |                            | 500  |
| <b>TOTAL 45899 DONATIONS</b>              |                                | <b>1,501</b>    | <b>1,001</b>                  | <b>-</b>                                   | <b>546</b>                  | <b>-</b>                                |                            | <b>455</b>   |
| <b>46111 CONSERVATION</b>                 |                                |                 |                               |  |                             |   |                            |  |
| 100 - 46111 - 320                         | LEGAL                          | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 46111 - 330                         | CONTRACTED SERVICES            | 2,000           | 1,000                         |  | -                           | -                                       |                            | 1,000  |
| 100 - 46111 - 490                         | LAND CONSERVATION & MANAGEMENT | 1               | 1                             |  | -                           |   |                            | 1  |
| 100 - 46111 - 491                         | TOWN FOREST LAND MANAGEMENT    | 1               | 1,000                         |  | -                           | 1,000                                   | PO                         | -  |
| 100 - 46111 - 550                         | PRINTING/EDUCATION             | 100             | 100                           |  | -                           |   |                            | 100  |
| 100 - 46111 - 560                         | DUES                           | 625             | 625                           |  | 100                         |   |                            | 525  |



| Account Number                          | Description            | 2021<br>REQUEST  | (Default)<br>2021<br>Approved | Plus<br>Carried<br>Forward<br>From<br>2020 | Actual<br>as of<br>10/31/21 | To Be<br>Encumbered<br>Thru Year<br>End | Notes | Estimated<br>Available<br>Balance<br>As of<br>12/31/21 |
|---|------------------------|------------------|-------------------------------|--|-----------------------------|---|-------|--|
| 100 - 46111 - 620                       | SUPPLIES               | 75               | 75                            |  | -                           |   |       | 75   |
| 100 - 46111 - 621                       | MAPS                   | 150              | 300                           |  | -                           |   |       | 300  |
| 100 - 46111 - 622                       | SPECIAL DAY            | 100              | 100                           |  | -                           |   |       | 100  |
| 100 - 46111 - 690                       | EQUIPMENT              | 200              | 200                           |  | -                           |   |       | 200  |
| 100 - 46111 - 820                       | TRAINING & CONFERENCES | 300              | 150                           |  | 35                          |   |       | 115  |
| <b>TOTAL 46111 CONSERVATION</b>         |                        | <b>3,553</b>     | <b>3,552</b>                  | <b>-</b>                                   | <b>135</b>                  | <b>1,000</b>                            |       | <b>2,417</b>   |
| <b>46510 ECONOMIC DEVELOPMENT</b>       |                        |                  |                               |  |                             |   |       |  |
| 100 - 46510 - 330                       | CONTRACTED SERVICES    | 1                | 1                             |  | -                           |   |       | 1  |
| 100 - 46510 - 550                       | PRINTING               | 400              | 400                           |  | -                           |   |       | 400  |
| 100 - 46510 - 560                       | DUES                   | 1                | 1                             |  | -                           |   |       | 1  |
| 100 - 46510 - 625                       | POSTAGE                | 1                | 200                           |  | -                           |   |       | 200  |
| 100 - 46510 - 820                       | TRAINING & CONFERENCES | 1                | 1                             |  | -                           |   |       | 1  |
| 100 - 46510 - 830                       | TRAVEL                 | 1                | 1                             |  | -                           |   |       | 1  |
| <b>TOTAL 46510 ECONOMIC DEVELOPMENT</b> |                        | <b>405</b>       | <b>604</b>                    | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |       | <b>604</b>   |
| <b>47231 INTEREST ON T.A.N.</b>         |                        |                  |                               |  |                             |   |       |  |
| 100 - 47231 - 340                       | INTEREST ON T.A.N.     | 1                | 1                             |  | -                           |   |       | 1  |
| <b>TOTAL 47231 INTEREST ON T.A.N.</b>   |                        | <b>1</b>         | <b>1</b>                      | <b>-</b>                                   | <b>-</b>                    | <b>-</b>                                |       | <b>1</b>   |
| <b>GRAND TOTAL</b>                      |                        | <b>3,962,060</b> | <b>3,703,086</b>              | <b>14,442</b>                              | <b>2,614,148</b>            | <b>913,191</b>                          |       | <b>190,189</b>   |