

2006 Northwood, New Hampshire Town Report



For the Year Ending December 31, 2006

2006 TOWN REPORT COVER

For many years, the Town of Northwood and Coe-Brown Northwood Academy have worked together to involve the students in the design of the town report cover. Last year an invitation was extended to the younger students at Northwood School and their colorful artwork was placed on the 2005 cover.

Coe-Brown students, under the direction of Fine Arts Curriculum Coordinator Scott Chatfield and Art Educator Allen Unrein, were asked this year to apply their artistic and/or photographic knowledge and talent to the theme of “Images of Northwood’s Main Streets and Back Roads”.

Congratulations to Adriane Moreno! Her black and white photograph “Winding Road” was chosen for the cover of the 2006 Annual Report from a large group of submitted entries, including both original artwork and photography. Addie is a sophomore at Coe-Brown Northwood Academy and resides in Center Strafford, NH. She is a candidate for induction to the Coe-Brown Chapter of the National Art Honor Society scheduled for later this spring.

It was decided to include more selections of the students work throughout this year’s report. We feel it contributes greatly to the visual appeal of the report while presenting an opportunity to showcase the talented young artists in our community.

We would like to personally thank each student who contributed their time and talent by submitting a work for consideration this year. We look forward to working with Coe-Brown Northwood Academy and Northwood School in this endeavor in the future.

Northwood Board of Selectmen

Scott Bryer

Kenneth Witham

Douglas Shaffer

ANNUAL REPORT

of the

TOWN OFFICERS

Northwood, NH

For the Fiscal Year Ending

DECEMBER 31, 2006

and of the

SCHOOL DISTRICT

For the Fiscal Year Ending

JUNE 30, 2006

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& Main Streets & BACK ROADS



Katelynn Mulcahy
Route 4

Black & White photography submitted by
Coe-Brown Northwood Academy students

Introduction to Photography Class

Theme: Images of Northwood's Main Streets
& Back Roads



Nicole Smith
Bennetts Bridge

& Main Streets BACK ROADS



Alyssa Livermore
Open Field



Adam Taschereau
Sky Farm Road



Madeline Kennett
Main Streets and Back Roads

TOWN OFFICIALS AS OF DECEMBER 31, 2006

Elected Town Officials

Moderator

Robert B. Robertson Term Expires March 2008

Road Agent

James D. Wilson Term Expires March 2009

Town Clerk/Tax Collector

Judy Pease Term Expires March 2009

Town Treasurer

Joseph A. Knox Term Expires March 2008

Elected Boards and Committees

Board of Selectmen

Scott R. Bryer, Chairman Term Expires March 2008

Douglas Shaffer, resigned Term Expires March 2009

Kenneth D. Witham Term Expires March 2007

Budget Committee

Daniel McNally, Chairman Term Expires March 2009

Shelley Bobowski, Vice Chairman Term Expires March 2009

Robert E. Bailey Term Expires March 2009

Douglas Briggs Term Expires March 2008

Ben Edwards Term Expires March 2008

Mark Edwards Term Expires March 2007

Robert Jean Term Expires March 2007

Herb Johnson Term Expires March 2008

Cynthia Jones-Bryer Term Expires March 2007

Nona Holmes Term Expires March 2009

Catherine McNally Term Expires March 2007

Colleen Pingree Term Expires March 2008

William Tappan School Board Representative

John Jacobsmeyer Water Dist. Representative

Scott R. Bryer Selectmen Representative

Linda Smith, Board Administrator

Lisa Fellows-Weaver, Board Secretary

TOWN OFFICIALS AS OF DECEMBER 31, 2006

Cemetery Trustees

William Bushnell, Chairman	Term Expires March 2008
George E. Reese	Term Expires March 2009
Douglas Reckard	Term Expires March 2007

Library Trustees

Susan Carr	Term Expires March 2008
Norma Heroux	Term Expires March 2009
Donna Roberts	Term Expires March 2007
Ann Kelley, Alternate	Term Expires March 2008
Lorna Patney, Alternate	Term Expires March 2008

Planning Board

Eric Reitter, Chairman	Term Expires March 2008
Robert Jozokos, Vice Chairman	Term Expires March 2009
Joann Bailey	Term Expires March 2007
Alden Dill	Term Expires March 2008
Lucy C. Edwards, appointed	Term Expires March 2007
Russell C. Eldridge, resigned	Term Expires March 2007
Robert Fletcher	Term Expires March 2009
Joanne Carette, Alternate	Term Expires March 2009
Scott Martin, Alternate	Term Expires March 2008
Nicole Delude-Roy, Alternate	Term Expires March 2008
Victoria Parmele, Alternate	Term Expires March 2009
Kenneth Witham, Selectmen Representative	
Elaine O. Planchet, Planner	
Linda Smith, Board Administrator	
Lisa Fellows-Weaver, Board Secretary	

Police Commission

W. Edward Bryant, Jr., Chairman	Term Expires March 2007
Richard Cummings	Term Expires March 2009
Theodore Thomas	Term Expires March 2008
Linda Smith, Board Administrator	

Supervisors of Checklist

Phyllis L. Reese	Term Expires March 2012
Patricia Durkan	Term Expires March 2010
Susan Robertson	Term Expires March 2008

TOWN OFFICIALS AS OF DECEMBER 31, 2006

Trustees of Trust Funds

Joann W. Bailey	Term Expires March 2008
Andreas M. Turner	Term Expires March 2007
Russell C. Eldridge	Term Expires March 2009

Appointed Boards and Committees

Animal Control Officer

Don Evans	Term Expires March 2009
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Board of Adjustment

Bruce Farr, Chairman	Term Expires March 2009
Roy Pender, Vice-Chairman	Term Expires March 2009
Robert Bailey	Term Expires March 2007
Nona Holmes	Term Expires March 2008
Thomas Lavigne	Term Expires March 2008
Andrea Corson, Alternate	Term Expires March 2007
Jean W. Lane, Alternate	Term Expires March 2007
Ken Wilkins, Alternate	Term Expires March 2008
Linda Smith, Board Administrator	
Lisa Fellows-Weaver, Board Secretary	

Cable Advisory Committee

Donna Bunker	Term Expires March 2009
Patricia Adams	Term Expires March 2008

Conservation Commission

Stephen Roy, Chairman	Term Expires March 2008
James Ryan, Vice Chairman	Term Expires March 2007
Loren O'Neil	Term Expires March 2009
Steve Hampl	Term Expires March 2007
Pauline Lemelin, Alternate	Term Expires March 2008
Wini Young, Alternate	Term Expires March 2009
Linda Smith, Board Administrator	
Lisa Fellows-Weaver, Board Secretary	

Emergency Management

Robert E. Young, Director	Term Expires March 2006
Kevin Madison, Deputy Director	Term Expires March 2006
Michael D'Alessandro	Term Expires March 2006
George Ashford	Term Expires March 2006

TOWN OFFICIALS AS OF DECEMBER 31, 2006

Highway Advisory Committee

Robert Bailey, Chairman	Term Expires March 2008
Paul Belliveau	Term Expires March 2007
John Lane	Term Expires March 2007
Marion Knox, Secretary	Term Expires March 2008
James Wilson, Road Agent	
Douglas Shaffer, Selectman, resigned	

Northwood Community Resources Committee

Wini Young, Chair	Term Expires March 2008
Shelley Bobowski	Term Expires March 2007
Thomas Chase	Term Expires March 2007
Robert Knowlton	Term Expires March 2008
Grace Mattern	Term Expires March 2008
Kurt Schreiber	Term Expires March 2007
Mary Tebo	Term Expires March 2008

Recreation Commission

Chris Andrews, Chairman	Term Expires March 2008
Janet Delfuoco-Goad, Vice-Chair	Term Expires March 2009
Charles Comtois	Term Expires March 2008
Jeffrey DeTrude	Term Expires March 2009
Julie Eisfeller, resigned	Term Expires March 2008
Russell Eldridge	Term Expires March 2008
Robert Fletcher	Term Expires March 2009
Kevin Murphy	Term Expires March 2008
Debra Regnier-Locke	Term Expires March 2008
David Ruth	Term Expires March 2008
Lucy Silva	Term Expires March 2007
Richard Wolf	Term Expires March 2008

Rural District VNA

Charlotte Klaubert	Term Expires March 2008
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Town Facility Committee

Stephen Bailey	Term Expires March 2008
Fred Bassett	Term Expires March 2008
Susan Carr	Term Expires March 2008
Marion Knox	Term Expires March 2008
Peter Lennon	Term Expires March 2008

TOWN DEPARTMENTS & OFFICIALS

Assessing Department

Rod Wood, Assessor

Building Inspector, Code Enforcement Officer

David Hickey, P. E.

Assistant Building Inspector, Code Enforcement Officer

Don Gardiner

David Copeland

Department of Selectmen

Harriet Cady	Town Administrator
Jennifer Boulay	Executive Secretary
Marcia J. Severance	Municipal Receptionist
Sandy Garrett	Finance Technician
Linda Smith	Board Administrator
Lisa Fellows-Weaver	Board Secretary
Elaine Planchet	Planner
Amanda Hodgdon	Recreation Director
Kathy Todt	Office Assistant
Gary Garnett	Cable Coordinator

Fire and Rescue Department

George E. Ashford, Chief of Department

Matthew Hotchkiss, Deputy Chief

Company 1

Captain Vincent Bane
Lieutenant James Lindquist
P. Donald Arsenault
Donald Bassett
Kevin Bataran
Scott Bryer
Michael Chamberlin
Michael Corson
Richard Drown
Jeffrey Gibson
Robert Lindquist, Jr.
Alicia Marshall
Daryl Morales
Earl Strout
David Wakeman

Company 2

Captain Gregory Leblanc
Lieutenant Fred K. Bassett
Scott Anstey
Stephen Bailey
Nick Bassett
Deb Black
Christopher Brown
Steven Colburn
Stephen Conway
Richard Corning
Darel Dean
Peter Lennon
Jesse Mainheit
Jason May
Brennan Murphy

EMS Company

Captain Kevin Madison
Lieutenant Susan Allard
Lieutenant Scott Severance
Betsy Colburn
Laura Foley
Naoka Kondrup
Sandra Priolo
Kayla Tasker
Christi Winstead

TOWN DEPARTMENTS & OFFICIALS

Fire and Rescue Department

Support Company	Explorers
Dee Ashford	Taylor Ashford
Lori Bassett	Jason Buxton
Patti Blackburn	Tim Comtois
Alisa Caron	Charles Crowley
Allyson Herk	Joshua Cupp
Terri Madison	Ryan Drown
Helen Mainheit	Joseph Gibson
	Jason Morton
	Corey Paradise
	Robbie West

Forest Fire Warden

George E. Ashford

Deputy Forest Fire Warden

Steve Bailey
Vincent Bane
Fred Bassett
Matthew Hotchkiss
Greg Lablanc
Kevin Madison
David Wakeman

Health Officer

P. Donald Arsenault

Highway Department

James D. Wilson
Charles Pease
John Schlang

Human Services Director

Doug Chamberlin

Assistant Human Services Director

Kathy Todt

TOWN OFFICIALS AS OF DECEMBER 31, 2006

Library

Donna Bunker, Library Director
Danielle Fortin, Children's Librarian
Sarah Hebert, Library Assistant
Lynne Young, Library Assistant
Katherine Gamblin, Library Aide
Ivy Tonkin, Library Aide

Police Department

Michael D'Alessandro, Chief of Police

Sergeant Glendon Drolet	Officer Chris Johnson
Officer Matthew Zobel	Officer Michael Capsalis
Officer Shane Wells	Officer Kevin Sullivan
Officer Stephen Soares	Administrative Assistant Wendy Tuttle
School Resource Officer Pat Potter	

Town Clerk / Tax Collector

Judy C. Pease

Deputy Town Clerk / Tax Collector

Nancy Gardner

Town Historian

Joann W. Bailey

Town Treasurer

Joseph A. Knox

Town Treasurer, Deputy

Marcia J. Severance

Transfer Station

Stephen Preston
Donald Hodgdon
Joseph Michaud

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

Moderator Robert Robertson called the Annual Meeting to order at 9:00 a.m. at Coe-Brown Northwood Academy with the salute to the flag. He introduced Ms. Winnie Young who announced the several displays around the hall for public viewing, and also requested the audience visit the stands before leaving the meeting. He then read the warrant along with the results of the election held on March 14, 2006.

He then proceeded to the articles as follows:

FIRE/RESCUE DEPARTMENT CAPITAL RESERVE FUND

Article 1: Selectman Scott Bryer moved and Ms. Jean Lane seconded to see if the town would vote to raise and appropriate the sum of **forty-eight thousand one hundred sixty-two dollars and twenty-one cents (\$48,162.21)** to be added to the Fire/Rescue Department Vehicle Capital Reserve Fund held by the Northwood Trustees of Trust Funds. This was the same amount received by the town from ambulance billings during the year 2005, which receipts had been deposited into the Special Ambulance Replacement Fund. This appropriation was to be funded by a withdrawal from the Special Ambulance Replacement Fund. With no discussion on the article, on a card vote, the article passed.

FIRE ENGINE CHASSIS AND PUMP UPGRADE LEASE/PURCHASE AGREEMENT PAYMENT

Article 2: Selectman Bryer then moved and his motion was seconded, to see if the town would vote to raise and appropriate the sum of **forty-nine thousand four hundred forty-six dollars (\$49,446.00)** for the fourth year's payment of the four-year lease/purchase agreement for the fire engine two chassis and pump upgrade purchased in 2003, and to fund this appropriation by withdrawing the sum of **forty-nine thousand four hundred forty-six dollars (\$49,446.00)** from the Fire/Rescue Department Vehicle Capital Reserve Fund. This lease was approved at the 2002 Northwood Town Meeting by the required two-thirds ballot vote. With no discussion and with a show of cards, the article carried.

Joann Bailey then asked to make a statement. She stated "what a privilege to be here on a day in March at a traditional Town Meeting." She then made a motion and it was seconded that all 24 articles contained in the 2006 Town Warrant be individually given the opportunity to be discussed before any final action was taken. Janet Clark stated she agreed with this motion. On a show of cards, the motion passed. At this point Andreas Turner stated that both Articles 1 and 2 had been passed without any discussion, and that he would like to state that the Special Ambulance Replacement Fund puts 30% into ambulance replacement and the remaining 70% into other vehicles for Fire and Rescue. Mr. Russ Eldridge then brought up the fact that it was stated in the Town Report that he won the election for Treasurer. He stated that he in fact had not run nor was he elected to the position.

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March 18, 2006

PETITIONED ARTICLE: TERM OF ROAD AGENT

Article 3: Selectman Bryer moved and it was seconded to vote to reverse the 3 year term of road agent in the Town of Northwood, NH back to a 1 year term in accordance with RSA 231:62A in March of 2006? To become effective in 2007. He then read a letter from counsel stating that the article, although a petition, was invalid as this action needed to be taken prior to the beginning of a new term of office for the Road Agent. Robert Bailey moved to table the article and Andrew Lane seconded. By a show of cards, the motion carried 73 in favor and 1 opposed. The petitioned article was tabled

PETITIONED ARTICLE: TOWN ADMINISTRATION STUDY COMMITTEE

Article 4: Marion Knox moved and Joseph Knox seconded to see “if the Town would vote to establish a Town Administration Study Committee of twelve members, selected by the moderator and six selected by the Board of Selectmen, all to be appointed by April 1, 2006, for the purpose of investigating the structure of the town’s municipal government, both personnel-wise and space-wise; to recommend changes in the existing town organization they determine of benefit to the town; to hold hearings and information meetings, or combinations thereof to inform the voters of these subjects; and render a written report of their recommendations to the Board of Selectmen by October 1, 2006. The Selectmen in turn shall prepare any recommended article(s) for the 2007 Warrant, or take any other action relative thereto. The appointed committee to elect their own chairman and secretary from among themselves. Persons who wish to volunteer for this committee are to contact either the Moderator or Selectmen no later than March 25, 2006.” She then added she would like to make a correction to the article as it appeared on the warrant (and above), to read as it appeared in the petition also printed in the Town Report on page 79. She asked to add the word “six” before the words “...selected by the moderator.” She also asked to further amend it by adding the words “in writing” in the last line after the word Selectmen, and change the date to April 15, 2006. The reason for the change was to provide both the Moderator and the Selectmen with written requests from volunteers, and to provide additional time for the requests to be received. Also requested was a written yes/no ballot. It was then noted that if the date for receiving the letters was changed to April 15, 2006, then the effective date should be changed to May 1 to accommodate that change. Ms. Knox so moved, and Ms. Bailey seconded. With a show of cards, the amendment passed. Ginger Dole then asked the purpose of the committee and was advised it was to perform an investigation to improve the functions and bring information forward that could be voted on next year. She added she didn’t understand why anyone would vote no. Tom Chase commented his support of the article in that the all areas of the town hall employees could be reviewed. He further stated that, for example, Ms. Beaulieu’s position, at which he felt she was doing an excellent job, had changed over the past few years. Selectman Bryer stated that he felt it was a duplication of the Facilities Committee. Shelly Bobowski asked why the Board voted against the article, to which Selectman Witham replied that he thought the new Board was moving in the right direction and that measures would be taken, that he would like the Board to be given a

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

chance to do their job. Selectman Bryer stated that Counsel was concerned about the statement that the Board “shall prepare any recommended article(s) for the 2007 Warrant”, stating that the Board would have the final decision. Ms. Clark asked Selectman Witham why he had signed the petition and now appeared to be opposed to it. He stated that he was pleased to say that he does change his mind. Following a few other comments, Mr. Eldridge moved to close discussion and Mr. Knox seconded. While the ballots were being counted, the Moderator recognized Mr. Turner for his many years of service to the Town and presented him with a jug of maple syrup. He then recognized Steve Preston for his service at the Transfer Station and also presented him with syrup. The results of the vote were 94 in favor, 30 opposed. The article passed.

FACILITY COMMITTEE EXPENDABLE TRUST FUND

Article 5: Ms. Knox moved and Dan McNally seconded to see if the town would vote to establish an expendable trust fund under RSA 31:19-a, for maintenance, improvement, repairs and replacement of general government buildings as may be suggested by the town facility committee, to appoint the board of selectmen as agents to expend from this fund, and to raise and appropriate the sum of **forty-five thousand dollars (\$45,000)** for deposit in this fund. Ms. Knox then stated that there were suggested items to use this fund for listed in the Town Report. She also stated that any balance to these funds would be left in the budget for emergencies. With no further discussion and by a show of cards, the article passed.

TOWN HALL IMPROVEMENT CAPITAL RESERVE

Article 6: Selectman Bryer moved and it was seconded to see if the town would vote to establish a capital reserve fund to provide funds for improvements or additions needed to the Northwood Town Hall, and to raise and appropriate the sum of **twenty thousand dollars (\$20,000)** for deposit in this fund. Ms. Dole then stated that both Article 5 and Article 6 both mentioned the Town Hall, and why they were both needed. Steve Bailey, Chairman of the Facilities Committee stated that the first article was for repairs and upkeep and the second was for capital improvements. He stated it could be used for other buildings as well as the Town Hall. Ms. Clark asked whether the Selectmen could access these funds or would they have to bring their requests to Town Meeting for a vote. Selectman Bryer stated they would require Town Meeting approval. Betsy Chadwick stated she felt the two articles were a duplication and therefore excessive. Mr. Bailey went on to further explain that the first \$45,000 was for improvements and maintenance whereas the second was for future additions or new buildings. Ms. Bailey stated that the first was an expendable trust where the second was for capital improvements. Seeing no further discussion, by a show of cards, the vote was in the affirmative.

OPERATING BUDGET

Article 7: Dan McNally moved and Robert Bailey seconded to see if the municipality would vote to raise and appropriate the budget committee recommended sum of **two million eight**

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

hundred twelve thousand seventy-nine dollars (\$2,812,079.00) which represents the operating budget for the year 2006. (This amount was approved by the budget committee by a vote of **7-2**. This amount will have an estimated tax impact of **\$2.27**) The selectmen recommend by a vote of **2-1**, **two million seven hundred eighty-one thousand one hundred seventy-four dollars (\$2,781,174.00)** Said sum did not include special or individual articles addressed. Elbert Bicknell brought forward a request for a secret ballot vote on this article. Ellis Ring asked which number would be voted on, and the Moderator responded it would be the Budget Committee requested figure. Selectman Bryer stated that the difference between the two figures represented the 4% raises for the Town Clerk and Treasurer, the planner position and the difference between a part-time and a full-time librarian. He also stated that the Board was able to reduce their figure further by \$54,000, between the Assessing Department and the fact that the Facilities Committee Trust Fund had been set up. Steve Bailey then asked to add \$2,500 to the Memorial Day line, to purchase flags and bronze markers for the fire officials who had passed away within the town. This amendment was passed by a show of cards. Ms. Dole then stated that there were several new positions within the operating budget, and that the choices to add these positions had been taken away from the town residents by not putting them into separate warrant articles. After further discussion, Mr. McNally requested that any changes be made to the Budget Committee approved figure making it clearer for the audience. Kevin Madison then moved and Betsy Chadwick seconded to reduce the Budget Committee's approved figure to \$2,760,579.00. Mr. Ring asked whether we would be able to make further changes to the figure if the amended figure was to be voted in and the Moderator told him they could with a vote to reconsider. A vote on the amendment was then taken and the result was in the affirmative. Ms. Dole asked if the Selectmen would provide her with a complete list of what new or changed positions were included in the operating budget and Selectman Bryer stated that it would take a break of about 20 minutes to gather complete information including the financial impact, but that generally speaking there were several new or changed positions among which were a full-time librarian, a full-time recreation director, and a part-time building inspector secretary. Ms. Bobowski spoke in favor of the full-time librarian to the extent that a survey had been taken of town residents, who were highly supportive of that position. Norma Heroux spoke to the fact that it was a safety issue not currently having two employees working whenever the library was open. Ms. Clark stated this would be helpful not only to children coming into the library but also to the staff. Ms. Dole responded that she still concerned that the new positions were in the operating budget rather than in warrant articles giving the option of the residents voting individually on them. Mr. Bailey asked to move the question.

Kate McNally inquired as to the Gulf Mountain dam project and its status, and after a small discussion, it was stated that there was nothing in the budget relative to the project so discussion stopped.

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Rick Wolf asked then to amend the bottom line again by reducing it by \$200,000, making the total bottom line \$2,560,579. Earl Klaubert asked what that reduction would be taken from. Ms. Chadwick stated it could go anywhere, as the Selectmen could move money around anyway. Ms. Lane stated she was not in favor of the reduction. Mr. Ring stated it was not fair to the town not to have spent the entire budget for highways last year. Ms. Dole stated that \$180,000 is figure for additional employees and that the Board could choose not to hire but to spend on the highways. Paul Johnston stated the town's budget should be run the way our private budgets are run. If there is money available you spend it, but if not you don't. Ms. Clark expressed her concern regarding the lack of long term planning and Selectman Bryer stated that the \$310,000 in the budget was the figure the firm performing the study regarding the town roads gave us for highway maintenance. He also stated that if this amendment were to pass the Board would probably cut raises, etc., and that he was not in favor of it. Ms. Heroux stated it had been since 1994 that the library had increased any time at the library. There followed more discussion of both residents in favor of the amendment as well as those opposed to it. Following this, the vote on the amendment was taken, and it failed. The vote was then taken on the original amended figure of \$2,760,579 and the result was 85 in favor and 40 opposed. The article passed.

DECREASING THE MEMBERSHIP OF THE NORTHWOOD BUDGET COMMITTEE

Article 8: Jean Lane moved and it was seconded to see if the town would vote to reduce the number of at-large members of the Budget Committee from 12 to 6, effective with the 2007 Town Meeting. If this article is adopted, the present members, including any elected at 2006 Town Meeting, will continue to serve until the 2007 Town Meeting, when all six remaining seats will be up for election. At that time there would be available 2 one-year terms, 2 two-year terms and 2 three-year terms, to establish a rotation of staggered three year terms. A written ballot was required with the polls remaining open for one hour. Mr. Klaubert stated he was opposed to it and Mr. Bicknell stated he was in favor. Mr. Chase stated it should be left as it is. Selectman Bryer stated that it was difficult to get a quorum with the required 12 members and that this had been discussed with the Budget Committee. Mr. McNally stated he didn't recall that discussion. Ms. Clark stated she was against it. With no more discussion, the polls were opened. After the hour requirement was met, the polls closed with the results being 33 in favor and 78 opposed, the article was defeated.

ELDERLY EXEMPTION

Article 9: Ms. Lane moved and Mr. Preston seconded to see if the town would vote to modify the elderly exemption from property tax in the Town of Northwood, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$50,000; for a person 75 years of age up to 80 years, \$75,000; for a person 80 years of age or older \$100,000. To qualify, the person must have been a New Hampshire resident for five years, own the real estate individually or jointly, or if the real estate is owned by such person's

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined net income of less than \$40,000; and own net assets not in excess of \$50,000 excluding the value of the person's residence. This article represents a recommended modification of the current exemption for the elderly and would be effective April 1, 2006 for the 2006 tax year. Ms. Knox asked what the change was and Selectman Bryer answered he believed it was \$44,000 up to \$50,000, \$62,000 up to \$75,000 and \$80,000 up to \$100,000. After further discussion and with a show of cards, the article passed.

FIRE DEPARTMENT VEHICLE PURCHASE

Article 10: Ms. Lane moved and Selectman Bryer seconded to see if the town would vote to raise and appropriate the sum of **twenty-five thousand dollars (\$25,000.00)** for the purpose of purchasing and equipping a new Fire department vehicle for the Northwood Fire Department and to fund this appropriation by authorizing the withdrawal of **twenty-five thousand dollars (\$25,000.00)** From the Fire/Rescue Department Vehicle Capital Reserve Fund. Chief Ashford stated that this vehicle would be to replace the 1994 Police cruiser vehicle that the Department is currently using. He stated that the cruiser has a lot of mileage and is in bad repair. It was then voted by a show of cards, and the article carried.

HIGHWAY DEPARTMENT VEHICLE PURCHASE

Article 11: Selectman Bryer moved and Herbert Bittner seconded to see if the town would vote to raise and appropriate the sum of **twenty-six thousand dollars (\$26,000.00)** for the purpose of purchasing and equipping a $\frac{3}{4}$ ton pickup equipped with a plow for the Northwood Highway Department and to partially fund this appropriation by authorizing the withdrawal of **ten thousand dollars (\$10,000.00)** from the Highway Equipment Capital Reserve Fund for this purchase. The balance of the appropriation will be raised by taxation. Mr. Robert Bailey stated that the Highway Advisory Committee had met with the Selectmen and the Road Agent and they had decided it would be ok to wait a year and come back to the town with a request for a one ton truck rather than purchase this $\frac{3}{4}$ ton this year. The vote on this article was taken and it was defeated.

POLICE VEHICLE PURCHASE

Article 12: Mr. "Spike" Bryant moved and Ms. Lane seconded to see if the town would vote to raise and appropriate the sum of **thirty-one thousand dollars (\$31,000)** for the purpose of purchasing and equipping a new cruiser for the Northwood Police Department. Selectman Bryer asked to change the vote of the Board as printed in the warrant to being in favor rather than opposed. Ellen Schreiber asked why they had changed their minds and he stated that it was necessary for the Police Department to have good vehicles. Selectman Shaffer also stated his support of this article. A vote was then taken by a show of cards and the article passed.

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

MILFOIL CONTROL TREATMENT PROGRAM EXPENDABLE TRUST FUND

Article 13: Selectman Bryer moved and it was seconded to see if the town would vote to raise and appropriate **three thousand dollars (\$3,000.00)** to be added to the Milfoil Control Treatment Program Expendable Trust Fund previously established. With no discussion and by a voice vote, the article passed.

TRANSFER STATION EXPENDABLE TRUST FUND

Article 14: Selectman Bryer moved and Ms. Bailey seconded to see if the town would vote to raise and appropriate the sum of **five thousand five hundred fifty-five dollars (\$5,555.00)** to be added to the Transfer Station Expendable Trust Fund, established in 2001 under RSA 31:19-a and to fund this appropriation by authorizing the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2005. This amount is equivalent to the amount received by the town from the sale of recyclable materials received at the transfer station. By a voice vote, the article passed.

BENEFIT PAY VESTED TIME EXPENDABLE TRUST FUND

Article 15: Mr. Madison moved and Selectman Bryer seconded to see if the town would vote to raise and appropriate **five thousand dollars (\$5,000.00)** to be added to the Benefit Pay Expendable Trust Fund previously established. Ms. Dole asked for an explanation of this Trust Fund and the balance in it currently. Selectman Bryer responded that the purpose of the fund was to pay off sick, vacation and personal leave pay when employees leave. He stated there was \$6,344.00 remaining in the fund. Mr. Chase asked whether there was anything in the handbook promoting using the sick leave and staying home when an employee is ill and using the vacation time as allowed and Selectman Bryer stated there was. By a show of cards the vote on the article passed.

HIGHWAY EQUIPMENT TRUST FUND

Article 16: Selectman Bryer moved and it was seconded to see if the town would vote to raise and appropriate the sum of **ten thousand dollars (\$10,000.00)** to be added to the Highway Equipment Capital Reserve Fund held by the Trustees of Trust Funds. With no discussion and by a show of cards, the article passed.

CABLE EXPENDABLE TRUST FUND

Article 17: Mr. Chase moved and it was seconded to see if the town would vote to raise and appropriate the sum of **twenty thousand dollars (\$20,000.00)** received as cable TV franchise fees in the year 2005, to be deposited in the previously established Cable Expendable Trust Fund under the provisions of RSA 31:19-a, and to fund this appropriation by authorizing the transfer of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2005. Ms. Clark asked if the money received from the franchise fees had to go into this fund or could it be placed elsewhere and Selectman Bryer stated it had to go into this fund. With no further discussion and by a voice vote, the article passed.

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

LAGOON MAINTENANCE AND REPAIR EXPENDABLE TRUST FUND

Article 18: This article was moved and seconded to see if the town would vote to raise and appropriate the sum of **eight thousand one hundred ninety-three dollars and ninety cents (\$8,193.90)** to be placed in the Lagoon Maintenance and Repair Expendable Trust Fund, and to fund this appropriation by the withdrawal of **eight thousand one hundred ninety-three dollars and ninety cents (\$8,193.90)** from the Lagoon Fee fund, held by the Northwood Treasurer. There was no discussion on the article and by a voice vote, the article passed.

CEMETERY IMPROVEMENT EXPENDABLE TRUST FUND

Article 19: This article was moved and seconded by Mr. Steve Bailey to see if the town would vote to raise and appropriate the sum of **eight hundred dollars (\$800.00)** to be added to the Cemetery Improvement Expendable Trust Fund previously established, and to fund that appropriation by authorizing the transfer of **eight hundred dollars (\$800.00)** from the surplus remaining in the unexpended fund balance as of December 31, 2005. This amount is equivalent to the amount raised in 2005 from the sale of cemetery lots. With no discussion and a show of cards, the article passed.

SPECIAL DUTY COVERAGE

Article 20: This article was moved and seconded to see if the town would vote to raise and appropriate the sum of **twenty-five thousand dollars (\$25,000.00)** for the purpose of special duty coverage provided by the Northwood Police Department. This amount is to be reimbursed by the person/company that requires this coverage. With no discussion, this article passed by voice vote.

PARKS & RECREATION SITE PLAN AND IMPROVEMENTS

Article 21: Mr. Steve Bailey moved and Mr. Knox seconded to see if the town would vote to raise and appropriate the sum of **forty thousand dollars (\$40,000.00)** for the purpose of a site plan review and site improvement for future ball fields and recreation grounds for the community. This to be completed on town owned property Map 222 Lot 27 and to fund this appropriation by authorizing withdrawal of up to **forty thousand dollars (\$40,000.00)** from the Parks & Recreation Facility Capital Reserve Account held by the Northwood Trustees of the Trust Funds. This article shall be non-lapsing for two years. Mr. Robert Bailey asked to amend the article because the article is to extend over a 2-year period, amend it to read \$125,000.00 (rather than \$40,000.00). He went on to explain that the town has spent \$7,021.72 to date and the balance in the trust account is currently \$172,248.51, including all expenditures to date. Mr. Chase seconded his amendment. Mr. Bailey went on to say that he had been working with Mr. Eldridge on this project. They had hired an engineer to do the plan of the whole property and that it would be submitted to the state and that the whole process is long. He estimated 3 months before all approvals were obtained. Selectman Witham asked if the ledge on the site was workable and Mr. Bailey stated he thought it was. A card vote was taken on the amendment and it carried. The vote was then taken on the

NORTHWOOD ANNUAL TOWN MEETING MINUTES

March 18, 2006

amended article and by a show of cards it passed.

[At this point in the meeting the polls closed for article 8 and the ballots counted and tallied with the results announced to the audience 33 in favor and 78 opposed – article failed]

Boundary Line Adjustment:

Article 22: Alden Dill moved and it was seconded to see if the Town of Northwood would vote to approve the lot line adjustment survey between lots 38, 39, and 40 on Map 216, School Street, Northwood, approved by the Planning Board and Board of Adjustment processes, and allow the town to execute a deed to David and Sally Aseltine property in conformance with that survey. Ms. Clark asked for an explanation of the article. Mr. Lane explained with a drawing of the proposed changes affecting both Article 22 and Article 23, stating that the changes would give more land to the library for future changes and modifications, and would give additional land to the Aseltines as well. After his explanation, the article was voted by voice vote, and it passed.

John & Jean Lane Land Gift

Article 23: Mr. Chase moved and Ms. Bailey seconded to see if the Town of Northwood would vote to accept a gift of .53 acres of land from Andrew John Lane and Jean W. Lane, to be added to the side and back of the Bryant Library lot on School Street, Northwood. This land will be used in the future to allow the town to bring the library building up to public building codes with septic, well, handicapped access and parking. By a show of cards this article passed.

Article 24: Under this article listed to transact any other business that legally can come before this meeting, Ms. Bailey asked to express her appreciation for John and Jean Lane's gift, stating it is not often when we have things given to us.

With no further business to come before the meeting, it was moved and seconded to adjourn. So adjourned at 12:35 p.m.

Respectfully submitted,
Judy C. Pease
Town Clerk/Tax Collector

NORTHWOOD WORD SEARCH

G	F	B	S	Y	U	U	O	N	N	A	G	E	O	Y	N	H	G	A	B	Z	M	U	F	G
R	K	C	P	B	Y	W	A	C	X	O	K	N	M	B	A	O	T	O	W	N	H	A	L	L
R	T	F	L	Z	O	Y	T	Z	F	A	R	E	I	R	U	T	S	M	L	F	L	W	D	U
S	Z	C	I	G	N	W	N	D	L	O	D	T	V	T	F	M	F	A	V	J	N	Z	J	L
L	W	V	C	T	S	K	L	T	H	A	R	E	H	S	E	I	W	A	E	M	S	E	D	N
G	J	C	T	S	L	B	N	A	C	R	Y	N	M	W	U	E	H	Q	N	S	S	L	M	O
A	D	R	R	C	H	A	M	A	K	L	S	Z	X	A	O	D	M	Y	W	B	D	T	D	R
B	Z	K	B	W	S	H	N	R	A	E	W	F	H	N	V	O	F	L	Q	T	N	U	J	T
A	H	X	H	A	Y	W	Q	K	J	X	J	Y	O	Y	J	Q	D	L	O	O	J	N	M	H
L	Z	Y	E	F	O	H	E	A	N	U	U	R	Z	P	C	O	W	S	S	O	V	N	P	R
P	Y	L	X	R	O	U	J	B	I	D	T	S	A	Q	X	Q	Y	U	C	V	H	D	B	I
S	P	Z	B	F	I	R	S	T	N	H	T	U	R	N	P	I	K	E	S	H	C	C	Q	V
I	C	E	B	I	H	N	B	Q	W	S	M	T	F	J	O	Y	L	H	Q	N	O	P	S	E
A	O	H	B	K	O	R	C	O	N	T	M	K	C	A	B	E	L	D	D	A	S	O	X	R
C	N	U	O	W	D	N	O	P	S	A	C	U	L	D	Q	L	V	O	L	M	T	U	L	P
J	E	E	J	O	R	D	L	Z	Y	P	N	S	N	D	Z	L	L	U	K	V	O	D	N	O
D	M	J	I	I	L	Y	F	V	Z	Y	J	O	F	R	M	A	C	E	O	X	W	Y	A	N
L	T	K	D	A	P	B	J	A	I	F	P	J	E	N	N	E	S	S	P	O	N	D	R	D
Y	C	G	K	O	J	F	O	S	A	G	V	R	D	N	J	U	G	V	L	V	M	L	R	W
Y	E	E	V	C	D	N	Z	A	N	G	F	X	D	B	E	Q	F	B	C	V	E	H	O	F
X	L	D	L	S	R	A	G	O	R	Y	J	H	T	U	S	I	V	T	Q	Q	E	U	W	X
H	E	P	J	E	V	H	L	T	A	D	S	T	A	D	N	T	Y	W	S	Q	T	F	S	I
P	S	H	M	B	Z	U	J	Q	D	C	M	G	N	O	L	N	O	E	Y	O	I	X	G	P
E	P	V	D	B	R	Y	D	C	P	C	C	J	R	P	T	A	E	E	O	P	N	P	E	Y
Q	F	I	U	K	Z	A	A	G	M	V	X	T	J	B	P	R	C	U	A	U	G	U	V	T

ANTIQUERALLEY
 FIRSTNHTURNPIKE
 LONGPOND
 NARROWS
 NORTHWOODSCHOOL
 SADDLEBACKMTN
 SELECTMEN

BOWLAKE
 HARVEYLAKE
 LUCASPOND
 NORTHRIVERPOND
 PLEASANTLAKE
 SCHOOLBOARD
 TOWNHALL

COEBROWNACADEMY
 JENNESSPOND
 MUDSEASON
 NORTHWOODLAKE
 RIDGE
 SCHOOLMEETING
 TOWNMEETING

OFFICIAL BALLOT RESULTS
ANNUAL TOWN AND SCHOOL DISTRICT ELECTION
NORTHWOOD, NEW HAMPSHIRE
MARCH 14, 2006

Judy C. Pease, Town Clerk
Penny Hampl, School District Clerk

MODERATOR

For 2 years (Vote for 1)

Robert B. Robertson 433

PLANNING BOARD

For 3 years (Vote for 2)

Bob Jozokos 283

Robert Fletcher 106

Victoria Parmele 56

ROAD AGENT

For 3 years (Vote for 1)

James Wilson 328

Bruce Hodgdon 88

POLICE COMMISSION

For 3 years (Vote for 1)

Robert "Sid" Carlson 183

Richard Cummings 252

TOWN CLERK/TAX COLLECTOR

For 3 years (Vote for 1)

Judy C. Pease 447

**SUPERVISOR OF THE
CHECKLIST**

For 6 years (Vote for 1)

Phyllis L. Reese 404

BOARD OF SELECTMEN

For 1 year (Vote for 1)

James Hadley 183

Kenneth Witham 214

TRUSTEE OF TRUST FUNDS

For 3 years (Vote for 1)

Russell C. Eldridge 396

BOARD OF SELECTMEN

For 3 years (Vote for 1)

Lucy Edwards 179

Douglas Shaffer 259

SCHOOL MODERATOR

For 3 years (Vote for 1)

Robert Robertson 421

OFFICIAL BALLOT RESULTS
ANNUAL TOWN AND SCHOOL DISTRICT ELECTION
NORTHWOOD, NEW HAMPSHIRE
MARCH 14, 2006

BUDGET COMMITTEE

For 3 years (Vote for 4)

Robert E. Bailey	399
Shelly Bobowski	29
Daniel McNally	44
Nona Holmes	18

BUDGET COMMITTEE

For 2 years (vote for 2)

Ginger Dole (declined)	3
Lucy Edwards (declined)	3

BUDGET COMMITTEE

For 1 year (Vote for 1)

Thomas Chase	3
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SCHOOL CLERK

For 3 years (Vote for 1)

Penny Hampl	368
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SCHOOL TREASURER

For 3 years (Vote for 1)

Shirley Allen	382
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SCHOOL BOARD MEMBER

For 3 years (Vote for 2)

Janabeth Reitter	288
Irene Simoneau	269

CEMETERY TRUSTEE

For 3 years (Vote for 1)

George E. Reese	397
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SCHOOL BOARD MEMBER

For 1 year (Vote for 1)

Holly Martin	125
Melissa Trembley	113
William Tappan	148

LIBRARY TRUSTEE

For 3 years (Vote for 1)

Norma Heroux	235
Andrea J. Korson	131

OFFICIAL BALLOT RESULTS
ANNUAL TOWN AND SCHOOL DISTRICT ELECTION
NORTHWOOD, NEW HAMPSHIRE
MARCH 14, 2006

2. Shall we adopt the provisions of RSA 40:13 (known as SB2) to allow official ballot voting on all issues before the Town of Northwood, NH, in March 2006? (Petition Article)

Yes	259
No	190

3. Are you in favor of adoption of Amendment #1 as proposed by the planning board for the town's Development Ordinance as follows:

Amend section 1.04(C)2 to allow dimensionally nonconforming lots which were created or existed prior to December 31, 2005 to be developed upon the grant of a special exception by the zoning board of adjustment?

Yes	257
No	184

4. Are you in favor of adoption of Amendment #2 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 3.04 (G) to remove the ability to reduce water body setbacks on non conforming lots by special exception and to amend Section 1.04(C)4 and Section 1.04(C)5 to remove references to reductions in water body setbacks on non conforming lots?

Yes	186
No	250

5. Are you in favor of adoption of Amendment #3 as proposed by the planning board for the town's Development Ordinance as follows:

Amend section 1.04(C)5 to clarify the criteria used to determine side and rear setbacks on lots whose maximum width is 100-feet or less?

Yes	242
No	187

6. Are you in favor of adoption of Amendment #4 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 1.04(C)6 to allow accessory structures as a permitted use on non-conforming lots when ordinance requirements other than lot area and road frontage are met?

Yes	261
No	169

7. Are you in favor of adoption of Amendment #5 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 2.02 (B) and add section (B)1 to allow for more than one principal residential structure per lot in elderly housing developments and to list criteria that must be met?

Yes	256
No	162

OFFICIAL BALLOT RESULTS
ANNUAL TOWN AND SCHOOL DISTRICT ELECTION
NORTHWOOD, NEW HAMPSHIRE
MARCH 14, 2006

8. Are you in favor of adoption of Amendment #6 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 2.06 Impact Fees to grant authority to the planning board to assess fees for capital facility construction or improvement?

Yes	188
No	225

9. Are you in favor of adoption of Amendment #7 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 2.07 Large Scale Business to limit gross floor area of retail or wholesale business(es) to 35,000 square feet and to add Large Scale Business and Wholesale Business to Table 2.1 Table of Uses, under Section 2.01(D)1 to make wholesale and large scale businesses permitted uses under specific performance criteria?

Yes	192
No	217

10. Are you in favor of adoption of Amendment #8 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 3.03 (B)(1) to establish a formula method to determine the maximum residential density in new, non-open space (cluster) subdivisions?

Yes	217
No	192

11. Are you in favor of adoption of Amendment #9 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 3.04 (G) to create setbacks for large scale business based on square footage of gross floor area, and add those setbacks to Table 3.3?

Yes	212
No	197

12. Are you in favor of adoption of Amendment #10 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 3.06 Lot Coverage to limit lot coverage by low permeability surfaces for mixed use, residential, and non-residential uses?

Yes	181
No	206

13. Are you in favor of adoption of Amendment #11 as proposed by the planning board for the town's Development Ordinance as follows:

Add new Section 5.06 Sidewalk Overlay District to require sidewalks on properties subject to site plan and subdivision regulations, in three areas of Northwood as shown on the sidewalk map?

Yes	196
No	214

OFFICIAL BALLOT RESULTS
ANNUAL TOWN AND SCHOOL DISTRICT ELECTION
NORTHWOOD, NEW HAMPSHIRE
MARCH 14, 2006

14. Are you in favor of adoption of Amendment #12 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 6.01 to add a new purpose to Open Space development; and to Amend Section 6.04 to reduce the minimum road frontage and lot size in new, open space (cluster) subdivisions, and amend section 6.05 (A)(4) to establish a formula method to determine the maximum residential density in new, open space (cluster) subdivisions?

Yes	172
No	235

15. Are you in favor of adoption of Amendment #13 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Impact Fee?

Yes	213
No	194

16. Are you in favor of adoption of Amendment #14 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Large Scale Business?

Yes	241
No	167

17. Are you in favor of adoption of Amendment #15 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Manufactured Housing?

Yes	244
No	165

18. Are you in favor of adoption of Amendment #16 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Lot Width?

Yes	241
No	165

19. Are you in favor of adoption of Amendment #17 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Off-site Improvement / Exaction?

Yes	221
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No 184

OFFICIAL BALLOT RESULTS
ANNUAL TOWN AND SCHOOL DISTRICT ELECTION
NORTHWOOD, NEW HAMPSHIRE
MARCH 14, 2006

20. Are you in favor of adoption of Amendment #18 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Permanent Foundation?

Yes 244

No 162

21. Are you in favor of adoption of Amendment #19 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Unbuildable Land?

Yes 249

No 156

22. Are you in favor of adoption of Amendment #20 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Wholesale Business?

Yes 243

No 162

23. Are you in favor of adoption of Amendment #21 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.01 Definitions to add a definition for Low Permeability Surfaces?

Yes 238

No 167

2006 ASSESSOR'S REPORT

Due to subdivision and new construction the total taxable value of the Town increased from \$529,690,369 to \$537,531,098.

The tax rate for 2006 increased to \$16.86 from \$15.19 for 2005.

Any taxpayer feeling that the assessment of his property is not representative of fair market value, may file abatement. Abatement applications may be obtained from the Town Offices and must be submitted to the Assessor's office on or before March 1, 2007.

The deadline for all statutory exemptions and credits is April 15, 2007, for the 2007 tax year. These exemptions are for the elderly, veteran, blind, handicapped, improvements to assist handicapped, solar, wood heat, and wind power.

Eligible property owners wishing to enroll their land in current use program for 2007 tax year must submit their application by April 15, 2007.

If you feel you may qualify for any of the exemptions and or current use program please call the Assessor's office at (603) 942-5586 Ext.207

Respectfully submitted,
Rod Wood, Assessor

2006 BUILDING/CODE ENFORCEMENT REPORT

The Town of Northwood continued to see significant building activity during 2006, with an increase of 13% in the total number of permits issued. The number of single family housing permits dropped slightly, but the number of permits for additions increased significantly.

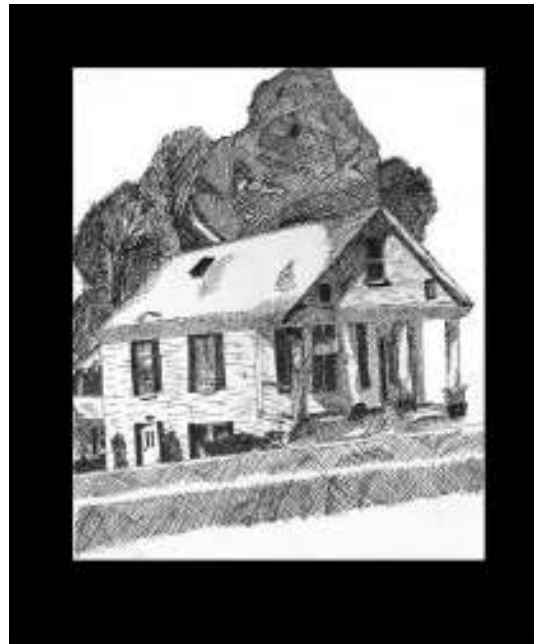
The building department strives to provide prompt responses to all requests. You and/or your contractor's co-operation are essential to insure timely and satisfactory completion of projects. **Please remember that projects are not complete until a final inspection has been completed and a Certificate of Occupancy has been issued.**



Justin Routhier
Random House

The building department welcomes inquiries and always returns telephone messages.

A significant amount of department time in 2006 was devoted to processing of variances for non-conforming lots and following up on projects that were physically completed but never closed out because a final inspection was never requested.



Eric Koster
Northwood House

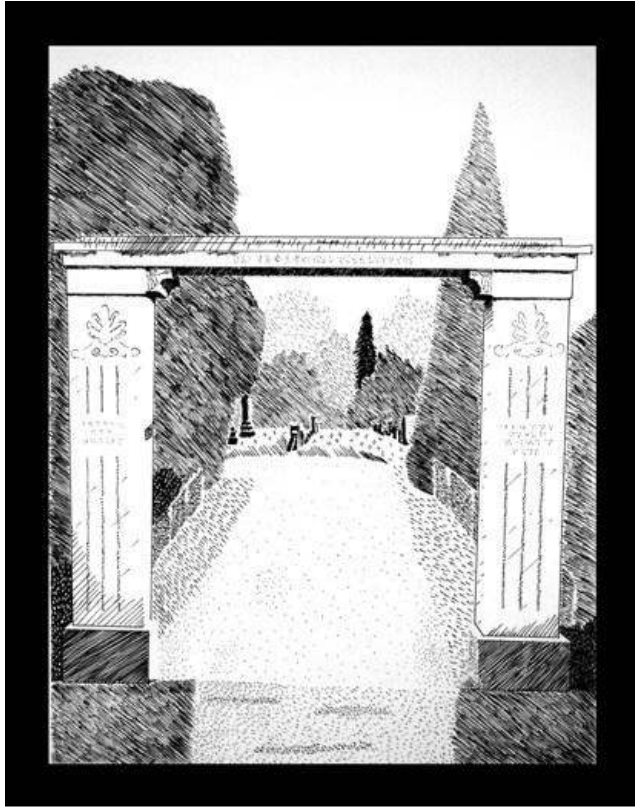
2006 BUILDING/CODE ENFORCEMENT REPORT

A breakdown of permits issued is as follows:

Category	Number	% Change
Single Family Residence	37	-7
Manufactured Homes	2	-300
Barns	7	+350
Garages	12	-14
Utility Buildings	31	+182
Additions/Remodeling	86	+141
Fences	5	-29
Swimming Pools	5	-240
Foundations	16	+123
Commercial	2	-250
Carports	2	-250
Portable Garages	5	+250
Gazebo	2	+200
Electrical	112	+106
Mechanical	38	+127
Plumbing	63	+158
Razing	16	-16
Signs	4	-400
Miscellaneous	8	+267
Total Permits Issued	453	

Respectfully submitted,
David J. Hickey, PE, Building Inspector/CEO

2006 CEMETERY TRUSTEES REPORT



Jessey Campbell
Cemetery

The cemeteries were kept in fine shape this summer with frequent mowing and trimming. The work at Canterbury, Harvey Lake, Fairview and Ridge cemeteries was done by Sam Johnson. Sherm Elliott turned over the duties to Dan Heisey mid-season for Pine Grove and East Northwood. Sherm continues as superintendent. We are fortunate to have him on the team as his interest and extensive records on those interred provide an important link to our Northwood heritage.

During 2006 twenty graves were sold, all at Pine Grove. The trustees facilitated the private sale of three graves at East Northwood. Each grave sells for \$100. plus \$100. to be placed in perpetual care for the mowing and trimming. Starting January 1, 2007 perpetual care will be \$200. for a total of \$300. per grave.

The trustees installed new "Rules and Regulations" signs at all five cemeteries. The flags at these cemeteries were also replaced. Old

stones at Ridge and Harvey Lake cemeteries were repaired and reset. We thank Marcia Severance for taking care of the planter under the flag pole at Harvey Lake.

The trustees continue to study the installation of a columbarium at Pine Grove. Columbaria provide an attractive above ground repository for cremation remains. We visited two cemeteries with such installations and have talked with several dealers. Since about 50% of all interred in Northwood are cremations, this would give families a less costly alternative to in-ground burials. In 2007 we intend to finalize the plan for installations late in 2007 or the spring of 2008.

Respectfully submitted,
William S. Bushnell, Chairman
George "Ted" Reese
R. Douglas Reckard

2006 CONSERVATION COMMISSION REPORT

The conservation commission was established in 1971 by the Town of Northwood, pursuant to RSA36-A:2, for two primary reasons:

1. To provide guidance for the protection and proper utilization of the town's natural resources (woodlands, wetlands, lakes, and ponds); and
2. To review and monitor state established regulations for conservation and maintenance of properties adjacent to wetlands and water bodies. To accomplish this charge, the commission provides input on conservation related issues to other town commissions, committees, and state boards. The conservation commission also maintains maps of the town's natural features, and promotes and sponsors events and activities that raise citizen awareness of issues and potential problems related to the well being of natural resources.

The primary function of the conservation commission has been, and will likely remain, review and assessment of wetland impact applications for projects that may have an affect on the quality of various wetland communities in the town. Over calendar year 2006, the commission has reviewed and commented on seven wetland impact applications ranging from major impacts in proposed new roadways for large residential developments to relatively minor impacts associated construction activities along a lake shoreline. These assessments are performed in consideration of state statute implemented by New Hampshire Department of Environmental Services policies and attempt to serve the needs of the project while minimizing impact to these important wetland resources. Other activities in 2006 included:

- Establishing effective outreach objectives for town residents interested in land conservation efforts or easements on or within their property;
- Addressing the need for a balance between the town's rapidly growing development issues and the preservation of its natural resources;
- Continued support of education outreach programs for invasive species issues impacting lakes and ponds in the town;
- More active participation in town conservation wetlands issues with the planning board, zoning board of adjustment, and NHDES; and
- Support of land acquisition activities.

This year saw the return of Wini Young to the commission after a long hiatus. Wini brings with her a love of all things in the natural environment and we are lucky to have her back on the commission. She joins (and rejoins) standing members Loren O'Neil, Jim Ryan, Steve Hampl and Pauline Lemelin; three town residents who are committed to preserving the Town's rural character for which all town citizens have come to appreciate.

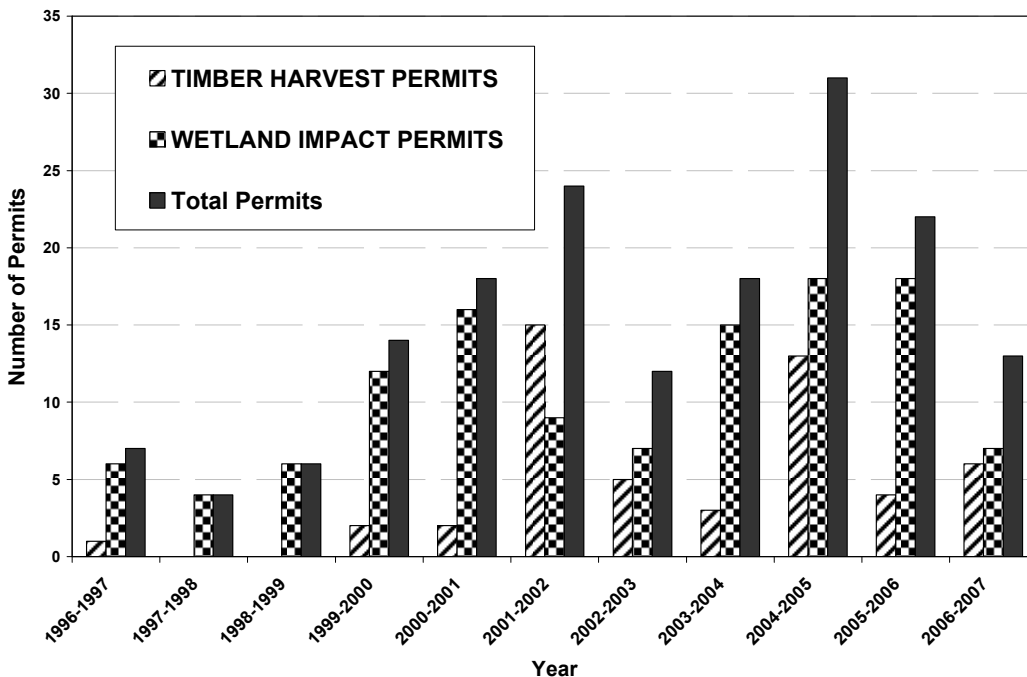
Congratulations to the entire commission this year for applying-for and being awarded an \$8,000 grant from the New Hampshire Estuaries Project to develop a storm water

2006 CONSERVATION COMMISSION REPORT

management plan for the town. The storm water management plan will be a cornerstone of a water resources plan currently being developed in conjunction with the planning board.

An affiliate assembly within the conservation commission, the Northwood Community Resources Committee (NCRC), was also active and involved in emerging town issues this year. Over the past year, the NCRC spearheaded numerous talks and discussions relating to the rich history of the town and remained involved in providing the planning board with input to the town's site and subdivision regulations.

Due to ever increasing demands for development and growth in the town over the last five to ten years, it is apparent that significant challenges to the preservation of the town's natural resources will continue to present themselves in the future. The number of natural resource impact permits in the town over the last 10 years serves as an indicator of the mounting development pressure on the town's natural resources.



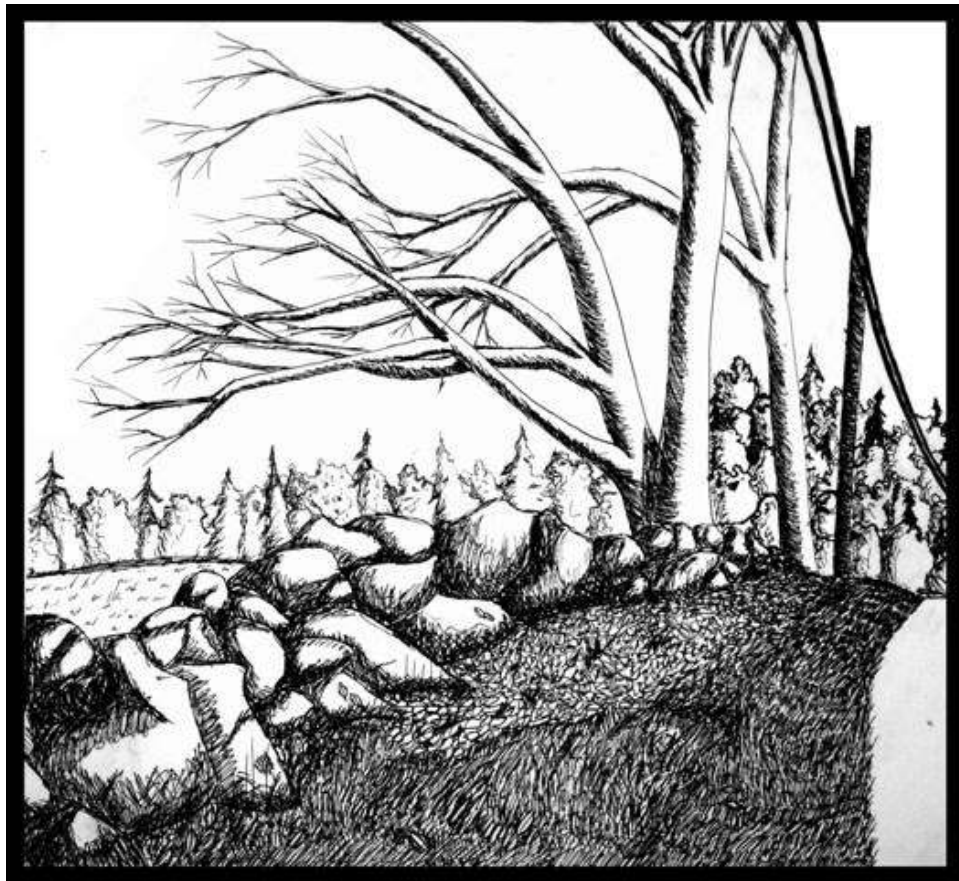
2006 CONSERVATION COMMISSION REPORT

The conservation commission continues to work with the citizens and land owners of Northwood to protect and manage the town's land, water and natural resources in an environment of rapidly increasing development. The commission encourages constructive input, by residents, on conservation matters and encourages everyone to participate in the resource conservation efforts.

The Northwood Conservation Commission meets in the Northwood Town Hall at 7:00 p.m. on the first Tuesday of every month. Please join us, as an interested party or possibly as a future member. Our strength in being effective depends on you.

Respectfully submitted,

Stephen Roy, Chairman

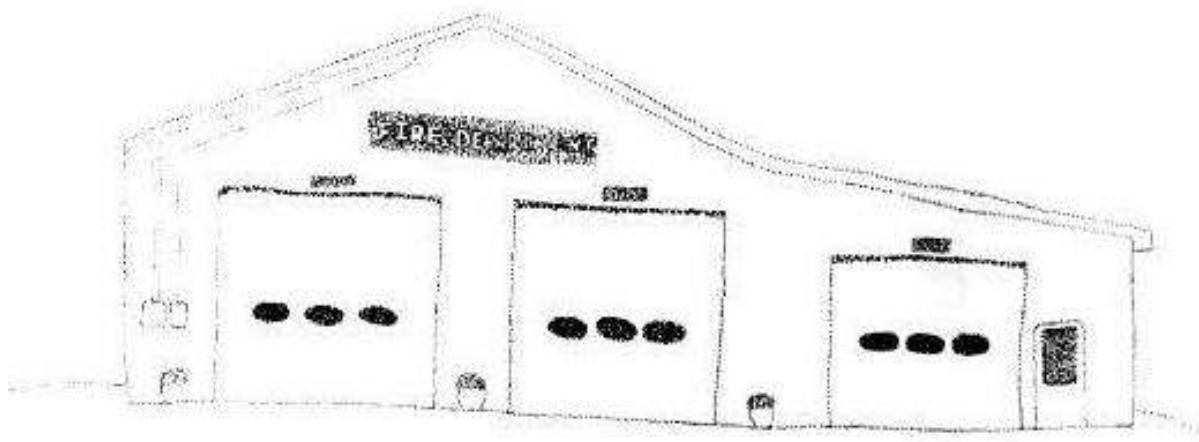


Devin Rowe
From the Cut-Out Sky

2006 NORTHWOOD FIRE/RESCUE DEPARTMENT REPORT

The year 2006 proved to be another busy year for the Northwood Fire-Rescue. The department responded to 557 calls for service. Personnel also maintained a busy training schedule to keep up their individual certifications as well as training as a department. Northwood continues to grow and with that growth comes new challenges and increased call volume. The fire rescue still operates primarily as a call department with personnel responding from their homes as the calls come in. This does require a huge commitment from the individual as well as their family. The department will continue to change with the times and strive to give the town the best service possible. Thank you for your continued support and may you all have a fire safe 2007.

Respectfully submitted,
George E. Ashford, Chief of Department



Ashley Williams
Fire Department

Breakdown of Calls

Structure Fire	10	Vehicle Fire	4
Medical Aid	231	False Alarm	54
Malicious False Alarm	0	Auto Accident	65
Mutual Aid	94	Hazardous Condition	27
Service Call	30	Brush/Grass/Smoke	11
Other	15	Total	557

“DIAL 911 FOR EMERGENCIES”



CAPITAL AREA MUTUAL AID FIRE COMPACT



President: Stewart Yeaton
P.O. Box 3962
Concord, NH 03302-3962

Email:
capareacl@verizon.net

Chief Coordinator: Richard Wright
Telephone: 225-8988
Fax: 228-0983

2006 ANNUAL REPORT TO BOARD OF DIRECTORS

The 2006 annual report is presented to the Board of Directors of the Capital Area Fire Compact as a summary of general activities for the calendar year. This report is also forwarded to the governing bodies of the Compact's member communities for informational purposes.

The Compact provides emergency fire and rescue services to twenty member communities as it did in 2005. The area of operation covers 711 square miles of area with a resident population of 124,810. We reciprocate in mutual aid delivery to many communities beyond the Compact area.

Dispatch services are provided by the City of Concord Fire Department's Communications Center. The staffing levels at Dispatch are eight shift dispatchers and the Dispatch Supervisor.

This staffing level continues to provide a minimum of two on-duty dispatchers at all times. Dispatched incidents in 2006 increased by 14.1% to a total of 21,924. A detailed report by community is attached.

The Chief Coordinator responded to 193 incidents in 2006, assisted departments with incident management on major incidents, and handles the Compact's administrative functions. He participates on several state and regional committees that affect mutual aid operations.

Compact departments had received new digital mobile radios for their emergency fire apparatus and ambulances through the Homeland Security funding initiative in 2005. The second phase of the program provided 483 portable radios to our member departments in 2006. The Compact was able to assist our departments by making programming of the radios available at no cost. We hope that Homeland Security funding will continue to be available to allow the replacement of base stations and other important infrastructure equipment to complete the interoperable capability with other public safety agencies.

The 2006 Compact operating budget was \$ 781,197. All Compact operations, including the Chief Coordinator's position, office, command vehicle, and dispatch services are provided through this budget. Funding by the member communities is based on a combination of property values and population. The regional concept of providing emergency fire and rescue services and sharing of the support costs is truly the most economical method of supplying these services in our communities.

PRESCOTT PARK, BUILDING 1, 105 LOUDON ROAD CONCORD, NH 03301

ALLENSTOWN • BOSCAWEN • BOW • BRADFORD • CANTERBURY • CHICHESTER • CONCORD • DEERING • DUNBARTON
EPSOM • HENNIKER • HOOKSETT • HOPKINTON • LOUDON • NORTHWOOD • PEMBROKE • PITTSFIELD • SALISBURY
WARNER • WEBSTER



CAPITAL AREA MUTUAL AID FIRE COMPACT



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2006 ANNUAL REPORT TO BOARD OF DIRECTORS

The Compact Training Committee chaired by Assistant Chief Dick Pistey, with members Chief Mike Paveglio and Chief Keith Gilbert assisted all departments in hosting at least one mutual aid training exercise during the year. Mutual aid drills involve several departments and test the system capabilities in fire suppression, emergency medical, mass casualty, rescue, hazardous materials, incident management, and personnel safety. We thank the Training Committee for their continuing support to the Compact.

The Central New Hampshire HazMat Team, comprised of all Capital Area and Lakes Region members continues to train bi-weekly and responds to 55 communities in our combined coverage area. The team operates with three response units and will welcome personnel interested in joining, training, and operating with the team. The team continues to apply for and receives some federal grants to support their operations. This includes funds for education, training, and to support data collection of hazardous materials inventories reported by facilities in our operating area. We appreciate and thank the team members for their dedication in providing this important emergency service.

We encourage all departments to send representatives and actively participate in all Compact meetings. Your input is needed on all issues and your members need to be informed of Compact activities and planning.

Thanks to all departments for your great cooperation.

Please contact any Compact officer or the Chief Coordinator if we may be of assistance.

Dick Wright, Chief Coordinator

PRESCOTT PARK, BUILDING 1, 105 LOUDON ROAD CONCORD, NH 03301

ALLENSTOWN • BOSCAWEN • BOW • BRADFORD • CANTERBURY • CHICHESTER • CONCORD • DEERING • DUNBARTON
EPSOM • HENNIKER • HOOKSETT • HOPKINTON • LOUDON • NORTHWOOD • PEMBROKE • PITTSFIELD • SALISBURY
WARNER • WEBSTER

CAPITAL AREA MUTUAL AID FIRE COMPACT 2005 to 2006 Incidents

Town		2005 Incident	2006 Incidents	% Change
Allenstown		669	719	7.5%
Boscawen		202	255	26.2%
Bow		998	1176	17.8%
Canterbury		258	279	8.1%
Chichester		494	491	-0.6%
Concord		7343	7665	4.4%
Epsom		1018	1016	-0.2%
Dunbarton		183	218	19.1%
Henniker		926	895	-3.3%
Hopkinton		1123	1088	-3.1%
Loudon		810	829	2.3%
Pembroke		412	407	-1.2%
Hooksett		actual 887/ 1776	1917	7.9%
Penacook RSQ		591	639	8.1%
Webster		182	207	13.7%
CNH Haz Mat		11	6	-45.5%
Northwood		527	557	5.7%
Pittsfield		703	770	9.5%
Salisbury		108	149	38.0%
Tri-Town Ambulance		actual 909 / 1829	1844	0.8%
Warner		407	387	-4.9%
Bradford		262	214	-18.3%
Deering		191	196	2.6%
Telephone Calls		19214	21924	14.1%
CAD Incidents Created	20808	23135	11.2%	CAD Incidents Created

2005 to 2006 percentage from actual dispatched incidents in 2005

Hooksett & TriTown Incidents for 2005 are actual incidents dispatched by Fire Alarm

Percentage Increased from 2005/2006 are from Total Case Numbers Issued in 2005

2006 FOREST FIRE WARDEN AND STATE FOREST RANGER REPORT

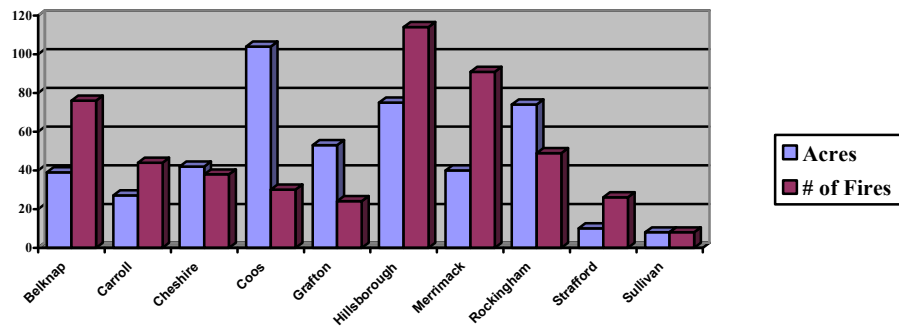
Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 1-800-498-6868 or www.des.state.nh.us for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact the Division of Forests & Lands at (603) 271-2214, or online at www.nhdf.org.

Fire activity was very high during the first several weeks of the 2006 fire season, with red-flag conditions issued by the National Weather Service and extreme fire danger in many sections of the state. The largest forest fire during this period occurred in late April and burned 98 acres. The extremely dry conditions in spring resulted in over twice the amount of acreage burned than in all of 2005. Our statewide system of fire lookout towers is credited with keeping most fires small and saving several structures this season due to their quick and accurate spotting capabilities. Fires in the wildland urban interface damaged 6 structures, a constant reminder that forest fires burn more than just trees. Homeowners should take measures to prevent a wildland fire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at www.firewise.org. Please help Smokey Bear, your local fire department and the state's Forest Rangers by being fire wise and fire safe!

2006 FIRE STATISTICS

(All fires reported as of November 8, 2006)
(figures do not include fires on the White Mountain National Forest)

COUNTY STATISTICS		
County	Acres	# of Fires
Belknap	39	76
Carroll	27	44
Cheshire	42	38
Coos	104	30
Grafton	53	24
Hillsborough	75	114
Merrimack	40	91
Rockingham	74	49
Strafford	10	26
Sullivan	8	8



CAUSES OF FIRES REPORTED		Total Fires		Total Acres
Arson	15	2006	500	473
Campfire	24	2005	546	174
Children	13	2004	482	147
Smoking	50	2003	374	100
	Debris	284		
	Railroad	3		
	Equipment	4		
	Lightning	1		
Misc.*	106	(*Misc.: power lines, fireworks, electric fences, etc.)		

ONLY YOU CAN PREVENT WILDLAND FIRE

2006 HEALTH DEPARTMENT REPORT

The health department received and approved 59 new and 38 replacement septic system designs during the year.

The health department has seen an increase in premature septic system failures in the last few years and has proposed the following in an attempt to eliminate this situation:

1. Witness all test pits.
2. Perform bed bottom inspections of all systems being installed.

The health department proposed and the selectmen passed a new town regulation prohibiting the feeding of any water fowl on town property. This was a result of the 2006 Northwood beach summer advisory which closed the beach for 2 months. This was in large part because of the population of geese and ducks on the lake. The estimated resident duck population in the beach area of 50 ducks can result in them defecating at unhealthy and noxious levels in the beach area. The NH Department of Environmental has advised that this issue be controlled and managed to decrease the population of water fowl in the beach area. **The health department encourages all residents of the town particularly lake front property owners to refrain from feeding any water fowl.**

The health department in conjunction with emergency management joined the Capital Area Public Health Network which is a collaborative of 23 municipalities. This network will develop a regional plan to address public health emergencies. With advanced planning, the region will be better prepared to respond to any emergency.

The health department together with emergency management developed an arboviruses response plan pertaining to West Nile Virus and Eastern Equine Encephalitis (EEE).

The health department would like to thank Robert E. Young, Northwood Emergency Management Director for his assistance and cooperation.

Respectfully submitted,
P. Donald Arsenault, Health Officer

2006 HIGHWAY ADVISORY COMMITTEE REPORT

The 2006 highway budget included \$300,000 for road construction under the newly accepted five year road plan. The roads to receive funding were Ridge Road and Harmony Road. Bids, using an hourly rate basis, were requested for the work. The selectmen preferred to have a firmer price per road, so the projects had to be re-bid to obtain the requested amount. During this process, the May flooding occurred and all construction was put on hold while emergency repairs were made on several roads. Northwood was eligible for FEMA reimbursement of the repair costs and received over \$20,000 of the \$30,000 repair costs.

As the flooding put the contractors behind in not only their private but also town work, the Ridge Road and Harmony Road construction was delayed until mid-October. Luckily the fall weather held and both roads were completed by mid-November. The budget of \$300,000 was spent.

While discussing the 2007 budget, the committee discussed the recommendation of the Town Administration Study Committee, that a third full-time highway laborer be hired, and that other changes be recommended to the selectmen. Much discussion was held on the pros and cons of a third full-time laborer. They were:

Pros

- Road projects that require two persons could be accomplished while the head laborer supervised or handled other matters.
- Ability to schedule daily work and keep up with minor repairs at the same time as larger projects are being supervised by the road agent.
- Better use of town equipment instead of hiring outside help.
- Provide time for employees to take annual vacations and still accomplish work with two men.
- All minor projects such as culvert work, grading of roads, sealing of cracks, filling of pot holes, guard rail repairs, could all be scheduled each year and accomplished.
- Free up town equipment and laborers for road work instead of being used for lawn mowing during summer months.
- Provide down time for employees while plowing roads, thus cutting overtime costs.
- Provide rotation of weekend call time, and reduce call time appropriation.
- Move lawn mowing to contracted services which will provide availability of second laborer during summer months. Cost is estimated to be less than paying laborer and cost of equipment, maintenance, and supplies.

2006 HIGHWAY ADVISORY COMMITTEE REPORT

Cons

- The cost of the salary and benefits of the laborer. (Estimated at \$26,000 for 7 months in 2007)

The committee voted to recommend the hiring of an additional full-time highway laborer to the board of selectmen, and requested that the following warrant article be placed in the 2007 Town Warrant:

“To see if the Town will vote to hire an additional full-time highway laborer, at a Grade and Step comparable to the 2003 Wage Survey Plan used for the 2006 budget, and to raise and appropriate the sum of \$26,000 to cover the 2007 hourly wages and benefits for the position with a starting date of June 1, 2007.”

The committee also voted to recommend the following articles for the 2007 warrant and budget:

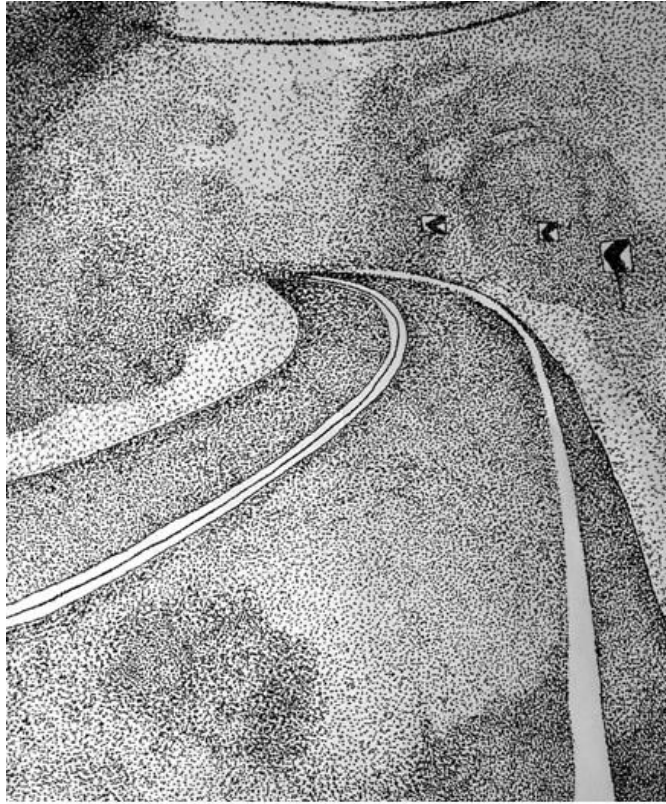
“To see if the Town will vote to raise and appropriate the sum of \$10,000 to be added to the present Highway Equipment Capital Reserve Fund.”

“To see if the Town will vote to raise and appropriate the sum of \$30,000 for the purchase of a new one ton highway truck with Fisher plow; to trade in the present one ton truck, plow and wing (the present sander would be used on the new truck), and to authorize the withdrawal of \$30,000 from the Highway Equipment Capital Reserve Fund for the purchase of the new truck.

The committee also recommended the amount of \$368,000 be raised in the 2007 highway budget so the following work, as listed in the second year of the five year plan, can be accomplished:

Bow Street – Ditching and overlay	\$ 62,000
Old Turnpike Road – Rebuild to a width of 24 feet	
2 foot shoulders, base coat of paving	182,000
Old Pittsfield Road – ditching and ½ mile overlay	51,000
Harmony Road – finish coat	<u>73,000</u>
	\$368,000

2006 HIGHWAY ADVISORY COMMITTEE REPORT



Katelin Perry
Winding Road

All the committee meetings are public meetings, properly noticed with draft minutes available within the prescribed 144 hours. Input from the public is encouraged as the committee needs to learn of problem road conditions they may not be aware of. Also, any resident who wishes to volunteer to become a member of the committee is asked to contact the selectmen or town administrator.

Respectfully submitted,
Robert E. Bailey, Chairman
Marion J. Knox, Secretary
Joe Holmes
John Lane
Paul Belliveau
Doug Shaffer, Selectmen Rep.
Jim Wilson, Road Agent

2006 HUMAN SERVICES REPORT

The mission of the Town of Northwood's Human Services Department is to address the needs of individuals whose circumstances do not allow them to meet on their own. The town's guidelines state that assistance will be provided when allowable expenses are greater than the income available to meet those needs. Emergency needs are met whenever possible and clients are provided with information to direct them to additional resources to assist them towards self-sufficiency. This year 26 cases were addressed.

The generosity of the residents of Northwood is to be commended. Throughout the year the Northwood Food Pantry, under the direction of Pat Jacobsmeyer, continued to provide food to those in need. Contributions were received from individuals, a recreation department sponsored food drive, and Scouting program food drives that kept the Northwood Food Pantry adequately stocked during a year that other food Pantries reported shortages.

The giving nature of the people of Northwood was also evident in that the food pantry and the churches of Northwood provided 26 Thanksgiving Baskets and 28 winter food baskets. Another example of generosity was demonstrated by the success of the Northwood Santa's Helpers Program, organized by the Fire-Rescue Association, as the program once again assisted many Northwood families with wonderful gifts for their children.

Those in need of services should call for an appointment at 942-5586 extension 208.

Respectfully submitted,
Doug Chamberlin, Director

2006 LIBRARY REPORT

The Chesley Memorial Library enjoyed a remarkable year in 2006 and moved forward in two important areas of service. After voters at town meeting approved the addition of a full-time children's librarian, the library was finally able to increase hours and add long-anticipated new programs. We were very thankful that the water problems challenging us last year remained behind us and we experienced no interruptions in service. (Remember the entire children's room remained closed from October 19 through December 27 in 2005!)

2006 circulation statistics revealed a grand total of 23,772 books and materials checked out. 1,424 people are now registered for library cards. The interlibrary loan program continued to be extremely active – 754 books were borrowed from other libraries and 718 of our books were loaned to other libraries.

The library offered many programs for children and adults throughout the year. An anonymous donor once again donated the Christa McAuliffe Family Planetarium Pass for all library patrons to use free of charge. Story Time sessions continued to meet twice a week from January through May and again from September through December. Night Owl Story Time sessions met from January through May and in October and November. The library added a popular Lapsit Story Time session that met on Wednesdays from September through December. Teddybear Story Time met in July and August. The library participated in the "Ladybug Picture Book Award" and served as a voting site for that award. The summer reading program featured the pirate theme of "Treasure Reading." The library received a "Kids, Books & the Arts" grant that enabled us to hire Mr. Phil & Co. for a Summer Reading Program performance. Drop-in craft sessions related to the theme were held throughout the summer. The summer reading program once again ended with a "store" featuring prizes that participants "purchased" with points they earned from reading all summer. Local artist David Burton still offered free "Basic Art For Kids" classes at the library. Children's librarian Danielle Fortin visited the Northwood School to promote the cooperation between the school and public library and to encourage the children to come visit the library.

The ever-popular knitting workshop "Knit Happens" still meets at the library every Tuesday at 3:00 p.m. under the guidance of library trustee Norma Heroux. The library participated in the "Gift of Reading" program sponsored by Rockingham Community Action in February and December. Webmaster Pete Jones scheduled several town web site training sessions at the library. We celebrated National Library Card Sign-Up Month in September with an open house.

The library offered two book discussion programs for younger patrons this year. The Teen Reads Book Discussion Group resumed meetings and a new discussion program, the Literati Book Discussion Group, began meeting in September.

The Northwood/Nottingham Book Discussion Group met every month as it has for the past seventeen years. The book discussion was open to members of both communities and rotated

2006 LIBRARY REPORT

meetings between both towns. One very exciting highlight was having our combined book discussion group chosen to participate in “Granite State Stories” which allowed members to join a live on-air New Hampshire Public Radio discussion of “Trailerpark” by Russell Banks in October. The Afternoon Book Discussion Group has been meeting here the first Thursday of the month for the past two years and we enjoy offering two book discussions for adult patrons so there is something for those who like to meet in the evening and something for those who like to meet in the afternoon.

The Friends of the Northwood Libraries hosted a variety of activities in 2006. Their annual garden tour in June and yard sale in September were as successful as always. The Friends and the Council of Advisory Teens/Junior Friends jointly purchased a new computer for the library. The Friends also continued to work towards their goal of purchasing new bookshelves for the library as well.



Sarah Wilkins
Library

2006 LIBRARY REPORT

Local groups and non-profit organizations like the Brownies, the Girl Scouts, and the Cable Advisory Committee continued to use the meeting room throughout the year. Several groups offering financial workshops also used the meeting room. Two Coe-Brown students used the meeting room in November to offer a 4-H Babysitting Course as their senior project. Anyone interested in using the library's meeting room should contact the library director for more information.

Volunteers contributed 257 hours this year. Library volunteers came from many sources: Friends of the Northwood Libraries, community service, junior librarians, senior citizens, etc. We appreciate their efforts and all the support we received throughout the year from library patrons and local businesses.

The library ended the year on a positive note with more programs to choose from than ever! In addition to all of our regular programs, the library offered several gingerbread workshops and nine drop-in holiday craft sessions throughout the month. Judy Pancoast visited the library on December 21 for a Christmas sing-along and the library hosted a Christmas Jamboree on December 23.

There were many changes in library staff this year. We bid sad farewells to longtime library assistant Eunice Fraser and library aide Tracey Jozokos. The Chesley Memorial Library is currently staffed by director Donna Bunker, children's librarian Danielle Fortin, library assistants Sarah Hebert and Lynne Young, and student aides Katherine Gamblin and Ivy Tonkin. Norma Heroux, Susan Carr, and Donna Roberts serve as library trustees; Ann Kelley and Lorna Patey serve as alternate library trustees. The library's new hours are as follows: Mondays, Wednesdays, and Thursdays 9:00 a.m. - 8:00 p.m.; Tuesdays and Saturdays 9:00 a.m. - 1:00 p.m. We hope that Northwood residents are enjoying the new hours and programs as much as we are and invite you to visit the library soon if you have not already done so.

Respectfully submitted,
Norma Heroux, Chair
Susan Carr, Treasurer
Donna Roberts, Secretary
Library Trustees

2006 NORTHWOOD COMMUNITY RESOURCES REPORT

The Northwood Community Resources Committee (NCRC) was established in 2003 by the board of selectmen to promote voluntary land protection and conservation of Northwood's natural, historic, and cultural resources.

The volunteer committee is made up of Northwood citizens who provide education and information to landowners and the Northwood community on

- Conserving open space for wildlife habitat, scenic vistas, and recreation;
- Protecting water resources; and
- Preserving historic sites

The NCRC works in conjunction with other local and regional committees and boards including Northwood's *Conservation Commission, Planning Board, Historic Society, and Recreation Committee, and Bear-Paw Regional Greenways* to provide information and assistance to help landowners and the community voluntarily lead the way toward preserving Northwood's rural character. Voluntary land protection and conservation of natural and cultural resources provides many benefits to the entire Northwood community including:

- Water Supply Protection
- Tax Rate Stabilization
- Employment, Recreation and Tourism

In its fourth year the NCRC continued to coordinate its efforts with the conservation commission and planning board in order to maximize the effectiveness of efforts to preserve Northwood's resources. The NCRC reviewed the town's Master Plan and agreed to address recommendations focused on historic resources. Several lectures and presentations on Northwood's historic resources were organized, as well as summer evening walks through historic areas of Northwood. All of the events focused on historic resources were well attended. The NCRC also supported the work of a planning board committee developing updates to Northwood's site plan regulations. As in past years, the NCRC continued to work with the conservation commission to support efforts to preserve natural resources in town.

The NCRC meets at the town hall on the first Wednesday of the month, at 7:00 pm, and welcomes input and attendance from any Northwood residents who share our commitment to conservation.

Respectfully submitted,
Grace Mattern

Northwood Community Resource Committee Members

Shelley Bobowski, Co-Chairperson • Mary Tebo, Co-Chairperson • Bob Knowlton • Pete Jones
• Kurt Schreiber • Tom Chase • Grace Mattern • Victoria Parmele • Gayle Robbins-Monteith

2006 PLANNING BOARD REPORT

2006 was an eventful year for the Northwood Planning Board. The existing members of Joann Bailey, Alden Dill, Russ Eldridge, Bob Jozokos, and Eric Reitter were joined by newly elected members Bob Fletcher and selectman representative Ken Witham in March 2006. After the resignation of 14-1/2 year veteran Russ Eldridge in October 2006, alternate Lucy Edwards was appointed to fill his position until March 2007. We recognize Russ's long service to the town on the planning board and appreciate his input; he will be missed. Joanne Carette and Victoria Parmele joined Scott Martin and Nikki Roy as alternates in 2006 as well.

After a vote by the town in March 2006 and much discussion with the selectmen, the planning board hired Elaine Planchet as the part-time town planner in August 2006. Ms. Planchet has a degree in planning and previously worked for the NH Office of Energy and Planning (formerly known as the Office of State Planning). Prior to moving to Concord in 2005, Ms. Planchet served as chair of the 1998 Master Plan Committee and served on the Northwood Planning Board from 1998 to 2000. Ms. Planchet's responsibilities include assisting residents by answering questions relative to planning and the application process, reviewing applications for the board with respect to completeness, oversee development and maintenance of the Master Plan, assist the board during the review of applications and updating of town regulations, and hold town staff technical reviews of applications before the board. With the addition of the part-time planner position, the planning board was able to triple the hours that a board representative is available to residents during the week.

Over the course of the year, the board reviewed 9 site plan applications, 10 subdivision applications, and 6 boundary line adjustments. Between January and December 2006, the board approved 7 subdivisions resulting in 14 new lots, 7 site plans for local businesses and revoked 2 subdivisions which resulted in the elimination of 13 lots. One site plan application for a credit union is being continued into 2007.

Site plans approved in 2006 include an expansion to Camp Yavneh, a food service business, an in-home salon, an art gallery, an in-home therapy business, an addition to Coe Brown, a new garage for Millstone Realty Trust, and the relocation of a health care office. Small businesses are clearly the backbone of economic development in Northwood.

2006 PLANNING BOARD REPORT

The board and its committees are currently reviewing water resources issues such as surface and groundwater quality, design review requirements, updating the capital improvements program, and



Kody McCarthy
Memory Silo

reviewing highway management issues such as access to and the safety of Route 4, pedestrian access on portions of Route 4, and public safety issues with respect to access to the Gulf area.

Town Planner Elaine Planchet, Board Administrator Linda Smith, and Board Secretary Lisa Fellows-Weaver provided invaluable assistance to the board this year and the board is grateful for their input and service to the community. In addition, a number of residents serve in on various committees including the Water Resources Committee and the Design Review Committee; without their service, Northwood would not be taking the steps forward that it is and the board appreciates their efforts. We would like to thank all those who contributed and encourage all residents to provide input in the continuing development of our community.

Respectfully submitted,
Eric T. Reitter, Chairman

2006 POLICE COMMISSION REPORT

The Northwood Police Commission met monthly for regular meetings during the year 2006 and held additional work sessions as needed. The monthly meetings are held on the third Tuesday of each month at 11 a.m. at the police station and are open to the public to attend. Any changes to the meeting date are posted at the town hall and post office. The commission's agenda includes time for public input, the review of the general business of the department, the chief's report, budget review, and correspondence. The chief's report includes a summary of calls for service, arrests, motor vehicle accidents, and summons issued during the previous month. Chief D'Alessandro provides a monthly update to the commission on the status of the special duty program, the vehicle maintenance program for the cruisers, and required officer training programs.

During regular meetings, the commission provides time for public input. During the past year, citizens have expressed their concerns and opinions on different matters related to the department or asked questions of the commission. Anyone who would like to be on the agenda to speak directly to the commission may come to a meeting or request in advance by contacting the board administrator at 942-5586, ext. 5. or boardadministrator@town.northwood.nh.us Correspondence that is sent to the commission is read and reviewed at meetings. You may also visit the town website for contact information of the commission at www.town.northwood.nh.us Please note that the commission does not post meeting minutes on the website at this time. Copies of the minutes can be obtained by contacting the board administrator as noted above; the public may also request copies to be made at the town hall during regular business hours.

During 2006, the commissioners met with the board of selectmen and the library trustees to work together on an update to the town's personnel policy. This project was near completion at year end.

The commission, consisting of Richard Cummings, Ted Thomas, and myself, would like to thank all of the townspeople for their continued support of the police commission.

Respectfully submitted,
W. Edward "Spike" Bryant, Jr.
Chairman

2006 POLICE DEPARTMENT REPORT

The Northwood Police Department replaced two officers in 2006 and added one more to the staff. Officer Shane Wells was hired in March as a full-time patrolman and completed the New Hampshire Police Academy in August. Officer Wells filled the position left vacant by Randy DiFruscio when he left the department in April 2005. Officer Stephen Soares joined the department in May and became the sixth full-time patrolman for the department. Officer Soares graduated the New Hampshire Police Academy in November. Officer Pat Clark joined the department in August and was assigned to the School Resource Officer position at Coe-Brown. The position was left vacant towards the end of the 2005-2006 school year when Steve Rowe left the department in April. Officer Clark came to us from Nottingham where she was a patrol officer. Corporal Glen Drolet was promoted to the rank of Sergeant. Sergeant Drolet will be instituting the DARE Program at the Northwood School. The DARE Program will be held in the 5th and 8th grades starting in January of 2007.

2006 proved to be a busy year for the Northwood Police Department with calls for service up almost 10 percent from last year. The department responded to 936 calls for service. 173 arrests were made throughout the year to include Driving While Intoxicated, Possession of a Controlled Drug, Assault, Burglary, Disorderly Conduct, Trespassing, Violation of Restraining Order, and various other crimes. Officers responded to 116 motor vehicle collisions. Over 1,823 motor vehicle stops were conducted resulting in 335 summonses and 1,559 warnings.

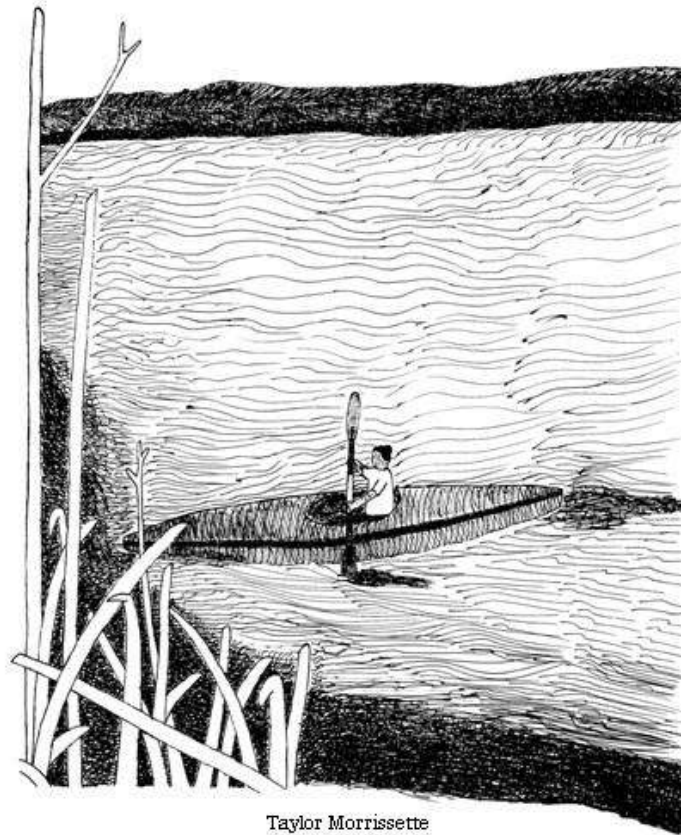
Through state and federal grants the department was able to conduct extra patrols to target impaired drivers and also extra speed enforcement patrols. Through a matching grant the department was able to obtain a RADAR trailer that displays vehicle speeds on a large display screen. The 2006 Explorer will soon be outfitted with a brand new state of the art RADAR system that was also purchased through a matching grant. With the generous help of resident Pete Jones, the police department has also begun work on a department website. The site can be seen at www.northwoodpolice.org. The site is currently under construction but hopes are by the first of the year the site will be a useful resource for the citizens of Northwood.

The department members would like to thank the Northwood Police Commission and the citizens of Northwood for their continued support of the Northwood Police Department.

Respectfully submitted,
Michael D'Alessandro, Chief

2006 RECREATION COMMISSION REPORT

In June of 2006 the Northwood Board of Selectmen made a commitment to reinvigorate the Northwood Recreation Commission. The mission of the recreation commission is to assist the recreation director with the planning and implementation of fun, safe, and rewarding programs geared toward all residents of Northwood. The commission consists of nine members, all from varying backgrounds, but all with the same goal of creating a recreation program that the town can be proud of. With the late start, 2006 brought many challenges for the recreation commission but also brought about many rewarding programs. Summer Camp was a success, with over 50 campers registered for the 2 week program; swim lessons saw over 40 children participate (at no cost to them); Summer Fest 2006 was a huge success with over 30 vendors and many activities for all ages. For the first time Northwood had a Co-Ed Softball league, with 3 teams playing once a week; senior luncheons have been a hit, with over 15 people attending the December luncheon; and men's and women's basketball have seen the best attendance ever.



Taylor Morrissette
Through the Reeds

As you can see the Northwood Recreation Commission is not only focused on youth programs but also on teen and adult activities as well. We continue to reflect on the successes and challenges of 2006 and hope to build from them. The commission has many great activities in the planning stages for 2007 and will continue to build on the solid foundation that we have established.

I would also like to thank all of those people who participated, volunteered and supported the recreation department this past year. Without your support none of these exciting programs would be possible.

Respectfully submitted
Christopher Andrews, Chairman

2006 RECREATION DEPARTMENT REPORT

In 2006, the Parks and Recreation Department met some new changes and challenges. There was a growth in the development of programs and the recreation department as a whole. The year started out with February vacation camp, which was held at the Teen Center and involved approximately twenty-seven campers.

With the approach of summer, the town beaches (Mary Waldron, Bennett's Bridge, and Northwood Lake) opened Memorial Day weekend and were staffed with Red Cross certified lifeguards, most returning from the previous year. The Northwood lifeguards worked hard to maintain the beaches and were flexible when Northwood Lake closed due to e coli in July. Swim lessons were offered once again by one of our town lifeguards, who is also WSI certified. Swim lessons took place in July at Northwood Lake and Bennett's Bridge with sixty students signed up and were free to all Northwood residents.

Summer Camp took place again this summer for two weeks and had approximately fifty campers this year! Camp was similar to last year and had theme days, which the campers seemed to enjoy and participate in. Right after Summer Camp ended, Summer Fest took place, which was a new event for the town. It was held at Coe-Brown Northwood Academy and with only a very short time to plan it, we are thrilled to say we had over thirty vendors, several activities, and awesome volunteers at our side!

Some new programs and activities took place this year! One of the first new programs that took place was monthly senior potluck luncheons. We started out in July with approximately eight people and have increased to sixteen! This summer saw an adult co-ed softball league, which resulted in three teams and continued into the fall until weather decided otherwise. We also had an adult beach volleyball league going on at Northwood Lake, which had a good response. Although there was not enough interest in the teen volleyball, we hope to try again next year.

Men's and women's basketball started this fall and has deemed rather successful with approximately fifteen men and seven women. Adult co-ed volleyball was started and has not yet caught on. In October, we began senior trips once a month and started with about five people and have increased to about ten people, depending on the trip. For Halloween, the recreation department planned a haunted hayride at Camp Yavneh, but unfortunately got rained out. We also organized a Kid Safe ID Night at Northwood Elementary School and were able to create identification packets for fourteen kids.

For the holidays, we organized an open house with crafts, activities, and food for kids – all free of charge. We also had some special guests from the North Pole- Santa and Mrs. Claus along with two of their elves. It was estimated that over one hundred people had attended this event.

2006 RECREATION DEPARTMENT REPORT

The year 2006 has been a great journey for me equipped with many challenges and new experiences. A lot of time and effort has gone into the recreation department to create and offer programs throughout this year. I would like to thank all the volunteers, participants, and supporters of the recreation department because without these people, none of this would be possible. We are continuing to look back at the year and look forward to 2007 to build new programs and improve existing programs. Many updates for the recreation department can be found online at <http://www.town.northwood.nh.us> or in the local newspapers. I may be reached at 942-5586 ext. 209 or e-mail at recreation@town.northwood.nh.us to address questions or join the newly formed mass e-mail list to receive updates!

Respectfully submitted,
Amanda Hodgdon, Recreation Director



Bobby Fletcher, son of Robert and Suzanne Fletcher, visits with Santa Claus at the 2006 Christmas Open House held at the town hall in December. Special thanks to Chet and Marylou Tuttle for "arranging" for Mr. and Mrs. Claus to make a stop in Northwood during the busy holiday season.

2006 ROAD AGENT REPORT

This winter saw very little snow with no major storms. Most of the storms were either rain or changed to rain. The spring saw flooding of major proportions all over. We were lucky that we only had a couple of major washouts. These were able to be repaired fairly quickly. Many thanks go to the local contractors who helped get the repairs done. Luckily the town was able to defray some costs with FEMA monies awarded because the state was declared an emergency.

During the spring, we did grading of gravel roads and installed culverts in some areas that had problems in the past. Gravel was added in areas that needed it.

Harmony Road was graveled and paved with a base course of hot top. Shoulder work was done as well as having the slopes cleaned up and reshaped. This road also had a large amount of tree work done to make the road as wide and as safe as possible.

Ridge Road was also ditched and a new under drain installed to keep water from getting under the road. A finish course of hot top was done from Route 4 to the Sherburne Hill Road intersection.

Roadside mowing was also done on all roads this fall.

In 2007 we are planning on rebuilding Old Turnpike Road and Old Pittsfield Road. Both of these roads are in need of repair. Bow Street is also scheduled to be ditched and a finish course of hot top applied.

Again this year I would like to thank everyone for their patience during delays.

Respectfully submitted,
Jim Wilson, Road Agent

2006 SELECTMEN REPORT

2006 was a difficult and contentious year for the Northwood Board of Selectmen. Selectmen disagreed on various issues that came before them.

After the March town meeting the majority of the board decided not to fill the full time recreation director that was approved in the town's operating budget. While the majority of the board did not fill the position a citizens group came together with the support of the board. This group revitalized the town's recreation committee. This committee along with the new part-time recreation director did a great job putting a successful summer recreation program together for the residents.

In April the majority of the board of selectmen decided to make a change in the administration of the town. From the period of April through August the town entered into a three month contract with Harriet Cady as interim town administrator. In August after interviewing several qualified candidates the majority of the board concluded that Harriet Cady should remain on as the town's administrator. We appreciate the town hall staff for their patience and loyalty during this transition. Along with the new administrator came new town office hours, Monday through Friday, 8 am to 4 pm, each week day and 9 to 11 am on the last Saturday of the month.

While this board had it differences the board did pull together during the May floods. The board and the highway department were out immediately assessing the damage to the town's road infrastructure. The town did qualify and received federal assistance through the Federal Emergency Management Agency (FEMA). The reimbursement was 75 percent of damage that was a direct result of the floods. The town repaired the damaged roads in a timely manner and they were reopened soon after the flooding.

The town completed work on Harmony Road and repaved the entire length of Ridge Road in accordance with the five-year plan developed by the town's engineering company. The board remains committed to upgrading the town's highway infrastructure.

Unfortunately, Doug Shaffer had to resign his selectman seat in early December due to health reasons. The remaining selectmen accepted his resignation with regret and thanked him for his time on the board. The board immediately informed the public and requested that interested citizens send a letter of intention to the board. Five individuals expressed an interest. After careful consideration the board chose former selectman James Hadley to fill the vacant position until the March elections. The board expresses their thanks to all five individuals who expressed interest in serving.

The board wants to thank all the volunteers that donate their time and energy to the numerous town boards, committees, and commissions. The town could not function without these volunteers.

Respectfully submitted,
Scott R. Bryer, Chairman

2006 SELECTMEN REPORT

2006 was a year of change for Northwood with the election of two new selectmen.

After the March Town meeting the majority of the board decided not to fill the full time recreation director position as approved in the town's operating budget. Instead the majority made it a 32 hour per week position with the consent of a citizens group which came together to get a recreation program. This group revitalized the town's recreation committee, many consenting to be appointed to help get the program going. The committee and the new recreation director did a great job putting a successful summer recreation program together and ongoing year round programs for all ages.

In April the Board of Selectmen decided to change the administration of the town. The period of May through August the Town entered into a three month contract with Harriet Cady as interim town administrator. In August after interviewing several candidates the majority of the board concluded that Harriet Cady should remain on as the town's administrator. We appreciate the town hall staff for their patience, hard work and loyalty during this transition. Along with the new administrator came new town office hours, Monday through Friday 8 AM to 4 PM each week day and the last Saturday of the month.

During the May floods the board of selectmen worked together to protect the citizens of Northwood. The board and the highway department were out immediately assessing the damage to the town's roads. The town administrator found the town qualified for and received a grant for federal assistance through the Federal Emergency Management Agency (FEMA). The reimbursement was 75 percent of damage that was a direct result of the floods. The town repaired the damaged roads in a timely manner and they were reopened soon after the flooding.

The town completed work on Harmony Road and repaved the entire length of Ridge Road in accordance with the five-year plan developed by the town's engineering company. The Board remains committed to upgrading the town's highway infrastructure in a timely manner at affordable taxation to its citizens.

Unfortunately, newly elected selectman, Doug Shaffer resigned his seat in early December due to health reasons. The remaining selectmen accepted his resignation with regret and thanked him for his time on the board. The board immediately informed the public and requested that interested citizens to replace Mr. Shaffer send a letter of intention to the board. Five individuals sent letters expressing an interest. After careful consideration the board chose former selectman James Hadley to fill the vacant position until the March elections. The board expresses their thanks to all five individuals who expressed interest in serving.

The board wants to thank all the volunteers that donate their time and energy to the numerous town boards, committees, and commissions. The town could not function without these volunteers.

Respectfully submitted,
Kenneth Witham, Selectman

BARRINGTON
BROOKFIELD
DOVER
DURHAM
FARMINGTON
LEE
MADBURY
MIDDLETON
MILTON



NEW DURHAM
NEWMARKET
NORTHWOOD
NOTTINGHAM
ROCHESTER
ROLLINSFORD
SOMERSWORTH
STRAFFORD
WAKEFIELD

2006 STRAFFORD REGIONAL PLANNING COMMISSION REPORT

Strafford Regional Planning Commission (SRPC), a political subdivision of the State of New Hampshire, serves in an advisory role to the Town of Northwood and seventeen other member communities. We provide professional planning services to help officials, boards and citizens to manage growth and facilitate regional collaborative efforts.

SRPC's professional staff offers a range of planning services in transportation, land use, conservation, economic development, downtown revitalization, and geographic information systems (GIS) mapping and analysis. These services are available in customized modes to meet the diverse needs of the volunteers who are the foundation of communities. Our member communities also have access to additional SRPC educational resources including our website, newsletter, "HOW TO" guides, workshops, forums, and personalized training.

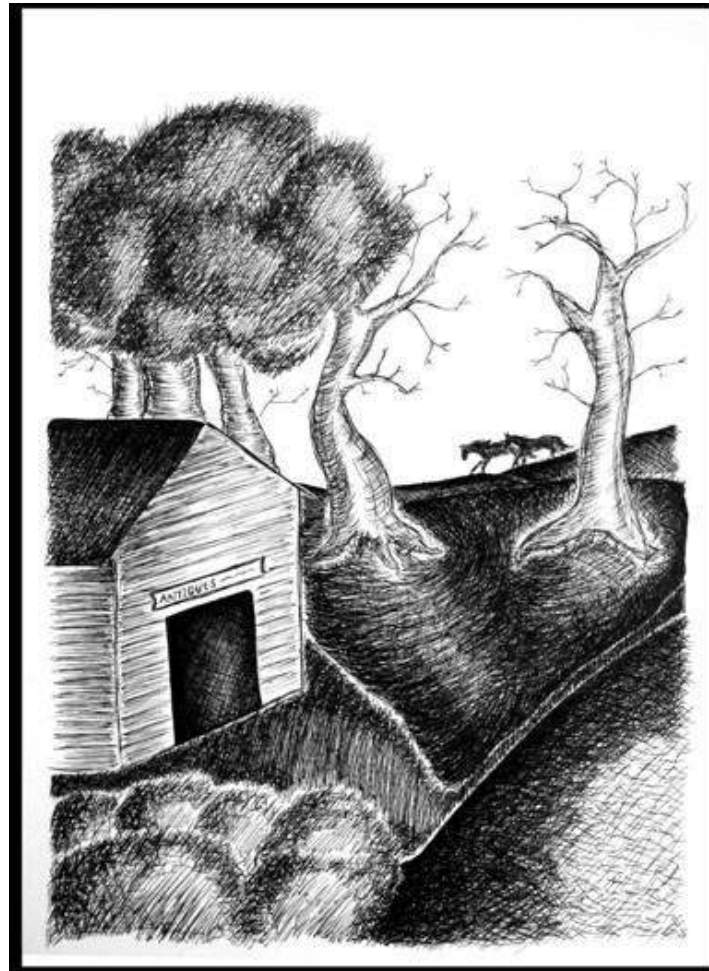
SRPC conducted the following projects and initiatives for Northwood in 2006:

- Prepared an All Hazards Mitigation Plan working with Northwood's Hazard Mitigation Committee and Emergency Management Director.
- Prepared a comprehensive residential build-out analysis for the Town of Northwood.
- Reviewed and reported on traffic count data for Northwood.
- Facilitated the adoption of a subdivision regulation amendment for the Town of Northwood.
- Prepared water resources maps for the Town's Water Subcommittee.

SRPC also provided the following services to Northwood and other municipalities in 2006 including:

- Completed a regional land conservation plan with our partners that will help community leaders to identify local conservation priorities and understand how they fit into a regional context.

2006 STRAFFORD REGIONAL PLANNING COMMISSION REPORT



Lilly Merrill
Antique Shop

- Secured local match to federal coastal and transportation funds for local and regional planning and construction projects.
- Mapped census and GIS data.
- Distributed NH Land Use planning books.
- Maintained websites for SRPC and the Seacoast Metropolitan (Transportation) Planning Organization.

We look forward to working with the citizens and officials of Northwood in 2007. Thank you for the opportunity to serve you and for your continuing support of regional planning. Further questions or comments can be referred to Cynthia Copeland, AICP, Executive Director at cjc@strafford.org. Please visit our website at www.strafford.org.

2 RIDGE STREET • SUITE 4 • DOVER, NEW HAMPSHIRE 03820-2505
TEL: 603.742.2523 FAX: 603.742.7986 E-MAIL: SRPC@STRAFFORD.ORG
WWW.STRAFFORD.ORG

**NORTHWOOD TOWN ADMINISTRATION STUDY COMMITTEE
(TASC)**

FINAL REPORT

NOVEMBER 1, 2006

September 27, 2006

Northwood Board of Selectmen
818 First New Hampshire Turnpike
Northwood, NH 03261

RE: Town Study Administration Report

Dear Board of Selectmen:

We are pleased to submit to you the above-referenced report that includes our investigation of the structure of Northwood's municipal government. Also incorporated within are recommended changes in the existing town organization that we believe will benefit Northwood and its citizens. As you know the deadline to submit this report to you is by October 1, 2006.

Given that our study period was limited to approximately 90 days several of our recommendations will require that a more thorough study and analysis be done before they can be justified. We are reminded throughout our study that the purpose of any local government restructuring must be the improvement of services and the quality of community life. Moreover, that both elected and appointed officials in local government face enormous challenges. Building strong citizen trust, managerial leadership, competency, and policy and managerial courage does not happen overnight. We believe that one of the most significant factors determining the success of local government is how it relates to those it serves.

Background Information

At the March 2006 Town Meeting voters approved a petitioned warrant article to establish a Town Administration Study Committee (TASC). The purpose of the TASC was to investigate the structure of the town's municipal government, both personnel-wise and space-wise; to recommend changes in the existing town organization they determine of benefit to the town; to hold hearings and information meetings, or combinations thereof to inform the voters of these subjects; and render a written report of their recommendations to the board of selectmen by October 1, 2006. The selectmen in turn shall prepare any recommended article(s) for the 2007 Warrant, or take any other action relative thereto.

Initial Meeting with Selectmen by Committee Members

Following our introductory meeting with you on June 13, 2006 to discuss the process and functioning of the committee, we held our first formal organizing meeting on June 21. The committee met throughout the summer months either on a weekly or biweekly basis depending on our workload. Each meeting was properly noticed and minutes were taken and made available under the state's Right-to-Know law (RSA 91-A) within the prescribed 144 hour requirement.

Need to Review Structure of Northwood's Town Government

Not unlike most organizations today, our system of municipal government requires further

development if it is going to be able to effectively respond to future challenges. **In the current climate of fiscal restraint it is incumbent upon all of us to determine the most effective and efficient ways for our municipality to provide the services being demanded by citizens.**

Are there other means of providing services on a cost-effective basis? The time has come to strengthen our municipal government by reforming structures in a manner which will enable a more efficient, effective and self-sufficient style of local government and which will address servicing inequities inherent to the present system.

Is Northwood, in its present configuration, in the best position to undertake strategic planning, control costs and achieve effectiveness in service delivery? Is it conceivable that the small units of municipal government which have served communities well in the past may no longer be of optimum size to effectively provide municipal level services in the future? If that is not the case, there needs to be a clear understanding of the respective roles and responsibilities in the delivery of municipal level services. The objective of municipal government within their areas of responsibility is to create and foster a quality of individual and community life that is just and sustainable-economically, socially and environmentally.

The basis of considering any reforms of municipal government and the delivery of municipal services is the belief that through reforms the effectiveness and efficiency of local government can be improved. This can be accomplished by developing a structure to enable municipalities to better cooperate and coordinate their activities in areas of mutual interest.

It is important to mention that this study was completed during a period of transition, turmoil and flux regarding the town administration and operations as some town officials and personnel are in a learning curve. Thus, if this study were done two years ago or two years from now, some of the recommendations may be far different. However, we were obligated to complete the study under the conditions as they exist today.

During our initial review of the various boards, committees, etc., it became apparent that we needed to develop a town-wide organizational chart (Attachment 1) to more clearly delineate the components that make up a very complex structure. Once completed we were able to determine that there were several that were either not in the purview of this committee or were not in need of being reviewed at this time.

We also felt strongly that to properly do our job, we would need to conduct a series of interviews with town employees, selectmen and other town officials. Interviewing other towns was also considered a high priority of the committee. Being able to compare how several other towns similar in population are conducting their operations proved to be a worthwhile endeavor. However, we understand that not all towns are alike.

Attached are our recommendations that we hope you find are worthy of consideration, analysis and subsequent adoption. We have enjoyed the opportunity to work together as volunteers on this important endeavor. Local government leaders must be a committed and dedicated force to improve

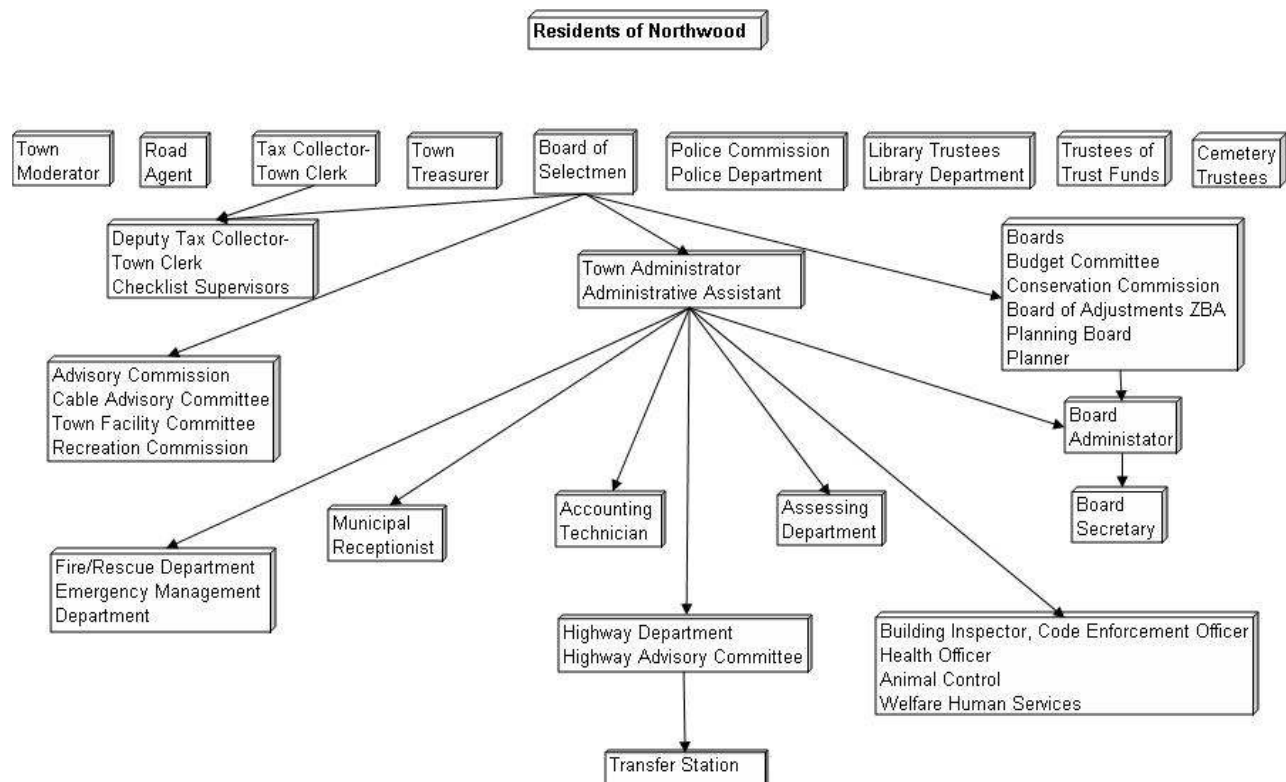
the quality of life in our communities. While the challenge of implementing these recommendations may be formidable, the rewards for our residents will be well worth the price.

If you have any questions or need clarification, the TASC would be pleased to meet with you. For those recommendations that do require approval by a warrant article we would be willing to provide additional information to you before putting it before the voters in March 2007.

Sincerely,
Town Administration Study Committee
James Hadley, Chairman
Marion Knox, Secretary
Susan Carr, Ron Covey, Russ Eldridge, Matt Hotchkiss,
Tim Jandebeur, Marylou Preston, Eric Reitter

Attachments

Town-Wide Organizational Chart



Findings and Recommendations of the Town Administration Study Committee

Internal Audit Committee Recommendations

When one thinks of the customary role of an internal audit committee, it is that of overseeing the integrity of the financial accounting process and systems of internal controls regarding finance accounting and use of assets. However, this committee looked at other equally important roles for the selectmen to consider. This audit committee could be appointed by the selectmen to assist them in fulfilling its oversight responsibilities. For example, overseeing the operation and updating of town policies, including personnel policies would be an important task. This would include compliance by selectmen with applicable policies and procedures with adequate controls. In essence, the audit committee would ensure that independent oversight incurs.

This committee should be comprised of five members who shall be free from any relationship that would interfere with the exercise of his or her independent judgment. Rather than financial oversight as its primary duties the committee would monitor and routinely audit the operating performance of all areas within the municipal government. The statute giving selectmen the authority to form this type of committee is contained in RSA 32:24 – Other Committees.

Safety Committee Recommendations

Over the past year the town's safety committee has met sparingly. Since this committee is mandatory by law and is supposed to meet on a quarterly basis, we recommend that the selectmen and/or town administrator ensure that they fulfill their responsibilities. With a new committee chairman recently stepping forward, this is an opportune time to reinforce the importance of this committee's work. Moreover, they should add additional responsibilities to their agenda. For example, the dissemination of emergency procedures to staff at town hall has been lacking based on the responses to the recent employee questionnaire. Also, the Local Government Center recently conducted a workshop on September 20, 2006 called "Who Put Health in My Safety Committee". We recommend that town officials request copies of the handout used at this workshop and that they inquire to neighboring towns what other items should be covered within their purview.

Emergency Management/Health Officer Recommendations

Each town in New Hampshire has an emergency plan and an Emergency Management Director (EMD) appointed by the selectmen. Given the positive tests for eastern equine encephalitis (EEE) in several communities in recent months it has become increasingly clear that the health officer works in close concert with the EMD. Thus it is our recommendation that the health officer's position be combined with the emergency management department. As more and more communities are testing positive, they are working in close collaboration with medical providers and health care providers so that they can identify symptoms of EEE early and can test humans. In order to be a healthy community where the public can enjoy a high quality of health in a clean environment and enjoy protection from public health threats, Northwood needs to deal proactively with any potential warning signs.

The health officer needs a desk, office space and access to a computer to receive and send e-mails, as

well as updates from NH Departments of Public Health Services, Environmental Services and Bureau of Food Protection. At the present time the health officer uses whatever space is available when he is in the office but does not have access to a computer. Although he has variable hours other than Monday and Thursday, there should be specified space available for him.

Capital Improvement Plan (CIP) 2004 versus 2006 Interviews with Town Facilities Committee Chairman and Selectmen Chairman

The primary goal of the Capital Improvement Program (CIP) is to schedule the expenditures so that the peaks and valleys of the town's annual tax rate are eliminated. The largest of expenditures are anticipated and scheduled, and smaller expenditures are worked in around them to create a steady or gradually increasing tax rate.

Review of Current and Future Space Needs

The Town Administration Study Committee (TASC) looked at the last Capital Improvement Program (CIP) approved by the planning board in 2004 to see what the various departments regarding space needs had proposed. It then interviewed various town officials to determine whether any of the CIP had changed dramatically. A TASC committee member also then conducted several interviews by phone and in person with the chairman of the town facility committee (TFC) regarding their short and long-range building plans. The chairman of the board of selectmen was also interviewed by phone to determine whether other pertinent information should be discussed with the TASC. These interviews resulted in the following comments:

HIGHWAY DEPARTMENT – 2004 CIP

The highway department had identified the need for the construction of a highway garage, to be located near the salt sheds at an estimated cost of \$150,000 to be split over 2 years in 2005 and 2006 and purchased through capital reserve funds. This request was postponed because the new transfer station building is being used until a cost-effective use can be made to expand the recycling program.

*HIGHWAY DEPARTMENT/TRANSFER STATION – TASC

Based on the latest information, the Lamprey Regional Cooperative (LRC) will now be renewing their contract with Waste Management in Rochester. The LRC is comprised of several communities, including Northwood, Epping, Madbury, Newington, Rollinsford and Lee. Lamprey's services include the hauling and brokering of their municipal solid waste. Without a cooperative, each town will have to negotiate their own contract and in all likelihood at a higher cost. The LRC is looking into the possibility that a host municipality will consider establishing a regional recycling center that would handle these materials from the participating towns. Waste Management could operate the facility and the host community would receive financial benefits. It is important to note that this would be for recyclables only and no solid waste material could or would be accepted.

Given that it has been several years since the transfer station building was constructed coupled with the town's inability to develop and utilize a cost-effective recycling program, the TASC recommends that the selectmen consider whether being a host community would result in benefits outweighing the costs of establishing such a program. TASC is not giving its approval for this operation, but rather

that cost/benefit analysis be completed. One option is to have an MPA student at UNH complete this study for a very minimal cost as part of federal work-study program.

The TFC Chairman indicated that the Teen Center located before the salt shed was recently closed due to a series of building code violations and other structural deficiencies (e.g. fire code egress, no handicap bathroom, needs new roof and rafters, etc.). His estimate to get the building back up to code and structurally safe would cost about \$40,000. The TFC has recently voted to have the Teen Center building torn down but to preserve the well and septic. Their recommendation is to use this space for a future town garage. No specific date has been established.

FIRE DEPARTMENT – 2004 CIP

The fire department had identified the need to purchase land that would be the first step in the building of a new fire station. This is projected at a cost of \$200,000 in 2010.

FIRE DEPARTMENT – TASC

During the most recent conversations with the TFC chairman he stated that in his opinion there was no longer a near-term need to purchase land to build a new fire station at the Ridge. Based on information he obtained from the manufacturer of fire trucks which the town has utilized in the past, the size of fire trucks have become efficient (smaller in size) and more technology-savvy to meet the needs of smaller-size fire stations nationally. This primarily was the result of 911 when so many fire trucks were lost in the debris at the World Trade Center. Most of the fire stations which once housed these trucks were small and it would have been cost-prohibitive for them to build new stations to accommodate the newer and larger trucks given the narrow size of their garage doors. The manufacturers responded with these newer, more efficient trucks so that the construction of new building can be avoided. Having said that, the expansion of the Narrows Fire Station may be a more cost-effective solution, since they have land available to expand the size of the current building. One option could be to move the full-time staff to the Narrows as the building expansion could include additional office space and more long-term addition (in 10-12 years) could include a bunkroom, showers, etc. to accommodate possible 24/7 coverage and mainly for medical purposes. In any event, the chairman recommended that the TASC formally review the recommendations of the TFC.

SELECTMEN'S OFFICE – 2004 CIP

The board of selectmen had identified the need to do renovations and a future expansion of the town hall. They have also identified the need to set aside funds for the purpose of preservation of historic buildings. **TASC** - Reviewed both the short-term and long-term space needs of the town hall and they are covered in another section of our report.

POLICE DEPARTMENT – 2004 CIP

The police department had not identified the need for any new space needs for the next six years. **TASC** – Based upon a written questionnaire given to the police commission, they have indicated that they would like to begin to establish a capital reserve fund in the next few years to begin plans to build a new station.

*RECREATION COMMISSION – TASC

Although the recreation commission had begun to implement plans to establish ball fields on 24 acres of town-owned land off from Route 4, they have encountered some serious constraints with the property. For example, given the amount of ledge located close to the surface, the amount of blasting required would not be cost-effective. Moreover, there is not enough land to work around to get even a couple of ball fields constructed. Work has since stopped at this location until the constraints are resolved. However, other properties have been identified and site walks have taken place. Given that there are funds set aside to defray, most, if not all of the cost to purchase a reasonably priced parcel, the recreation commission should complete a cost-benefit analysis and make recommendations to the selectmen so that the establishment of ball fields remains a top priority. They have recently re-established a “Fields” subcommittee that will develop a master plan to determine both the number and types of fields needed.

Communication Recommendations – Newsletter – Website

Northwood is lagging far behind almost all of its surrounding communities in keeping its citizens informed on the goings on in their community. A well informed populace, one that at least knows what, where, and when something is going on in town, will indubitably respond by becoming more involved in all aspects of the town whether it be through the library, the recreation department, the town’s government, voting, going to a church supper, or just attending the strawberry festival, the better the town will work together and operate. The more heads that look at a problem the better, and more hands put to a task decreases the workload for everybody.

Nottingham, Deerfield, Barrington, Lee, Strafford and Loudon all put out a newsletter to its people. These run the gamut from a simple stapled bunch of pages as in Lee to a professionally done newspaper in Loudon. Most use advertising to offset some of the costs.

Lee puts out a quarterly newsletter. Printing runs from \$1,000 to \$1,800 depending on the size.

Mailing costs \$550 per issue for a total of around \$9000 per year.

Barrington puts out a quarterly newsletter. Printing and mailing average \$3,000 per issue for a yearly cost of about \$12,000.

Loudon does a monthly newspaper very similar to the Sun. They spent \$20,000 in 2005. Advertising covered about \$15,000 more in costs.

Nottingham puts out a nice newsletter every 2 months. They spend \$3,600 a year to mail it, but did not have a figure on printing.

Strafford puts out a simple but expertly done monthly newspaper. They spent about \$15,000 on 12 issues but do not mail it out, instead distribute it in schools, businesses, Town Hall, etc.

Northwood could put out and mail a very nice quarterly newsletter to its citizens for \$12,000 a year, maybe even less considering the number of small businesses that we have in town.

Northwood Website – www.town.northwood.nh.us

The town's website is up and running and volunteers are needed to help keep the information updated and additional information added. Many additional meeting notices, minutes and town activities can be added with additional help. A town webmaster position should be established to oversee the updating and recruitment of help.

Volunteer Application

It was brought to the committee's attention that at least a couple of neighboring towns have incorporated tear-out "Volunteer Application" forms in their town reports. This gives residents an opportunity to determine whether there is a good match for their skills available for them to volunteer on a particular board or committee. It appears to be an excellent vehicle to increase volunteerism in the community and we recommend that the selectmen seriously consider including the attached application form in the next town report.

The volunteer application form is located inside the back cover of this publication.

Recommendations from Questionnaire Results – Town Hall Employees

An anonymous questionnaire was given to all town hall employees. After compiling the results the committee recommends the following actions be taken. Note: Individual workspace needs and part-time/full-time job suggestions are covered in depth by another committee member and will be presented separately.

1. All town employees need to be treated equally, as stated in town policy.
2. A personnel handbook should be given to each employee, with updates or additions, deletions, or changes, immediately after said changes occur.
3. Job descriptions for all positions need to be updated and maintained. Recommended that samples from LGC be obtained and tailored to town positions, and that the descriptions include benefits offered before any position is advertised or interviews are held.
4. Written job evaluations need to be done yearly for all personnel and should be done before the next year's budget considerations so that raises will be included in the next year's budget proposals.
5. Appropriate personnel should be cross-trained so all jobs will be done on time during weeks of vacation time or unforeseen absence.
6. All personnel should have desks and file cabinets that can be locked. One extra key should be kept in a secure location for emergencies.
7. All personnel needs to be instructed on where emergency "panic buttons" are located and where alternate ways of egress from their particular work area are located.

8. Open mail slots for personnel are totally inadequate for security reasons. Recommendation is to have a post office box and name an individual responsible for picking up mail each morning at the post office, delivering it to town hall and date stamping it before distributing it to the addressed person or department, unopened. This person would also be responsible for taking all outgoing mail to the post office at the end of each work day.
9. The atmosphere at town hall between employees and management is very stressful. The board of selectmen should be responsible for meeting with all employees and respectfully listen to any grievances, comments, or suggestions, and answer any questions they may have about the chain of command. Administration should hold periodic staff meetings to inform staff of changes and also to receive their comments, etc. Holding such meetings periodically may help keep stress levels down.
10. Work related training workshops are available to all municipal employees through the N.H. Division of Personnel, Primex and the Local Government Center. We recommend that these workshops be made known to all personnel and that employees be encouraged to attend.

Recommendations as a Result of Selectmen Interviews

The committee mailed letters to the three selectmen at their residences requesting them to individually meet with the committee at a date and time certain for each, and they were provided with a set of questions that the committee requested they answer. The committee interviewed two of the selectmen in person and was provided with written answers to the questions by the third selectman.

Some of the questions asked were general in nature regarding hours of operation, cross-training of employees, possible increase in number of Selectmen to five, whether the Selectmen should meet every week instead of twice a month. Other questions pertained to changing from a highway department to a public works department, reactivating the recycling committee, and having more full-time and less part-time employees. The answers received were varied and revealed the individual feelings of each board member, as did the answers to what the present chain of command is, and how each would rank five responsibilities of the board (department control, public relations, future planning, financial and code enforcement).

The committee realizes that the present board is involved in a learning curve, which is something the town has not experienced for several years. It indicates that there is a great need to recommend that it be mandatory that every newly elected member of the board, in the future, attend the Selectmen's Institute, which provides an excellent background for "learning the ropes" of the selectman's position. While a board of selectmen must have varying thoughts and opinions, it is necessary, in order to properly conduct the business of the town, to look deeply into each situation before coming to a decision as a board. Each board member, as did each member of our committee, raised their right hand to uphold the laws, rules, regulations and ordinances under which we are governed as a town. All must continue to uphold that pledge.

The committee recommends that the board, as a whole, discuss each question asked by the committee, to determine what their joint reply should be for each question. There is a need for an effort to find the common ground necessary to effectively and efficiently conduct Northwood town business.

Personnel Policy Recommendations

- 1) **Selectmen, Library Trustees and Police Commission should meet and resolve final issues in the personnel policy.**

The existing personnel policy was last updated and approved on November 29, 1993. The selectmen, library trustees and police commission have met and the latest draft updated personnel policy is dated February 23, 2006. It is incumbent on all three parties to resolve any outstanding issues and update and approve a new personnel policy as quickly as possible, as the existing policy is outdated.

- 2) **Policy should include employees receiving benefits within 30 days of being hired, independent of the probationary period.**

This is a typical benefit of the private sector, allowable by insurance companies and a valuable benefit to new employees. Without receiving benefits shortly after being hired, many new employees may go without health insurance or pay for COBRA which is typically unaffordable.

- 3) **32 hours per week should be the maximum number of hours worked to be considered a part-time employee.**

The proposed policy (February 23, 2006) allows for employees working 35 hours a week to be considered part-time. This seems unfair and the committee recommends that 32 hours be the maximum number of hours worked to be considered a part-time employee.

- 4) **Per RSA 676:13, the Planning Board and Zoning Board have hiring authority and should be included under Section 4.1 Hiring Authority.**

- 5) ***A fair treatment clause could be added as follows:**

Every person has the right to discuss work-related problems or personal problems that affect job performance with his or her employer. The town has an obligation to try to understand these problems, and to quickly try to resolve them in a satisfactory manner.

The town encourages maximum communication between employees at all levels. Each employee should feel free to discuss with their supervisor any matter concerning his or her own or the town's welfare. Further the town wishes to make prompt and fair adjustment of any complaint a person may have. To assure fair treatment, the following steps should be taken:

- See your immediate supervisor first. The employee should discuss the problem honestly and openly, and every effort should be made by both to arrive at a mutually satisfactory solution.
- If, for some reason, the employee is not able to see their immediate supervisor, or if the issue remains unresolved, the employee is urged to speak with the town administrator.
- If the employee is not able to see the town administrator, or if the issue remains unresolved, the employee is urged to speak with the selectmen.
- The way to resolve any difficulty is to make it known and give it a complete and honest hearing. This is the town's way of attempting to maintain mutual understanding, respect, and cooperation, so that each person can contribute to the best of their ability.

6) Job descriptions should be updated for all employees.

Several job descriptions are outdated and should be modified to include any added or deleted responsibilities.

7) Sick time should be converted to personal time which would cover bereavement, sick time, and personal appointments that cannot be scheduled outside work hours.

This would benefit the employees and have no impact on town services or budgeting.

8) *Personal time should not be accrued from year to year and should expire if not used by a date certain, potentially December 31st of each year.

While it is common for government employees to accrue personal time, this practice can be very costly to the town and this is not a typical benefit of the private sector. Eliminating accrual of personal time should coincide with No. 10 below, which recommends that disability insurance be offered to employees.

9) The selectmen should review the health insurance benefits and review overall cost to town and employee and potentially change premium structure for employees and that for dependants. Other health insurance policies/structures should be reviewed on an annual basis including alternative carriers and health savings accounts.

10) The town should offer disability insurance to employees.

This is a typical benefit that most employers offer employees. The cost of such insurance is typically minimal; however, there would be a significant benefit to employees. Furthermore, this benefit would offset the recommendation in No. 8 above as, if employees had disability insurance, personal time would not have to be accrued.

- 11) ***Vacation time – should not be accrued from year to year, and should expire if not used by a date certain, potentially December 31st or March 31st, with the exception that a maximum of one week of vacation may be carried over from one year to the next.**

Carrying over vacation time can be very costly to the town when employees with many accrued vacation days leave the town's employment. Furthermore, vacation is meant to be used on an annual basis to refresh employees and allow a break from work. As a result, the committee recommends that the town not allow vacation time to be accrued, with the exception that up to a cumulative maximum of 40 hours of vacation time be carried over from one year to the next.

Financial Report and Recommendations

Financial

1. The current "Finance Technician" should be promoted to "Finance Administrator" as the current technician has the qualifications and background in accounting, but at present has limited budgetary process experience. The town has a job description with responsibilities already in existence. This job is a full-time position in most towns, and should be in Northwood. In most towns the town administrator is responsible for budget preparation, but requires assistance from the finance department during preparation time.
2. The current finance technician and town treasurer should be in close proximity to each other, as they are now, in any future layout of offices. They utilize much of the same data. Their room or rooms should be under lock and key and the keys held only by the finance technician and town treasurer. This and also the files within the room/rooms should also be under lock and key and the keys held by the finance technician and town treasurer. The reasons are that a lot of the financial data and payroll are personal and such information should not pass through many departments within the town hall before reaching the finance technician and town treasurer.
3. There should be a slot in the current door or future door(s) to the finance technician and town treasurer's room(s). **If a slot is not agreed upon, then a sealed mail box should be available for the finance department that should not be accessible to all other employees.**
4. Original contracts should be retained by the finance technician for any future questions and audits. Each department should have a copy of their applicable contracts.

Hiring Practice

Recommend that all personnel have proper and adequate experience and that references and backgrounds be checked before hiring, and that wages and benefits be agreed upon by the selectmen prior to offering the position to the applicant. All advertisements must note what experience and education is required for the job. It is our understanding that this procedure is not being followed.

Budget Committee

There needs to be more detail prepared and printed in advance (2 weeks) before the committee meets and public hearings start. Less time would be required by the committee if detail and explanations were listed in advance.

Fire Department Recommendations

The Northwood Fire Department currently consists of two full-time employees and 26 active volunteers. The department has three stations: East End, Northwood Ridge and Northwood Narrows. The East End Station is not manned and is typically used for storage. Currently, the staff works out of the Ridge and Narrows Stations and during the course of the week, the staff assist the public with building code questions, maintain equipment and attend town meetings, in addition to answering calls. The fire department is staffed by volunteers on weekends from 8 a.m. to 4 p.m. A discussion with Captain Kevin Madison, yielded the following recommendations:

- 1) **The fire department and the facilities committee should work together to review alternative locations for a new centrally located fire station.**

The Ridge Station is too small and needs to be replaced as the doors on the building are too narrow for modern trucks, the ceiling is too low and the building is too close to Route 4, which requires traffic to be stopped when trucks are backed into the station. The Ridge is a logical place for a new station since the majority of business and residential development is located on the eastern side of Northwood. In addition, if the station is moved too far off the Ridge a number of residents in the eastern end of town would have issues with insurance coverage.

If the fire department moves out of the existing station, the Northwood School could potentially use the station for storage of equipment, freeing space in the school, and potentially postpone the need for a school expansion or relocation.

- 2) **The facilities committee should review space needs for the fire department, highway department in conjunction with the town hall.**

Combining all three needs into one space may be more cost effective than constructing/improving three separate facilities.

How Northwood Compares with Other Fire Departments

Town	Dept. Type	Contr. Amb. Serv.	How Personnel Estab.	Wages
Northwood	Mixed 2 f-time	No	Chief Officers elected by dept. & approved by Selectmen: line officers Appointed by chief	Chief: set amount All others are on points system
Pittsfield	Mixed on call EMS full time	No	Chief Officers appointed by Selectmen: line officers appointed by chief	Based on rank and position
Epsom	Mixed: 4 f-time	No	Chief Officers elected by dept. & approved by Selectmen: line officers appointed by chief	Chief: set amount All others are on point system
Nottingham	Mixed 2 f-time	No	Chief Officers elected by dept. & approved by Selectmen: line officers appointed by chief	Chief: set amount All others are on point system
Strafford	All volunteer	No	Officers elected yearly by the department	Paid per call basis based on rank and certifications
Deerfield	All volunteer	Yes, Raymond	No other information obtained	

Highway Department Recommendations

The Northwood Highway Department currently consists of two full time employees, one of who serves as the road agent and laborer. A discussion with Road Agent James Wilson yielded the following recommendations:

- 1) **A committee should be organized to review benefits and cost implications of having a road agent versus a public works department.**

A public works department would have a broader role in the construction and maintenance of town infrastructure and would be primarily responsible for completing the majority of the work versus contracting the work out, as is currently done. As a result, the long-term overall costs are expected to be lower, although the initial capital costs and the annual operating budget would be higher than presently budgeted. However, it is unrealistic to compare the present operating budget to the budget that would be required for a public works department as the highway department is under-funded. This committee did not have the time or resources available to review all of the benefits or costs, but a complete analysis should be undertaken to determine the future of the highway department.

- 2) **At least one full time person should be added to the staff of the highway department.**

The current staff of two full time employees is inadequate to perform all of the duties required of the department. Significant time is spent coordinating with contractors, obtaining bids, ordering materials such that time available to complete actual work is limited. In addition, responsibilities in the summer include mowing, road construction, and ditch and culvert maintenance. Currently, the staff does not have the time to complete all of the work required to be completed.

- 3) **More work should be done by the highway department with additional staff and equipment versus hiring contractors to complete the work.**

The highway department currently subcontracts the majority of the town's plowing. This practice has worked well in the past, however currently, fewer subcontractors are available to plow due to other commitments and the high cost of insurance. As a result, bids for plowing have been very high. The town could purchase the equipment necessary and hire the staff to complete this work. In addition, the highway department could work more closely with the Northwood School and the cemetery trustees relative to mowing all of the fields, lawns and grounds. The current practice is for all three departments to maintain their own facilities independently of one another. It appears that if mowing was the responsibility of one entity, likely the highway department, the overall cost of maintaining equipment and hiring staff to complete the work would decrease.

- 4) **Hire summer employees from Coe-Brown Northwood Academy.**

Students could be hired by the highway department on a part time basis in the summer and on weekends in the spring and fall. Work that could be completed includes mowing, flagging and laboring as required. The town's liability insurance policy through Primex covers such work; however, Department of Labor regulations must be followed. These regulations prohibit persons under 18 from operating heavy equipment.

- 5) **Space needs should be reviewed by the facilities committee.**

If the recycling building at the transfer station is eventually used for transfer station operations, the highway department's equipment stored in the building will be required to be relocated. As a result, the space needs for both departments should be reviewed together.

Transfer station recommendations

The transfer station is currently managed by one foreman and two operators, all of which are part-time positions. The transfer station is currently open 12 hours each week with 4 hours on each weekend day and 4 hours during the week. A review of the equipment and a discussion

with the current foreman of the transfer station, Steve Preston, yielded the following recommendations:

- 1) **The foreman position of the transfer station should be considered a full-time position, budgeted for 40 hours per week.**

The transfer station is currently open 12 hours per week, however a significant amount of time in addition to the hours that the facility is open to the public is required. Duties which staff are not able to complete during open hours include maintenance of equipment, coordination with waste haulers and recyclables vendors, site clean-up, completing regular reports required by NHDES, burning brush, completing training requirements, and research on market conditions to maximize cost effectiveness of recyclables sales. The present foreman currently donates a significant amount of time to complete all of the work required, which is an unsustainable and unrealistic long-term expectation.

- 2) **Space needs including physical improvements at the transfer station should be reviewed by the facilities committee.**

A building was constructed at the transfer station in 2001-2002 and was intended to be used by residents as a recycling drop-off center. Paper, metals, cardboard and potentially plastics were to be dropped off through roll-up windows. The deposited recyclables were to be compacted, stored and sold. The building has not been used for its intended purpose and significant improvements are required for it to be used as a recycling center. The building is currently used to store equipment used by the Northwood Highway Department. The TASC recommends that the Facilities Committee review the overall space requirements of the transfer station considering Northwood's growing population. Physical improvements are required as well, including the eventual replacement of the existing 20-year old (+) compactors, roofs over the construction/demolition and bulky waste containers, and improved office space such that the transfer station staff have a place to store files and complete paperwork.

- 3) **The transfer station should have additional hours to be more accessible to the public.**

Each day that the transfer station is open, the facility is continuously used by the public and often there is a wait of 5-10 minutes for the public to dispose of materials. Additional hours for the public would alleviate some of the congestion and would allow for staff to assist the public more effectively. As of mid-September 2006, the Northwood selectmen voted to open the transfer station on Mondays for four additional hours. However, this measure is expected to last until December 31, 2006 only. This committee recommends that the additional hours be made permanent.

4) **The selectmen should reinstate the recycling committee**

The recycling committee should be reinstated to conduct a market study of recyclables and on-site collection requirements, as well as attempt to forecast future needs with respect to space, storage and long-term growth of the community. After completing the study, the recycling committee would work with the facilities committee in determining the physical improvements required, space needs, efficient traffic flow, and capital and maintenance costs.

Existing Town Offices

Based on detail floor plans of the town hall offices, there is not sufficient space to provide an adequate working environment for the existing staff or provide a proper workflow.

The existing space does not provide desk space for existing staff. There are no private offices in which to conduct confidential meetings, telephone conversations, interviews, job evaluations, etc. The town hall employees generate very sensitive, confidential communications with many outside sources. There is no existing area available to them at this time. Also, there is no available space for storage of in-active files or in some cases, semi-active files.

Considerations

If an adequate expansion is planned, the historic appearance of the old town hall and the landscape facing Route 4 should be retained.

It is proposed we expand the existing 1974 addition out the rear, over the existing parking lot. Problems with this area include:

1. The existing septic system is under the parking lot. The septic system was installed in July, 1991.
2. The actual footprint of the town property must be surveyed to determine the available space. There is approximately 90 feet to our property line.
3. The town should purchase the abutting property. From all appearances the abutting property curves around the town hall. The town should be interested in just the area directly behind the town hall, an area of 4.2 acres. The remainder facing Route 4 would not be a factor, unless it was available for a new fire station. This could be the start for a modified town complex. The abutting area is 10 acres and valued at \$120,000.

The proposed addition would feature a 1st floor and a lower level.

The lower level would provide for at least two meeting rooms for the various town committees. By locating the meeting rooms in the lower level, the area could be secured and

access to the town offices denied. The parking area would be outside the lower level, and easily accessible to the meeting rooms.

The first floor would feature a hallway running from the existing front door through what is now the photocopy/tax map area and continue through the new addition. town offices would be located in rooms off the hallway. In this manner the more important taxpayer departments would be close to the front entrance. Support departments would be down the hall. This space proposal would provide adequate space for many years and allow for an improved workflow.

Whether or not this space proposal is approved, there are current items that must be addressed. These problems, if corrected, could contribute greatly to the workflow of the new addition.

Based on personal interviews with existing employees, the following should be addressed:

1. The current job descriptions are not up to date.
2. There are few, if any, written procedures.
3. There is little, or no, cross-training.
4. The only authorized overtime is at year end. If extra hours are worked the employee takes Friday off.
5. There are no evacuation procedures from the town hall for personnel or vital files/records.
6. There are panic buttons, **not** periodically tested, or procedures as to when they are to be used.
7. There is a fire enunciator at the front entrance. When was the last time it was tested? Is it operational?
8. There must be changes to the organization chart to reflect the up-to-date **actual** reporting structure.

Conclusions

Unless a great deal of work is completed to bring procedures for running a business office up to date, a new addition will only allow for more space for business as usual!

The addition of a 24 x 24 space to the east of the building would not create a better work flow. How would taxpayers/visitors enter the area? Who in the town hall has visitors? Would this provide adequate space for expansion and logical arrangement of units/departments?

Additional Thoughts

1. There is room in the old town hall for three desks on the stage, and support file cabinets.

2. There exists a job description for the finance technician and also for the finance and human resource administrator. The finance functions should be separated from Human Resource and two new job descriptions prepared. Finance should be under the treasurer and human resource should be under the town administrator. The finance area requires an individual with a formal degree in accounting at the college level. The actual duties and responsibilities are to the treasurer not an administrator. The town has grown and the finance area is a major function of the town government. This is the time to separate them. The town financial area should show the TREASURER and FINANCE ADMINISTRATOR. The financial area reports directly to the selectmen.
3. It is strongly recommended we create an INTERNAL AUDIT COMMITTEE. This does not replace the annual external audit. The internal audit committee is responsible for the review of all town financial, organizational, and operational procedures. They report directly to the board of selectmen. The internal audit committee recommendations may be included in the town report along with the external audit report.
4. Periodic Profit and Loss reports are necessary for the selectmen to properly evaluate the approval of expenditures. Consideration must be given to our financial position on all expenditures. Borrowing money creates interest payments and this is a loss of money to the town, money that could be used to offset the town budget. Expenditures must be planned to avoid peaks and valleys. Departments are not adequately projecting expenses, resulting in these peaks and valleys.

Town Hall Observations

The roles of the **Financial, Zoning, Planning, Assessing and Code Enforcement** areas should be considered as separate departments. These departments are critical to the everyday operation of the Town and require specially trained employees outside the scope of a regular town administrator.

- a) **Financial** should be separated and report to the town administrator only on items of town administrative issues.
- b) **Zoning, Planning, Code Enforcement and Assessing** should become one department under a full time supervisor, reporting directly to the town administrator only on items of town administrative issues. In this manner, they are in a position to function in their respective areas of specialty.

With changes in the above departments the town administrator's role should be revised. The town administrator must be involved in areas of taxpayer concerns and be responsible for general purpose functions of human resources, cable, health officer, human services, recreation, town reports, and secretarial support for the board of selectmen. The town administrator must also be the liaison with the State of New Hampshire for funding and any updating of town government.

RE-ALIGNING THE TOWN HALL FLOOR PLAN

A floor plan of the old town hall is included showing additional desks and files. This plan also moves the property files into the storage area next to code enforcement. With this move, the property files will be over a concrete floor, reducing the stress on the existing wooden floor and create additional office space.

The first floor of the town hall has been reorganized, creating additional space, including an office for the town administrator.

Please note, the existing doors into the building inspector's area and into the receptionist's area, no longer exist. There is only one door into these areas, instead of three. Three doors do not provide proper security for this section. Security must be improved.

No changes are recommended to the lower level.

EQUIPMENT

There is a great need to standardize office equipment in the town offices. The use of non-standard equipment jeopardizes the effective use of space (wastes space), and lowers the effectiveness of employees. Five-drawer units should be considered when replacing file cabinets, instead of the three and four drawer units previously purchased. The standard clerical desk is 30 x 60, and the standard table is also 30 x 60. These dimensions fit the usual clerical footprint.

SPACE

If space is added to the existing town hall, standard space modules for employees must be considered. The average office is 12 x 12 feet. The average clerical area is 6 x 10 feet. These figures include a 5 drawer file in each area. File cabinets for property files, planning files, tax files, etc. should have extra consideration.

Tables for assembling documents, extra large files such as map files, or photo copy machines must also be given extra consideration.

To project the future needs of the town hall; these measurements must be considered, as well as, the importance of work flow and accessibility. An addition of 24 x 24 feet would not be adequate, nor the dimensions practical.

WORKLOAD OF INDIVIDUAL EMPLOYEES

This study did not evaluate the workload of individuals. This would require a detail study of assigned work, and a time line for completion. The measurement would require statistics covering at least one typical month of work. In the case of town government, that would be year end closing. Without this evaluation, combining functions would be a guess. It is noted, several individuals have the potential and ability to assume more assignments with proper guidance and encouragement.

PURCHASING

It appears that purchasing is not centralized. Purchases are at the discretion of individuals based on their budget. The specifications for bids, the negotiation of contracts, and the purchasing of standard office equipment should be centralized with a trained purchasing authority.

PROCESSING OF INVOICES

All invoices should be mailed to, received and date stamped, by the **financial** unit. The **financial** unit would then forward invoices to the proper unit for approval. **financial** should be aware of all expenditures in order to guarantee available funds to cover invoices.

Under current procedures, some invoices are held by departments for a period of time, and then released for payment. This affects credit. It creates a potential impact on the Town's financial position.

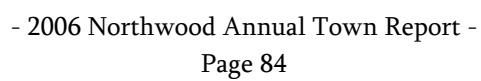
CONCLUSION

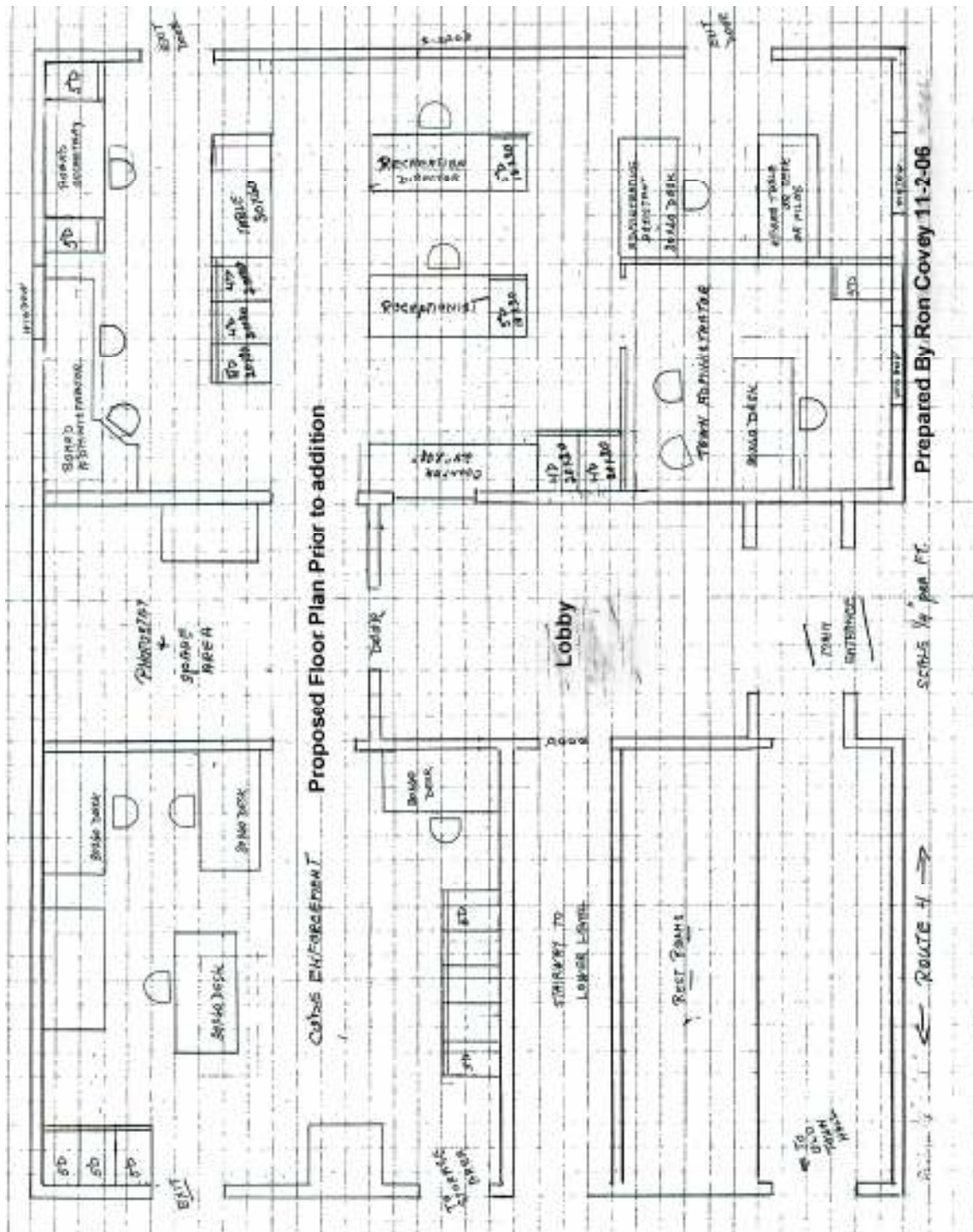
Create an Internal Audit committee to assist the selectmen in reviewing current policies and procedures and recommend any necessary changes.

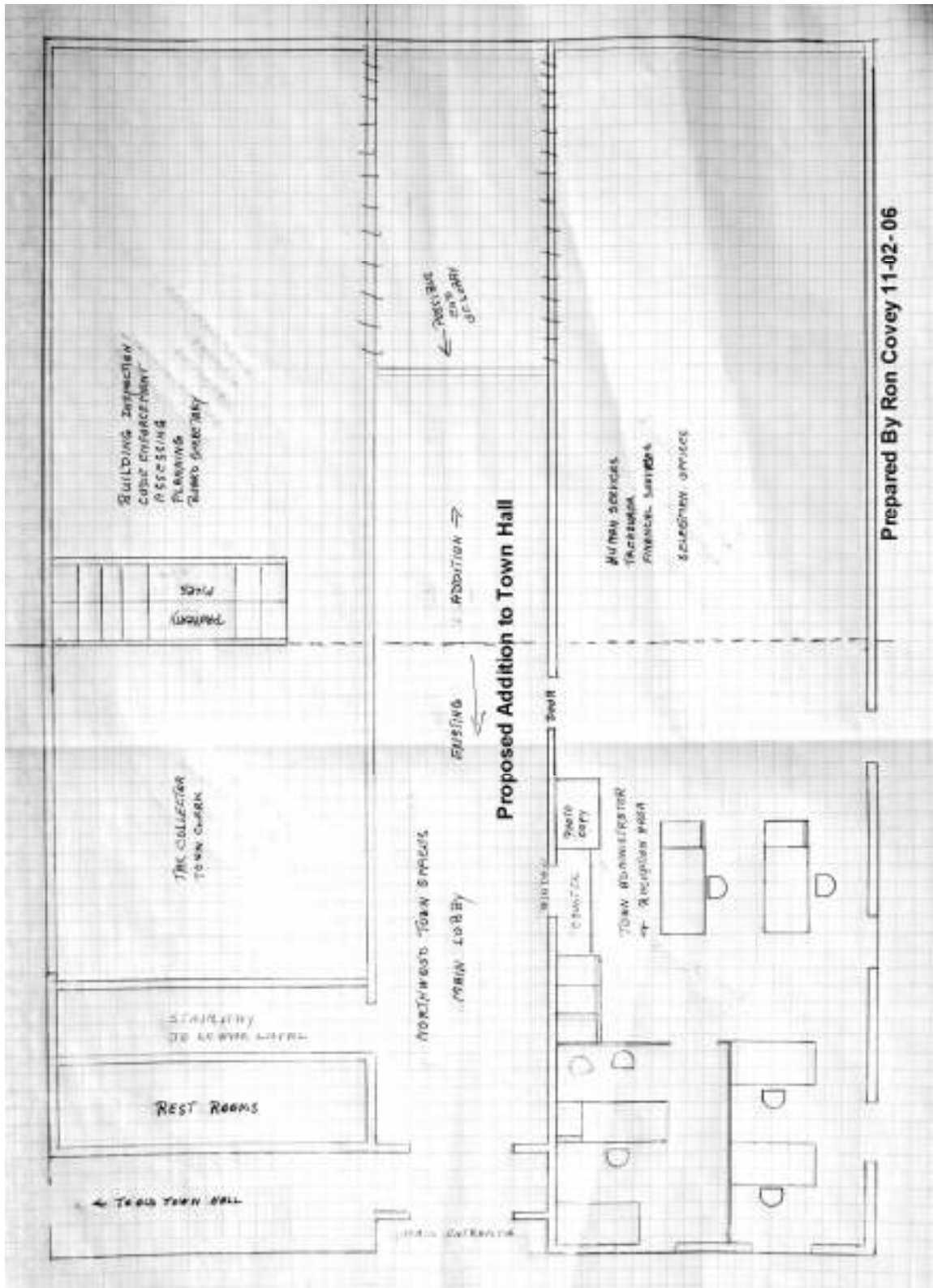
This committee should be comprised of retired business executives or individuals with knowledge of business policies and procedures.

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Prepared By Ron Covey 11-02-06

2006 TOWN ADMINISTRATOR'S REPORT

In May of this year I was asked to serve as Northwood's Town Administrator and found myself managing a staff of approximately 15 people almost daily and meeting many new citizens who cared dearly about their town. The staff was all experienced and knowledgeable about town business and yet allowed me to give direction and lead them in other ways.

The March elected selectmen directed that I was to make sure the town offices were open every day from 8 A.M. to 4 P.M. They wanted the people to have the most access. Chairman Bryer asked about opening one night per week as well as on the last Saturday of each month. We tried opening up on Monday nights the same as the town clerk but had no business and decided we would make the last Saturday morning of every month open for both the offices. So far it appears to be well accepted.

I have found the people of Northwood care deeply about their town as do the persons who work for the town. Many good suggestions and much of the work to implement come from those people.

Committees of volunteers in Northwood assist the selectmen and the administrator to run the town in a most economical manner. It is great to know the founders of our country's belief that the people would know best how to govern themselves, is alive and active here in Northwood.

I have had a couple of missteps but found I could easily correct the course of administration to best serve the Northwood Board of Selectmen and the citizens of the town.

Thank you to Northwood's Board of Selectmen, the Northwood town employees and the citizens of Northwood for teaching me about Northwood, sharing the history and stories and for allowing me to be the town administrator for these past eight months.

Respectfully submitted,
Harriet E. Cadý, Town Administrator

2006 TOWN CLERK/TAX COLLECTOR REPORT

The Town Clerk/Tax Collector's office got quite busy during 2006. Enough so that, in order to serve everyone more efficiently, the office is now open five days a week. The Monday hours are still 8:00 to 10:00 in the morning and 4:00 to 7:00 in the afternoon, and the other four days are 8:00 a.m. until 4:00 p.m. We have eliminated the second Saturday of the month, but still remain open the last Saturday of each month from 9:00 to 12:00. Nancy Gardner joined the staff in March as the Deputy Town Clerk/Tax Collector.

While preparing the year-end financial statement for the office, I noticed something interesting that I wanted to share. The total money taken in for all aspects of the town clerk functions decreased for 2006 by almost \$350.00. Because I knew how busy we had been, this fact shocked me. In checking it out, this is what I found. The number of motor vehicles registered in 2006 was 6,162 while in 2005 there were only 5,929. Although the number registered increased by 233, the money received decreased by \$350.00. This suggested to me that people are either shopping very wisely, buying lower priced vehicles, or that the list prices of the vehicles being purchased are not going up as much as they have in the past. All other aspects of the finances have increased over last year, including the number of dogs being licensed, boats being registered, marriages being performed and births being recorded.

The tax collecting functions were also extremely busy over the last year. Because the interest rates being offered were so low, there were several inquiries regarding refinancing as well as new purchases. The phone seemed like it was ringing all the time. During the two times of the year when taxes are due there is always more activity in our office. Several extra hours are put in preparing and mailing tax bills and entering the tax payments. Our newly added hours should help this situation, too.

One last area that experienced big changes was the preparation and maintenance of the voter checklist. The Secretary of State's office in conjunction with the Help America Vote Act has been able to compile a statewide voter checklist. This has been a project that affects all cities and towns in the state, but seems to be coming together very well.

All in all, it has been a very good year and hopefully 2007 will be equally as good.

Respectfully submitted,
Judy C. Pease, Town Clerk/Tax Collector

2006 TOWN FACILITY COMMITTEE REPORT

Although the usual outside painting season got off to a slow start because of the excessive rains in May, it was possible to have the town garage and Community Center in the Narrows painted, and the trim on the Chesley Memorial library and Bryant Library also painted. The cellar windows at the Bryant Library were also repaired. A total of \$20,729 was expended from the General Government Buildings Expendable Trust Fund in 2006, leaving a balance of \$24,271 in the fund as of December 2006.

The electrical work at the Ridge Fire Station and the parking lot expansion at the Chesley Memorial Library were not done in 2006, and these projects are being carried over to 2007.

The committee is recommending additional work on several town buildings in 2007, and has requested the sum of \$30,000 be raised and appropriated in the 2007 budget to be added to the GGB Fund, making an estimated amount of \$54,271 available for planned work.

Recommended work and cost estimates for 2007 are:

Chesley Memorial Library Parking Lot: \$10,000.

Bryant Library Chimney Repairs: \$500.

Town Hall Doors: Replacement Steel Doors: \$1500., Replacement of Town Hall right-hand door which is rotting (custom made because of size) \$3000. Total \$4500.

Electrical at Chesley Library and Ridge Fire Station: Library: \$250., Ridge Fire Station: \$3000. Total: \$3250.

Town Hall Painting and Trim Work on Addition: Painting \$5000., Trim Work \$1000. Total: \$6000.

Town Hall Grounds Lighting/Flag Pole: Install more lighting on grounds to provide safe travel to parking areas for night meetings, and install proper lighting on flag pole. Project is to be handled by Steve Bailey. No estimated cost to be included in 2007 budget at this time.

Community Center in Narrows: Building is in need of foundation work. **Estimate from John Witham, which includes raising building one foot higher, a four foot frost wall, concrete piers in center of building, concrete pads, the repair of sills, and a row of granite around the building is \$27,5000.**

Total Estimated Costs for 2007: \$51,750.00.

2006 TOWN FACILITY COMMITTEE REPORT

Once this foundation work is completed, the building can again be used for meetings. Several years ago the recreation department refurbished the first floor. The building has water, sewer, electricity and two propane heaters for the first floor. As additional meeting space is sorely needed in town, the expense of doing the foundation work will provide space for several small groups to meet.

The committee has also requested that the sum of \$10,000 be raised and appropriated in the 2007 budget and added to the Town Hall Improvement Capital Reserve Fund.

The town administration study committee's report recommends that studies be conducted on a possible expansion of the town hall, a new highway garage, transfer station changes and upgrading of equipment, and another location for the Ridge Fire Station. As the present responsibilities of the town facility committee do not include conducting these recommended studies, we strongly urge individuals who would like to volunteer for these study committees to present their applications to the board of selectmen. Should any individuals wish to become members of the town facility committee, we also recommend that they present their applications to the board of selectmen.

Respectfully submitted,
Steve Bailey, Chairman
Marion J. Knox, Secretary
Susan Carr
Fred Bassett
Peter Lennon

2006 TOWN HISTORIAN REPORT

The year 2006 in Northwood will be remembered for a variety of events, but from the town historian's point of view the following occurrences seem especially important.

1. The dismantling of the 1778 Abraham Batchelder house on the north east corner of the First NH Turnpike and Rochester Road. The eighteenth century dwelling house was most recently the home of Joseph Grano, who gave our town the two story addition to the Chesley Memorial Library in memory of his wife, Teddy.
2. The lightning strike and resulting fire which seriously damaged the southerly Crockett house on Drake's Hill on 202A. This early nineteenth century dwelling, now being restored, is the home of the David Maisison family.
3. The beginning of the fourteen lot subdivision on the south side of the First NH Turnpike in east Northwood. Records indicate this is the site of an early tavern. The property was until recently owned by Henry Masten and the natural meadow, so prized by early settlers, was located on the lowland of this and of Davlynn developments.
4. The opening of two new businesses in two old Northwood buildings. The first, Gallery 4, in east Northwood in a distinctive little building that most often was a neighborhood grocery store. The second, a quilt shop called Checkerberries, in Enoch B. Caswell's barn on the First NH Turnpike near the outlet of Harvey Lake. Old time resident's called this "Emma Card's place".



Shannon Dodge
Northwood Store

2006 TOWN HISTORIAN REPORT

5. The beginning of the forty-three lot subdivision of the William B. Sherburne farm at the intersection of Sherburne Hill Road and Bow Lake Road; lately owned by the Olmstead family.
6. The opening of the thirty one unit *The Meadow at Northwood* on Bow Street, Northwood's first elderly housing.
7. Robert Schroeder's gift to the town of Northwood of three-fourths of an acre of land, the southwesterly side of the site of Kelsey Mill on the outlet brook of Harvey Lake. This mill, probably a saw mill, was in use in Northwood's early years.
8. Jean and John Lane's gift of half an acre of land abutting the Bryant Library in the Narrows. This additional land will allow expansion of the building at some time in the future.
9. The beginning of the project to build town recreation fields on land on Northwood Ridge. This 25 acre piece was acquired by the town in a tax sale.
10. The heavy rains in May, particularly on Mother's Day, that caused damage to some of Northwood's back roads and flooded low lying areas. And the microburst, on August 2, that blew down an uncounted number of large trees, especially pine, on the north shore of Northwood Lake.

Respectfully submitted,
Joann Weeks Bailey, Town Historian

2006 TRUSTEES OF TRUST FUND ANNUAL REPORT

The trustees would like to acknowledge the dedication and long years of service by one of its members who is coming to the end of his term and will not be running for reelection. Mr. Turner was instrumental in developing the system the trustees use to monitor the town's trust funds throughout the year. Over the years he has put in countless hours monitoring the investments to ensure the funds were earning a safe return for the town. Mr. Andy Turner has served the trustees for 12 years and we are sorry to see his term come to an end. We will miss his guidance and input on the board.

This year, 2006, an additional \$2000.00 was received as new trusts for perpetual care in the cemeteries. No additional trusts were added where families wanted perpetual care for their lot to be more adequately funded at the current rate of \$100.00 per grave. There are lots that were purchased before perpetual care was required. These lots require perpetual care be put on them before they can be used. There are some lots on which a minimal amount was placed years ago. It would be helpful if these trusts were added to in order to be in line with the increased costs for care. (The sale of lots and collection for perpetual care dollars are the cemetery trustees' responsibility which eventually ends up in trusts controlled by the trustees of trust funds.)

For a complete list of funds under the care of the trustees please refer to the enclosed Financial Report of Trust Funds. Capital reserve and expendable funds are created at the annual town meetings and funded by taxation according to the articles in the town warrants. The following is a list of new funds created in 2006:

- Article 5 created a new expendable trust fund with \$45,000.00 to be called the Facility Committee Building Expendable Fund to be used for maintenance, repairs, improvements, and replacement of Northwood's general government buildings.
- Article 6 created a new capital reserve fund with \$20,000.00 to be called the Town Hall Capital Reserve Fund for improvements or additions needed to the town hall.

Respectfully submitted,
Joann W. Bailey, Trustee
Russell C. Eldridge, Trustee
Andy Turner, Trustee

2006 TRUSTEES OF TRUST FUNDS ANNUAL REPORT

2006 FINANCIAL REPORT OF TRUST FUNDS BY TRUSTEES OF TRUST FUNDS											
Fiscal Year Ending December 31, 2006											
==Consement Codes: PG-Phase Growth; FN-Fairview-New; EN-East Northwood; KG-Kidgo-BL-Harvey Lake,											
Year	Grantee Lot #	Trust Funds	Code	Total Fund Balance	Principal Balance	Subtotal Balance	Principal Balance	Subtotal Balance	Income Activity	Income Activity	Income Activity
				End of Yr. 05	End of Yr. 05	End of Yr. 05	End of Yr. 05	End of Yr. 05	End of Yr. 05	End of Yr. 05	End of Yr. 05
Various	>	Consement Growth	>>	\$252,776.64	\$170,212.29				\$82,564.35		
2006	PG218	Howard R. Stuard	PG								
2006	PG219	"	PG								
2006	PG234	Patricia A. Turkin	PG								
2006	PG235	"	PG								
2006	PG237	Mary M. Quinn	PG								
2006	PG238	"	PG								
2006	PG130	Paula J. Wardes	PG								
2006	PG242	Robert Sid & Norma Carlson	PG								
2006	PG243	"	PG								
2006	PG244	Clifford & Lynne Young, Jr.	PG								
2006	PG245	"	PG								
2006	PG246	"	PG								
2006	PG247	"	PG								
2006	EN101	Gabriela Irigan	EN								
2006	EN101	Stephanie Bazzell	EN								
Total Withdrawals & New Funds											
Capital *Gains Included											
Total Preperiod Case this Year				\$252,776.64	\$170,212.29						
Change in Preperiod Case due to New Trusts, Withdrawals, Income, Expenditures											
Var.	>	Other Consement Related Funds	>>	\$17,804.92	\$9,314.31						
1944		Florence Mair Fund		\$64,487.00	\$16,452.65						
Capital Gains Included											
Total Florence Mair Fund				\$64,487.00	\$16,452.65						
1999		Consement Improvement Expend.		\$22,339.48	\$21,003.57						
Capital Gains Included											
Total Consement Imp. Expend. Fund				\$22,339.48	\$21,003.57						
Total Other Con. Funds				\$104,631.40	\$46,770.53						
Change in Other Consement funds due to New Trusts, Withdrawals, Income, Expenditures											
Total Withdrawals & New Funds				\$17,804.92	\$9,314.31						
Capital *Gains Included											
Total Preperiod Case this Year				\$252,776.64	\$170,212.29						
Change in Preperiod Case due to New Trusts, Withdrawals, Income, Expenditures											
Var.	>	Other Consement Related Funds	>>	\$17,804.92	\$9,314.31						
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Capital Gains Included											
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1999		Consement Improvement Expend.		\$22,339.48	\$21,003.57						

2006 TRUSTEES OF TRUST FUNDS ANNUAL REPORT

2006 FINANCIAL REPORT OF TRUST FUNDS BY TRUSTEES OF TRUST FUNDS											
Fiscal Year Ending December 31, 2006											
==Cammersey Codes-FC-Pine Grove, FN-Fairview-New, EN-East Northwood, RG-Edgemoor-Harvey Lake,											
Year	Grants	Lot #	Code	Total Fund Balance	Principal Balance	Stipend	Withdrawal	Additions	Principal Balance	Total Income	Activity less Investment transfer during 2006
				End of Yr. 05	End of Yr. 05	Articles	Princ. 06	Inc. 06	End of 06	End of 05	End of 2006
Capital Gains Included											
Report of Total Library Funds											
Change in Library Funds due to New Trans, Withdrawals, Income and Expenditures											
Var.	>		>>	\$30,366.51	\$35,477.20			\$1,329.08	\$36,807.18	\$3,162.41	\$2,889.31
2000			>>	\$37,311.15	\$19,486.81				\$19,486.81	\$17,734.34	\$1,752.47
2001			36	\$78,353.76	\$78,353.76				\$0.00	\$0.00	\$18,900.36
2002			27	\$4,866.68	\$4,857.67				\$0.00	\$0.00	\$0.00
2003			17	\$83,338.78	\$83,338.78				\$0.00	\$0.00	\$0.00
2004			21	\$20,571.26	\$20,571.26				\$0.00	\$0.00	\$0.00
2005			25	\$15,924.36	\$15,924.36				\$0.00	\$0.00	\$0.00
2006			6	\$2,662.97	\$1,874.00				\$0.00	\$0.00	\$0.00
2007			20	\$42,411.96	\$42,411.96				\$0.00	\$0.00	\$0.00
2008			29	\$16,340.46	\$16,002.17				\$0.00	\$0.00	\$0.00
2009			32	\$0.00	\$0.00				\$0.00	\$0.00	\$0.00
2010			>>	\$301,781.20	\$282,858.77				\$18,922.43	\$11,936.43	\$20,856.95
Change in Miscellaneous Funds due to New Trans, Withdrawals, Income, Expenditures											
>			>>	\$33,311.04	\$32,541.77	1	\$133,540.43	\$101,048.66	\$0.00	\$769.27	\$2,046.50
1981			23	\$120,177.47	\$120,177.47	2 10	\$133,540.43	\$33,713.55	\$0.00	\$0.00	\$5,357.10
1982			2	\$11,275.26	\$11,275.26	16		\$10,000.00	\$21,275.26	\$0.00	\$713.16
1983			3	\$1,559.15	\$0.00			\$0.00	\$0.00	\$1,559.15	\$73.95
1984			31	\$0.00	\$0.00			\$20,000.00	\$20,000.00	\$0.00	\$356.37
1985			4	\$592.43	\$578.10			\$126,546.12	\$126,546.12	\$0.00	\$37.46
1986			5	\$0.00	\$0.00			\$1,112.36	\$1,112.36	\$0.00	\$55.95
1987			22	\$1,409.67	\$1,112.36			\$173,121.72	\$173,121.72	\$4,998.33	\$6,163.76
1988			6	\$170,120.03	\$173,121.72			\$0.00	\$0.00	\$1,136.93	\$33.06
1989			7	\$1,136.93	\$0.00			\$0.00	\$0.00	\$0.00	\$1,136.93
1990			30	\$0,519.68	\$0,275.28			\$0.00	\$0.00	\$244.40	\$796.98
1991			9	\$56,203.28	\$3,000.00	5 6 7		\$33,000.00	\$33,000.00	\$2,461.00	\$6,000.00
1992			10	\$153,929.66	\$140,000.00			\$59,136.04	\$13,929.66	\$5,206.38	\$19,136.04
1993			>>	\$566,313.73	\$520,679.96			\$389,913.84	\$461,640.39	\$46,333.76	\$25,403.46
Change in Capital Reserve Funds due to New Trans, Withdrawals, Income, Expenditures											
>>			>>	\$1,263,869.57	\$1,055,200.85			\$401,589.32	\$980,106.47	\$207,251.93	\$80,686.49
2000			>>	\$1,263,869.57	\$1,055,200.85			\$401,589.32	\$980,106.47	\$207,251.93	\$80,686.49
TOTAL OF ALL FUNDS MANAGED											
Change in Total Funds Managed due to New Trans, Withdrawals, Income, Expenditures											
>>			>>	\$3,000,000.00	\$2,800,000.00			\$1,200,000.00	\$3,800,000.00	\$1,000,000.00	\$1,000,000.00
Change in Total Funds Managed due to New Trans, Withdrawals, Income, Expenditures											
>>			>>	\$3,000,000.00	\$2,800,000.00			\$1,200,000.00	\$3,800,000.00	\$1,000,000.00	\$1,000,000.00

2006 ZONING BOARD OF ADJUSTMENT REPORT

The Northwood Zoning Board of Adjustment received a total of 37 applications in 2006. Many of the applications included multiple requests for appeal. The board hears all requests for relief from the Northwood Development Ordinance, including both variances and special exceptions. The Zoning Board is also granted authority by the state to hear appeals from an administrative decision and waivers from dimensional requirements. Each case is reviewed in open session, with notification provided to the public and abutting property owners. Each decision of the board is based on the unique characteristics and specific merits of the individual cases.

Although the number of cases heard was down slightly from last year, it was still a much busier year than any previous to last year. Within the 37 total cases heard by the board, there were requests for 53 variances and 7 special exceptions. 26 of the 37 properties which were considered for relief by the zoning board were non-conforming lots based on the size of the lot. 18 of these properties lacked both lot size and frontage for conformity to the zoning ordinance.

The heavy caseload again this year brought long meetings and additional hours for board members to review the information and for staff to process the applications. The board members put forth a strong effort to provide the time necessary to review each case thoroughly with the goal to render a fair decision based on all the facts presented. I would like to thank my fellow board members and alternates for their time and service to the citizens of Northwood through their commitment to serve on this board. I would also like to thank all of the people who were involved in the applications presented to the board, including the property owners, abutters and interested citizens who attended these meetings. Your patience and understanding through this challenging year has been appreciated.

The zoning board of adjustment meets monthly on the fourth Monday at 7 p.m. at the town hall. Applications for zoning board requests may be picked up at the town hall during regular business hours. The board administrator is available on Mondays if you have questions. Messages may be left at 942-5586 ext. 205, at any time, or through e-mail at boardadministrator@town.northwood.nh.us

Open positions for appointment are reviewed in March. If you are interested in serving on this board, please contact either the board of selectmen or myself.

Respectfully submitted,
Bruce Farr, Chairman



**THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT**



THE POLLS WILL BE OPEN FROM 8 A.M. TO 7 P.M.

To the inhabitants of the Town of Northwood in the county of Rockingham in said state, qualified to vote in Town affairs:

You are hereby notified to meet at the Parish Center at St Joseph's Church in said Northwood On Tuesday, the 13th day of March, next, at eight o'clock in the forenoon, to act upon the following subjects:

Article 1: To choose all necessary officers for the ensuing year.

Article 2: Shall we adopt the provisions of R.S.A. 40:13 (known as SB-2) to allow official ballot voting on all issues before the Town of Northwood, NH, in March 2007?
(Petitioned Article)

Article 3: Shall we adopt the provisions of R.S.A. 656:13, (to elect a 5 member select board) Are you in favor of increasing the board of selectmen to 5 members? (Petitioned Article)

Article 4: Are you in favor of adoption of Amendment # 1 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section to 1.04(C) to allow previously existing lots of record created between March, 1974 and December, 2005 of no less than 80,000 square feet to be developed without compliance with lot size requirements of section 3.02?

Article 5: Are you in favor of adoption of Amendment #2 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.3 (Minimum Setback Table) and add new paragraph to the Large Scale Business Setbacks section, 3.04 (H), to require front setbacks of 300 ft. and side and rear setbacks of 150 ft. for buildings or structures or groups of buildings or structures with gross floor area of 35,001 square feet or larger?

Article 6: Are you in favor of adoption of Amendment #3 as proposed by the planning board for the town's Development Ordinance as follows:

Amend section 3.04 and amend Table 3.1 to add minimum setback requirements of 50 feet from designated scenic roads?



**THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT**



Article 7: Are you in favor of adoption of Amendment #4 as proposed by the planning board for the town's Development Ordinance as follows:

Amend sections 3.04 and 1.04 to require that a certified plot plan prepared by a licensed land surveyor be filed whenever setbacks are proposed to be diminished or when setback determination is in question?

Article 8: Are you in favor of adoption of Amendment #5 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 3.06 Lot Coverage to clarify that lot coverage by low permeability surfaces is limited to 40 % for mixed use parcels, 50% for non-residential parcels and 40% for residential use parcels?

Article 9: Are you in favor of adoption of Amendment #6 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 6.01 to add a new purpose of implementing the master plan's philosophy, vision, policies and implementation strategies to existing Open Space Development section; and to amend Section 6.05 (A)(4) to establish a formula method to determine the maximum residential density in new, open space (cluster) subdivisions?

Article 10: Are you in favor of adoption of Amendment #7 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.00 Definitions to add a definition for Licensed Land Surveyor?

Article 11: Are you in favor of adoption of Amendment #8 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 7.00 Definitions, to add "gravel and crushed gravel" surfaces to the definition of Low Permeability Surfaces?

Article 12: Are you in favor of adoption of Amendment #9 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 1.02, Purpose, to replace existing section with revised purpose statement to make one of the purposes of the Development Ordinance to be implementation of the policies of the latest master plan?

Article 13: Are you in favor of authorizing the Planning Board to undertake reformatting and editing of the Development Ordinance to make it more logical and easier to use without making any substantive changes?



THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT



To the inhabitants of the Town of Northwood in the county of Rockingham in said state, qualified to vote in Town affairs:

You are hereby notified to meet at Coe-Brown Northwood Academy in said Northwood on Saturday, the 17th day of March, next, at nine of the clock in the forenoon, to act upon the following subjects:

FIRE/RESCUE DEPARTMENT CAPITAL RESERVE FUND

Article 1: To see if the town will vote to raise and appropriate the sum of **sixty thousand dollars (\$60,000.00)** to be added to the Fire/Rescue Department Vehicle Capital Reserve Fund held by the Northwood Trustees of Trust Funds. This is the same amount received by the town from ambulance billings during the year 2006, which receipts have been deposited into the Special Ambulance Replacement Fund. This appropriation is to be funded by a withdrawal from the Special Ambulance Replacement Fund when the ambulance is delivered.
Selectmen recommended 3/0; Budget committee recommended 8/0; No impact on tax rate

FIRE/RESCUE DEPARTMENT NEW AMBULANCE

Article 2: To see if the Town will vote to raise and appropriate the sum of **one hundred, sixty five thousand dollars (\$165,000.00)** for the purpose of purchasing and equipping a new ambulance for the Northwood Fire/Rescue Department, and to fund this appropriation by withdrawing the sum of **(one hundred, sixty five thousand dollars (\$165,000.))** from the Fire/Rescue Department Vehicle Capital Reserve Fund upon delivery of the ambulance. This vehicle will replace the 2001 Ford/Lifeline Ambulance presently being used.
Selectmen recommended 2/1; Budget committee not recommended 5/4. No impact on tax rate

FACILITY COMMITTEE EXPENDABLE TRUST FUND

Article 3: To see if the town will vote to raise and appropriate the sum of **thirty thousand dollars (\$30,000.00)** for deposit in the facility committee expendable trust fund for maintenance, improvement, repairs and replacement of general government buildings as may be suggested by the town's Facilities Committee.
Selectmen recommended 3/0; Budget committee recommended 8/0. Estimated tax impact .06 cents

TOWN HALL IMPROVEMENT CAPITAL RESERVE

Article 4: To see if the town will vote to raise and appropriate the sum of **ten thousand dollars (\$10,000.00)** to add to the Town Hall Improvement Capitol Reserve Fund as established in March 2006. **Selectmen recommended 3/0; Budget committee recommended 8/0. Estimated tax impact \$.02**



THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT



HIGHWAY DEPARTMENT VEHICLE PURCHASE

Article 5: To see if the town will vote to raise and appropriate the sum of **thirty-nine thousand five hundred dollars (\$39,500.00)** for the purchase of a new one ton highway truck with plow; and to fund this appropriation by authorizing trading or selling the present one ton truck with plow and wing (the present sander will be used on the new truck), authorizing the withdrawal of **twenty thousand dollars (\$20,000.00)** from the Highway Equipment Capital Reserve Fund, with the balance to come from general taxation. **Selectmen recommended 3/0; Budget committee recommended 8/0. Estimated tax impact \$.04**

POLICE VEHICLE PURCHASE

Article 6: To see if the town will vote to raise and appropriate the sum of **twenty-eight thousand nine hundred and fourteen dollars (\$28,914.00)** for the purpose of purchasing and equipping a new cruiser for the Northwood Police Department. **Selectmen recommended 3/0; Budget committee recommended 8/0. Estimated tax impact \$.05**

FULL TIME RECREATION DIRECTOR

Article 7: To see if the Town of Northwood will vote to approve the recreation director's hours to go from part-time (32 hours per week) to full-time (40 Hours per week) and to vote to raise and appropriate sixteen thousand one hundred eighty-nine dollars and forty-two cents (\$16,189.42) for the purpose of paying salary and benefits for the remainder of the year at forty (40) hours per week. **Selectmen Recommend 3/0; Budget committee not recommended 6/3. Tax impact \$.03**

ELDERLY EXEMPTION

Article 8: To see if the Town will vote to modify the elderly exemption from property tax in the Town of Northwood, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$87,400; for a person 75 years of age to 80 years, \$125,000; for a person 80 years of age or older, \$162,500. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined net income of less than \$40,000; and own net assets not in excess of \$50,000 excluding the value of the person's residence. This article represents a recommended modification of the current exemption for the elderly and would be effective April 1, 2007 for the 2007 tax year. **Selectmen recommended 3/0.**

FULL TIME HIGHWAY LABORER

Article 9: To see if the town will vote to raise and appropriate the sum of **twenty six thousand dollars (\$26,000)** for the purpose of establishing a new full-time position for Highway laborer for the Highway Department and to expend these funds for wages and applicable benefits beginning April 1, 2007. **(By petition) Selectmen not recommended 2/1.; Budget committee not recommended 5/4. Tax impact \$.05**



THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT



OPERATING BUDGET

Article 10: To see if the municipality will vote to raise and appropriate the Budget committee recommended sum of **two million nine hundred forty-three thousand eight hundred fifty-four dollars and thirty cents \$ 2,943,854.30** which represents the operating budget for the year 2007. (This amount was approved by the budget committee by a vote of **7/2, Tax impact of \$2.34.**) The selectmen recommend by a vote of **2/1, two million nine hundred five thousand dollars (\$2,905,000.)** This amount will have an estimated **Tax Impact of \$2.27**). Said sum does not include special or individual articles addressed.

FULL TIME FINANCE TECHNICIAN

Article 11: To see if the town will vote to raise and appropriate the sum of **twenty three thousand two hundred and fifty dollars (\$23,250)** for the purpose of increasing the hours of the Finance Technician from part-time to full-time and to expend these funds for wages and applicable benefits beginning April 1, 2007 (**By petition**) **Selectmen recommended 2/1; Budget committee recommended 7/2. Tax impact \$.04**

FULL TIME TRANSFER STATION FOREMAN

Article 12: To see if the town will raise and appropriate the sum of **Twenty five thousand dollars (\$25,000)** for the purpose of increasing the hours of the Transfer Station Foreman from part- time to full- time and to expend these funds for wages and applicable benefits beginning April 1, 2007 (**By petition**) **Selectmen recommended 2/1; Budget committee recommended 8/1. Tax impact \$.05**

COMMUNITY NEWSLETTER

Article 13: To see if the town will vote to raise and appropriate the sum of **nine thousand dollars (\$9,000)** for the purpose of funding the printing and mailing costs to distribute a quarterly town community newsletter to residents and businesses as a public service for informational purposes beginning the summer of 2007. (**By petition**) **Selectmen recommended 3/0; Budget committee recommended 7/2. Tax impact \$.02**

TRANSFER STATION EXPENDABLE TRUST FUND

Article 14: To see if the town will vote to raise and appropriate the sum of **five thousand ninety four dollars and forty five cents (\$5,094.45)** to be added to the Transfer Station Expendable Trust Fund, established in 2001 under RSA 31:19-a and to fund this appropriation by authorizing the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2006. This amount is equivalent to the amount received by the town from the sale of recyclable materials received at the transfer station. **Selectmen recommended 3/0; Budget committee recommended 8/0. No impact on tax rate**



THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT



TRANSFER STATION COMPACTOR

Article 15: To see if the town will vote to authorize the Selectmen to enter into a lease/purchase agreement, in the amount not to exceed **forty-two thousand dollars (\$42,000.00)**, payable over a 4 year period (with no escape clause) at the sum not to exceed, **ten thousand five hundred dollars (\$10,500.00) per year** to purchase a compactor for the Transfer Station and to raise and appropriate the sum of, **ten thousand five hundred dollars (\$10,500.)** for the first year's payment and to fund this appropriation by authorizing the withdrawal of **ten thousand five hundred dollars (\$10,500.00)** from the Transfer Station Expendable Trust Fund, held by the Treasurer. (A two thirds majority ballot vote required) **Selectmen recommended 3/0; Budget committee recommended 8/0. No impact on tax rate**

BENEFIT PAY VESTED TIME EXPENDABLE TRUST FUND

Article 16: To see if the town will vote to raise and appropriate **fifteen thousand dollars (\$15,000.00)** to be added to the Benefit Pay Expendable Trust Fund previously established. **Selectmen recommended 3/0; Budget committee recommended 8/0. Estimated Tax impact \$.03**

CABLE EXPENDABLE TRUST FUND

Article 17: To see if the town will vote to raise and appropriate the sum of **twenty three thousand five hundred dollars (\$23,500.00)** received as cable TV franchise fees in the year 2006, to be deposited in the previously established Cable Expendable Trust Fund under the provisions of RSA 31:19-a, and to fund this appropriation by authorizing the transfer of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2006. **Selectmen recommended 3/0; Budget committee recommended 6/2. No impact on tax rate**

LAGOON MAINTENANCE AND REPAIR EXPENDABLE TRUST FUND

Article 18: To see if the town will vote to raise and appropriate the sum of ten thousand five hundred (\$10,500.00) to be placed in the Lagoon Maintenance and Repair Expendable Trust Fund, and to fund this appropriation by the withdrawal of ten thousand five hundred dollars (\$10,500.00) from the Lagoon Fee Fund, held by the Northwood Treasurer. **Selectmen Recommended 3/0; Budget committee recommended 8/0. No impact on tax rate**

CEMETERY IMPROVEMENT EXPENDABLE TRUST FUND

Article 19: To see if the town will vote to raise and appropriate the sum of **one thousand eight hundred dollars (\$1,800.00)** to be added to the Cemetery Improvement Expendable Trust Fund previously established, and to fund that appropriation by authorizing the transfer of **one thousand eight hundred dollars (\$1,800.00)** from the surplus remaining in the unexpended fund balance as of December 31, 2006. **Selectmen recommended 3/0; Budget committee recommended 8/0. No impact on tax rate**



THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT



SPECIAL DUTY COVERAGE

Article 20: To see if the town will vote to raise and appropriate the sum of **fifty thousand dollars (\$50,000.00)** for the purpose of special duty coverage provided by the Northwood Police Department. This amount to be reimbursed by the person/company that requires this coverage. **Selectmen recommended 3/0; Budget committee recommended 8/0. No impact on tax rate**

NEW HAMPSHIRE CLIMATE CHANGE RESOLUTION

Article 21: To see if the Town of Northwood, by petition, will go on record in support of effective actions by the President and the Congress to address the issue of climate change which is increasingly harmful to the environment and economy of New Hampshire and to the future well being of the people of Northwood. **(Submitted by petition) Selectmen recommended 3/0.**

These actions include:

1. Establishment of a national program requiring reductions of U.S. greenhouse gas emissions while protecting the U.S. economy.
2. Creation of a major national research initiative to foster rapid development of sustainable energy technologies thereby stimulating new jobs and investments.

In addition, the Town of Northwood encourages New Hampshire citizens to work for emission reductions within their communities, and we ask our Selectmen to consider the appointment of a voluntary energy committee to recommend local steps to save energy reduce emissions.

The record of the vote on this article shall be transmitted to the New Hampshire Congressional Delegation, to the President of the United States, and to declared candidates for those offices.

NORTHWOOD WATER RIGHTS ORDINANCE

Article 22: To see if the town will vote in favor of the adoption of the Northwood Water Rights and Local Self-Government Ordinance. (Complete ordinance is on file at the Northwood Town Offices, posted at the Library and Post Office) **(Submitted by petition) Selectmen recommended 3/0.**

TEEN CENTER DEMOLITION

Article 23: To see if the Town of Northwood will vote to raise and appropriate the sum of **ten thousand dollars (\$10,000.00)** to demolish the Teen Center building closed by the Board of Selectmen because of over twenty (20) structural, health and fire violations. The site of the existing building is to be reserved for a future municipal use. **Selectmen recommended 3/0; Budget committee recommended 6/2. Estimated tax impact \$.02**



THE STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2007 WARRANT



TEEN CENTER REPAIRS

Article 24: To see if the Town of Northwood will raise and appropriate the sum of **forty thousand dollars (\$40,000.00)** to make the necessary repairs and improvements to the Teen Center building, closed by the Board of Selectmen because of over twenty (20) structural, health and fire violations, in order to bring the building up to the present public building codes. **Selectmen do not recommend 3/0; Budget committee not recommended 6/2. Estimated tax impact \$.07**

MILFOIL CONTROL TREATMENT PROGRAM EXPENDABLE TRUST FUND

Article 25: To see if the town will raise and appropriate the sum of **three thousand dollars (\$3,000.00)** to the Milfoil Control Treatment Program Fund by authorizing the transfer of that amount from the unexpended fund balance as of December 31, 2006. **Selectmen recommended 3/0; Budget committee recommended 8/0; No impact on tax rate**

CONDUCT OF OFFICIALS

Article 26: Are you in favor of the adoption of the Northwood Conduct of Officials Ordinance which, if passed would become effective upon passage?
(Complete ordinance is on file at the Northwood Town Offices, posted at the Library, and Post Office)
Selectmen recommended 2/1.

BIENNIAL BUDGET AUTHORIZATION

Article 27: Are you in favor of adopting the provisions of RSA 32:25 relative to a biennial budget consisting of one distinct 24-month fiscal year whereby the town may allow for the carry over of funds from the first fiscal year of the biennium to the second? To become will become effective in the year 2008. **Selectmen Recommended 3/0.**

OTHER

Article 28: To transact any other business that legally can come before this meeting. Given under our hand and seal this 10th day of February, in the year of our lord two thousand and seven and ordered posted by the undersigned members of the Town of Northwood, New Hampshire Board of Selectmen

Selectmen of Northwood

Scott R. Bryer
Chair, Board of Selectmen

Kenneth D. Witham
Selectman

James A. Hadley
Selectman

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We, the undersigned, being legal voters in the Town of Northwood, NH, hereby petition the Board of Selectmen of said Town to place the following article on the warrant for the 2007 annual meeting.

New Hampshire Climate Change Resolution

To see if the town will go on record in support of effective actions by the President and the Congress to address the issue of climate change which is increasingly harmful to the environment and economy of New Hampshire and to the future well being of the people of Northwood, NH.

These actions include:

1. Establishment of a national program requiring reductions of the U.S. greenhouse gas emissions while protecting the U.S. economy.
2. Creation of a major national research initiative to foster rapid development of sustainable energy technologies thereby stimulating new jobs and investment.

In addition, the town of Northwood, NH encourages New Hampshire citizens to work for emission reductions within their communities, and we ask our Selectmen to consider the appointment of a voluntary energy committee to recommend local steps to save energy and reduce emissions.

The record of the vote on this article shall be transmitted to the New Hampshire Congressional Delegation, to the President of the United States, and to declared candidates for those offices.

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

Susan S. Chamberlin	Tracy L. Butler
Allan Butler Jr.	Colleen Kent
Raymond Grady	Colleen Pingree
Don Pingree	Kristin Rainey
Paul Rainey	Patricia Wyckoff
Nathan Wyckoff	Terri Madison
Denise Ponte	Victoria Parmele
Elizabeth Kennedy	Kurt Schreiber
Lucy Edwards	Patricia Savage
Margaret Johnson	Thomas F. Johnson
Wini Young	Shelley Bobowski
Frederick James	Ann C. Brown
Laurie Lalish	Robert Roder
Mary Tebo	Sonia Wallman
Willem deVries	Charles E. Dunbar
Brenda Dunbar	Laurel Dean
Patricia A. Jacobsmeyer	Thomas C. Chase III
William E. Lounsbury	Judith H. Lounsbury
Kathleen M. G. Lord	Janabeth Reitter
Kenneth M. Curley	Margaret Walker
Nicole Roy	Robert Knowlton
Gary H. Smith	Rebecca Rule
Joseph W. LaRose	Karen LaRose
Jacqueline Salvatore	Jeff Lalish
Constance M. Madison	Sandra L. Bradley
Debra Locke	Muriel Bickford
Elaine R. Covey	Ronald H. Covey
Maura Jacunski	Richard Jacunski
Russell Eldridge	Jo-Anne Eldridge
Marjorie Jean Pugliese	Pete Jones
Melissa Trembly	John G. Griffin
Hazel J. Griffin	Jane Steiner
James Hadley	David Burton
Deborah J. Carleton	William S. Bushnell
John Schroeder	Johanna Chase
Karen Walton	Chris Tappan
Susan Maxfield	Gilbert Maxfield
Andrea Tomlinson	Stephanie Cottrell
Janet S. Clark	Robyn Murphy
John F. Savage	Keith McGuigan
Whitney L. Smith	Robert E. Bailey
Eric Stevens	Michael Magoon

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We, the undersigned registered voters in the Town of Northwood, hereby petition the Selectmen to place the following warrant article on the Warrant for the March 2007 Town meeting.

To see if the town will vote to raise and appropriate the sum of Twenty-six Thousand Dollars (\$26,000) for the purpose of establishing a new full-time position for Highway laborer for the Highway Department and to expend these funds for wages and applicable benefits beginning April 1, 2007.

Lorna Patey	Beverly Copeland
Alfred S. Patey	Earl C. Klaubert
Charlotte A. Klaubert	Melissa Sabina
Carlos Sabina	Pat Jacobsmeyer
John H. Jacobsmeyer, Jr.	Elaine R. Covey
Ronald H. Covey	James Hadley
Stephen A. Bailey	Donna Bunker
Marion J. Knox	Joseph A. Knox
Jean W. Lane	Andrew J. Lane
Stephen Preston	Nona C. Holmes
Sandra Garrett	Philip Rockwell
Lorraine Colby	Paul Colby
Bill Garrett	Marylou Preston
Lynwood C. Fife	Clara Fife
Laura Weeks	James Weeks
William Beauvais	Claire Beauvais
Donald Hodgdon Jr.	Irene Simoneau
Russell C. Eldridge	Jo-Anne W. Eldridge
Betsy Ann Colburn	Ann Kelley
Susan Carr	T. K. Jandebeur
Vincent P. Bucci	Christine Bucci
Wendy Jandebeur	Kate McNally
Norma Heroux	Virginia Dole
Lucy C. Edwards	Matt Hotchkiss
Eric T. Reitter	Alden Dill
Victoria Parmele	Nicole Roy
Janabeth Reitter	

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We, the undersigned registered voters in the Town of Northwood, hereby petition the Selectmen to place the following warrant article on the Warrant for the March 2007 town meeting.

To see if the town will vote to raise and appropriate the sum of Twenty-three Thousand Two Hundred Fifty Dollars (\$23,250) for the purpose of increasing the hours of the Finance Technician from part-time to full-time and to expend these funds for wages and applicable benefits beginning April 1, 2007.

Marylou Preston	Lynwood C. Fife
Clara Fife	Laura Weeks
James F. Weeks	William Beauvais
Donald Hodgdon Jr	Irene Simoneau
Marion J. Knox	Joseph A. Knox
Jean W. Lane	Andrew J. Lane
Stephen Preston	Nona C. Holmes
Althea Behm	Philip Rockwell
Lorraine Colby	Paul Colby
Lorna Patey	Beverly Copeland
Alfred S. Patey	Earl C. Klaubert
Charlotte A. Klaubert	Melissa Sabina
Pat Jacobsmeyer	Carlos Sabina
Elaine R. Covey	Ronald H. Covey
James Hadley	Stephen A. Bailey
Donna Bunker	Russell C. Eldridge
Jo-Anne W. Eldridge	Betsy Ann Colburn
Ann Kelley	Susan Carr
T. K. Jandebeur	Vincent P. Bucci
Christine Bucci	Wendy Jandebeur
Kate McNally	Norma Heroux
Althea Behm	Lucy C. Edwards
Virginia Dole	Tammie Beaulieu
Matt Hotchkiss	Eric T. Reitter
Alden Dill	Joann W. Bailey
Victoria Parmele	Nicole Roy
Janabeth Reitter	

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We, the undersigned, registered voters in the Town of Northwood, NH, ask that the Selectmen submit the attached ordinance and request that the ordinance be placed on the Ballot at the March 2007 town meeting, and that the Planning Board hold whatever public hearings may be necessary.

Are you in favor of the adoption of the Northwood Water Rights and Local Self-Governance Ordinance attached?

James Hadley	Stephen Preston
Georgia Gilbride	Robert Madison
Jason Madison	Norm Legere
Richard Jacunski	D.L. Manter
Laurie Cascadden	Gary Hodgdon
Kenneth Curley	Michelle Mayberry
Matt Hotchkiss	Paul Messineo
Theodore Gooch	Maureen Dean
Joseph A. Michaud	Richard A. Shaw
Arlene Johnson	Richard D. Reckard
Frederick J. Walker	Richard Jordan
Chris Troy	Darren Victoria
George Ashford	Eileen Hadley
Cliff Hodgdon	Carlos Sabina
David S. Adams	Harry E. Graves
Bryan Shoup	Alan E. Wall
Emanuel C. Reale	Debra A. Reale
Peter A. Stimmell	Scott Decker
Donald LaRose	Thomas C. Chase III
Nicole Robinson	Wendy Kelley
R. Palmer	Keith Lidback
Norman Scofield	Ronald Covey
David Lovely	Rebecca Lovely
Jody Schmoock	Carol Atteberry
Terrence Blake	Lisa Bujno
Robert Gilbride (not registered voter)	Doug Fitzgerald (not registered voter)
Michael St. Pierre (not registered voter)	

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We the undersigned registered voters in the Town of Northwood, hereby petition the Selectmen to place the following warrant article on the Warrant for the March 2007 town meeting.

To see if the town will vote to raise and appropriate the sum of Twenty-five Thousand Dollars (\$25,000) for the purpose of increasing the hours of the Transfer Station Foreman from part-time to full-time and to expend these funds for wages and applicable benefits beginning April 1, 2007.

Marion J. Knox	Joseph A. Knox
Jean W. Lane	Andrew J. Lane
Stephen Preston	Nona C. Holmes
Sandra Garrett	Althea Behm
Philip Rockwell	Lorraine Colby
Paul Colby	Bill Garrett
Lorna Patey	Beverly Copeland
Alfred S. Patey	Earl C. Klaubert
Charlotte A. Klaubert	Melissa Sabina
Carlos Sabina	Pat Jacobsmeyer
Elaine R. Covey	Ronald H. Covey
James Hadley	Donna Bunker
Marylou Preston	Lynwood C. Fife
Clara Fife	Laura Weeks
James Weeks	William Beauvais
Claire Beauvais	Donald Hodgdon Jr
Russell C. Eldridge	Kevin T. Murphy
Jo-Anne W. Eldridge	Betsy Ann Colburn
Ann Kelley	Susan Carr
Eric T. Reitter	Robert Jozokos Jr
Alden Dill	Victoria Parmele
Nicole Roy	Janabeth Reitter
T. K. Jandebeur	Vincent P. Bucci
Christine Bucci	Wendy Jandebeur
Kate McNally	Norma Heroux
Althea Behm	Lucy C. Edwards
Virginia Dole	Tammie Beaulieu
Matt Hotchkiss	

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We the undersigned registered voters in the Town of Northwood, hereby petition the Selectmen to place the following warrant article on the Warrant for the March 2007 town meeting.

To see if the town will vote to raise and appropriate the sum of nine thousand dollars (\$9,000.00) for the purpose of funding the printing and mailing costs to distribute a quarterly town community newsletter to residents and businesses as a public service for informational purposes beginning in the summer of 2007.

Marion J. Knox	Joseph A. Knox
Jean W. Lane	Andrew J. Lane
Nona C. Holmes	Sandra Garrett
Philip Rockwell	Lorraine Colby
Paul Colby	Bill Garrett
Lorna Patey	Beverly Copeland
Alfred S. Patey	Charlotte A. Klaubert
Earl C. Klaubert	Pat Jacobsmeyer
Melissa Sabina	Carlos Sabina
John H. Jacobsmeyer, Jr.	Elaine R. Covey
Ronald H. Covey	James Hadley
Donna Bunker	Marylou Preston
Lynwood C. Fife	Clara Fife
Laura Weeks	James Weeks
William Beauvais	Donald Hodgdon
Irene Simoneau	Russell C. Eldridge
Kevin T. Murphy	Jo-Anne W. Eldridge
Betsy Ann Colburn	Ann Kelley
Susan Carr	T. K. Jandebeur
Vincent P. Bucci	Christine Bucci
Wendy Jandebeur	Kate McNally
Norma Heroux	Virginia Dole
Lucy C. Edwards	Tammie Beaulieu
Matt Hotchkiss	Eric T. Reiter
Robert Jozokos Jr	Alden Dill
Victoria Parmele	Nicole Roy
Janabeth Reitter	

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

By petition of the legal voters of Northwood the undersigned request the selectmen insert in the Town Warrant the following:

Are you in favor of increasing the board of selectmen to 5 members?
Pursuant to RSA 656:13.

For information of Voter: In towns where no official ballot is used, the vote on this question shall be by special ballot. After the question, squares with the words “yes” and “no” shall be printed on the ballot in which the voter may mark his choice, pursuant to RSA 656:13.

Kenneth D. Witham	David Church
Deborah S. Church	Marie LaPage
Scott Carlton	Terri Carlton
Mabelynn Ames	Ken Rick
Moe Doiron	Julie Doiron
Richard Wolf	Edward A. Bastien
Douglas Shaffer	T. K. Jandebeur
Reggie Sweet	Richard M. McMenamon
Kathleen H. Hayes	Eric Witham
Donna Witham	Flora Gardner
Bion Gardner	Fred Twombly
Naomi Twombly	Brian Gardner
John Newman	Bruce Hodgdon
David Hodgdon	Wendy Jandebeur
Nancy Gardner	Judy Pease

TOWN OF NORTHWOOD PETITION WARRANT ARTICLES

We the undersigned registered voters of the Town of Northwood petition the following:

“Shall we adopt the provisions of RSA 40:13 (known as SB2) to allow official ballot voting on all issues before the Town of Northwood on the second Tuesday of March, 2007.

Reggie Sweet	Eric Witham
Kenneth D. Witham	Richard McMenamon
Kathleen H. Hayes	David Church
Robert Fletcher	Suzanna Fletcher
Donna E. Witham	Dawn Bruce
Richard Wolf	Roger J. LeClerk
Flora Gardner	Bion Gardner
Joseph McCaffrey	Deborah Church
Marie LaPage	Scott Carlton
Terri Carlton	Mabelynn Ames
Ken Rick	Julie Doiron
Maurice Doiron	Edward A. Bastien
Elaine Hodgdon	Kim Shaffer
Douglas Shaffer	Cheryl Wolf
Phyllis M. Smith	Naomi Twombly
Frederick P. Twombly	Bruce Hodgdon
David Hodgdon	Sherry Hodgdon
Richard Wolf, Jr.	Marie A. Wolf
Martha Emro	

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100 GENERAL FUND					
41301 SELECTMEN					
100-41301-130 SALARY-SELECTMEN	\$8,500.00	\$8,448.90	\$8,500.00	\$8,500.00	\$8,500.00
100-41301-220 SS-SELECTMEN	\$527.00	\$523.85	\$570.60	\$527.00	\$527.00
100-41301-225 MEDI-SELECTMEN	\$124.00	\$122.50	\$128.70	\$123.25	\$123.25
100-41301-560 DUES SELECTMEN	\$100.00	\$45.00	\$300.00	\$300.00	\$300.00
100-41301-820 TRAIN SELECTMEN	\$475.00	\$230.00	\$600.00	\$600.00	\$600.00
100-41301-830 TRAVEL-SELECTMEN	\$100.00	\$32.49	\$200.00	\$200.00	\$200.00
TOTAL 41301 SELECTMEN	\$9,826.00	\$9,402.74	\$10,299.30	\$10,250.25	\$10,250.25
41302 TOWN ADMINISTRATOR					
100-41302-110 SALARY OF TOWN ADMIN.	\$63,440.00	\$57,009.32	\$55,307.00	\$55,307.00	\$55,307.00
100-41302-210 HEALTH/DENTAL TA	\$13,855.00	\$7,974.11	\$11,750.00	\$12,526.68	\$11,987.24
100-41302-215 LIFE TOWN ADMIN	\$40.00	\$26.67	\$43.20	\$40.00	\$40.00
100-41302-220 SS TOWN ADMIN	\$3,933.00	\$3,226.83	\$3,429.05	\$3,429.05	\$3,429.05
100-41302-225 MED TOWN ADMIN	\$920.00	\$787.87	\$801.95	\$801.95	\$801.95
100-41302-230 RETIRE TOWN ADMIN	\$4,320.00	\$3,838.98	\$3,766.42	\$4,300.13	\$4,300.13
100-41302-560 DUES TOWN ADMIN	\$100.00	\$35.00	\$150.00	\$150.00	\$150.00
100-41302-820 TRAINING/SEMINARS TOWN ADMIN	\$250.00	\$205.00	\$250.00	\$250.00	\$250.00
100-41302-830 TRAVEL TOWN ADMINISTRATION	\$200.00	\$275.39	\$300.00	\$300.00	\$300.00
TOTAL 41302 TOWN ADMINISTRATOR	\$87,058.00	\$73,379.17	\$75,797.62	\$77,104.81	\$76,565.37
41303 MODERATOR					
100-41303-130 SALARY MODERATOR	\$700.00	\$427.50	\$700.00	\$200.00	\$200.00
100-41303-220 SS MODERATOR	\$1.00	\$15.97	\$43.40	\$12.40	\$12.40
100-41303-225 MEDI MODERATOR	\$1.00	\$3.73	\$10.15	\$2.90	\$2.90
TOTAL 41303 MODERATOR	\$702.00	\$447.20	\$753.55	\$215.30	\$215.30
41309 EXECUTIVE OFFICE					
100-41309-111 SALARY ADMIN. ASSISTANT	\$25,699.00	\$19,601.85	\$14,580.00	\$19,816.16	\$19,787.04
100-41309-112 PT MUNICIPAL RECEPTIONIST	\$17,448.00	\$19,768.34	\$18,395.52	\$21,053.76	\$21,025.00
100-41309-190 BOARD SECRETARY	\$27,394.00	\$28,457.88	\$28,891.20	\$29,995.01	\$29,995.01
100-41309-191 SALARY BOARD ADMINISTRATOR	\$19,257.00	\$16,805.79	\$41,470.00	\$18,597.00	\$18,597.00
100-41309-192 PT CABLE COORDINATOR	\$7,800.00	\$7,500.00	\$7,800.00	\$16,120.00	\$16,120.00
100-41309-210 HEALTH/DENTAL EXEC	\$2,000.00	\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00
100-41309-215 LIFE EXEC OFFICE	\$40.00	\$23.24	\$0.00	\$40.00	\$40.00
100-41309-220 SS EXEC OFFICE	\$6,051.00	\$5,450.87	\$5,633.48	\$6,542.49	\$6,542.49
100-41309-225 MEDI EXEC OFFICE	\$1,416.00	\$1,251.49	\$1,317.52	\$1,519.46	\$1,519.46
100-41309-230 RETIRE EXEC OFFICE	\$1,866.00	\$2,006.08	\$1,229.68	\$3,766.42	\$3,766.42

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-41309-240 TUITION REIMB EXEC OFFICE	\$0.00	\$0.00	\$500.00	\$1.00	\$1.00
100-41309-330 CONTRACTED SERVICES EXEC	\$12,839.00	\$16,318.30	\$13,500.00	\$21,750.00	\$21,750.00
100-41309-331 FEES FROM LAND DONATIONS	\$2,000.00	\$1,000.00	\$1.00	\$1.00	\$1.00
100-41309-341 TELEPHONE EXEC OFFICE	\$0.00	\$0.00	\$14,460.00	\$0.00	\$0.00
100-41309-550 PRINTING/ADVERTISING EXEC OFF	\$9,400.00	\$10,769.05	\$12,000.00	\$12,000.00	\$12,000.00
100-41309-560 DUES EXEC OFFICE	\$2,700.00	\$2,736.03	\$3,000.00	\$2,927.70	\$2,927.70
100-41309-620 SUPPLIES EXEC OFFICE	\$4,000.00	\$4,208.66	\$4,500.00	\$4,500.00	\$4,500.00
100-41309-621 SOFTWARE EXEC. OFFICE	\$1.00	\$55.00	\$1,000.00	\$1,000.00	\$1,000.00
100-41309-625 POSTAGE EXEC OFFICE	\$1,750.00	\$1,061.24	\$1,500.00	\$1,500.00	\$1,500.00
100-41309-630 MAINT & REPAIRS ECEC OFFICE	\$200.00	\$150.00	\$400.00	\$400.00	\$400.00
100-41309-670 BOOKS, PERIOD, SUBSCRIBE EX. OFF.	\$300.00	\$438.85	\$500.00	\$500.00	\$500.00
100-41309-690 EXEC. OFFICE EQUIPMENT	\$1,500.00	\$3,537.34	\$1,500.00	\$1,500.00	\$1,500.00
100-41309-692 ECON. DEVELOP. EXEC. OFFICE	\$0.00	\$0.00	\$0.00	\$100.00	\$1.00
100-41309-820 TRAINING/SEMINARS EXEC OFFICE	\$200.00	\$0.00	\$400.00	\$400.00	\$400.00
100-41309-830 TRAVEL EXECUTIVE OFFICE	\$475.00	\$108.90	\$475.00	\$475.00	\$475.00
TOTAL 41309 EXECUTIVE OFFICE	\$144,336.00	\$142,248.91	\$175,053.40	\$166,505.00	\$166,348.12
41402 VOTER REGISTRATION					
100-41402-130 SALARY SUPERVISORS	\$1,500.00	\$330.90	\$300.00	\$300.00	\$300.00
100-41402-131 SALARY SUPER CLERK	\$500.00	\$1,437.50	\$500.00	\$500.00	\$500.00
100-41402-220 SS VOTERS	\$10.00	\$67.28	\$49.60	\$49.60	\$49.60
100-41402-225 MEDI VOTERS	\$10.00	\$15.74	\$11.60	\$11.60	\$11.60
100-41402-330 CONTRACTED SERVICES	\$1.00	\$75.00	\$1.00	\$100.00	\$100.00
100-41402-550 PRINTING/ADVERTISING VOTERS	\$200.00	\$55.08	\$75.00	\$75.00	\$75.00
100-41402-620 SUPPLIES VOTERS	\$70.00	\$0.00	\$50.00	\$50.00	\$50.00
100-41402-625 POSTAGE VOTERS	\$40.00	\$39.00	\$40.00	\$50.00	\$50.00
TOTAL 41402 VOTER REGISTRATION	\$2,331.00	\$2,020.50	\$1,027.20	\$1,136.20	\$1,136.20
41403 ELECTIONS					
100-41403-120 SALARY CLERKS & COUNTERS	\$1,500.00	\$844.62	\$750.00	\$750.00	\$750.00
100-41403-210 HEALTH/DENTAL	\$0.00	\$2.02	\$0.00	\$0.00	\$0.00
100-41403-215 LIFE	\$0.00	\$0.01	\$0.00	\$0.00	\$0.00
100-41403-220 SS ELECTION	\$20.00	\$41.31	\$46.50	\$46.50	\$46.50
100-41403-225 MEDI ELECTION	\$10.00	\$10.09	\$10.90	\$10.90	\$10.90
100-41403-550 PRINTING ADMIN ELECTION	\$2,500.00	\$3,258.38	\$2,000.00	\$2,000.00	\$2,000.00
TOTAL 41403 ELECTIONS	\$4,030.00	\$4,156.43	\$2,807.40	\$2,807.40	\$2,807.40

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
41501 FINANCE ADMINISTRATION					
100-41501-110 SALARY-FINANCE TECHNICIAN	\$27,024.00	\$26,067.98	\$27,915.80	\$25,567.92	\$25,567.36
100-41501-190 BENEFIT BUY OUT OPTION	\$1.00	\$0.00	\$0.00	\$1.00	\$0.00
100-41501-210 HEALTH/DENTAL FINANCE TECH.	\$1.00	\$0.00	\$0.00	\$1.00	\$1.00
100-41501-215 LIFE FINANCE TECHNICIAN	\$1.00	\$0.00	\$0.00	\$40.00	\$40.00
100-41501-220 SS FINANCE TECHNICIAN	\$1,676.00	\$1,616.23	\$1,731.31	\$1,676.00	\$1,585.17
100-41501-225 MEDI FINANCE TECHNICIAN	\$392.00	\$378.00	\$404.94	\$392.00	\$387.41
100-41501-230 RETIRE FINANCE TECHNICIAN	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-41501-240 TUITION/EDUCATION FINANCE	\$0.00	\$0.00	\$7,060.00	\$0.00	\$0.00
100-41501-330 CONTRACTED SERVICES FINANCE	\$2,500.00	\$3,719.00	\$3,719.00	\$3,811.98	\$3,811.98
100-41501-560 DUES FINANCE TECHNICIAN	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00
100-41501-620 SUPPLES FINANCE TECHNICIAN	\$2,000.00	\$1,745.75	\$2,200.00	\$2,200.00	\$2,200.00
100-41501-621 SOFTWARE FINANCE	\$24,160.00	\$24,160.00	\$200.00	\$200.00	\$200.00
100-41501-625 POSTAGE FINANCE TECHNICIAN	\$800.00	\$812.69	\$800.00	\$800.00	\$830.00
100-41501-690 FINANCE EQUIPMENT	\$600.00	\$898.99	\$600.00	\$600.00	\$600.00
100-41501-820 TRAINING/SEMINARS FINANCE TECH.	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00
100-41501-830 TRAVEL FINANCE TECHNICIAN	\$125.00	\$0.00	\$125.00	\$125.00	\$125.00
TOTAL 41501 FINANCE ADMINISTRATION	\$59,556.00	\$59,423.64	\$45,032.05	\$35,690.90	\$35,623.92
41502 AUDIT SERVICES					
100-41502-301 AUDIT SERVICES	\$8,400.00	\$13,434.19	\$9,000.00	\$9,000.00	\$9,000.00
TOTAL 41502 AUDIT SERVICES	\$8,400.00	\$13,434.19	\$9,000.00	\$9,000.00	\$9,000.00
41503 SALARY ASSESSING ADMINISTRATION					
100-41503-111 ASSESSING WAGES	\$23,814.02	\$15,860.00	\$0.00	\$0.00	\$0.00
100-41503-190 BENEFIT BUY OUT ASSESSING	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
100-41503-210 HEALTH/DENTAL ASSESSING	\$5,680.55	\$0.00	\$0.00	\$1.00	\$1.00
100-41503-215 LIFE ASSESSING	\$16.40	\$3.32	\$0.00	\$1.00	\$1.00
100-41503-220 SS ASSESSING	\$1,461.65	\$180.32	\$0.00	\$1.00	\$1.00
100-41503-225 MEDI ASSESSING	\$341.53	\$42.17	\$0.00	\$1.00	\$1.00
100-41503-230 RETIRE ASSESSING	\$1,605.15	\$204.03	\$0.00	\$1.00	\$1.00
100-41503-240 TUITION ASSESSING	\$0.00	\$0.00	\$0.00	\$1.00	\$1.00
100-41503-312 APPRAISAL ASSESSING	\$799.50	\$2,005.80	\$1.00	\$1.00	\$1.00
100-41503-330 CONTRACTED ASSESSING SERVICES	\$0.00	\$0.00	\$0.00	\$48,000.00	\$48,000.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-41503-332 ASSESSING TOWN RDS RESEARCH	\$0.00	\$0.00	\$2,500.00	\$1.00	\$1.00
100-41503-390 REGISTRY OF DEEDS ASSESSING	\$410.00	\$6,160.56	\$2,000.00	\$2,000.00	\$2,000.00
100-41503-391 TAX MAPPING	\$2,513.30	\$2,100.00	\$2,500.00	\$2,500.00	\$2,500.00
100-41503-392 PARALEGAL RESEARCH ASSESSING	\$41.00	\$0.00	\$50.00	\$50.00	\$50.00
100-41503-550 PRINTING ASSESSING	\$123.00	\$0.00	\$100.00	\$100.00	\$100.00
100-41503-560 DUES ASSESSING	\$16.40	\$20.00	\$20.00	\$20.00	\$20.00
100-41503-620 SUPPLIES ASSESSING	\$430.50	\$248.30	\$500.00	\$500.00	\$500.00
100-41503-625 POSTAGE ASSESSING	\$123.00	\$59.73	\$125.00	\$125.00	\$125.00
100-41503-635 GAS ASSESSING	\$328.00	\$0.00	\$0.00	\$0.00	\$0.00
100-41503-660 VEHICLE MAINTENANCE ASSESSING	\$205.00	\$0.00	\$0.00	\$0.00	\$0.00
100-41503-690 ASSESSING EQUIPMENT	\$287.00	\$0.00	\$0.00	\$0.00	\$0.00
100-41503-820 TRAINING ASSESSING	\$82.00	\$0.00	\$125.00	\$125.00	\$125.00
100-41503-830 MILEAGE ASSESSING	\$1.00	\$1.96	\$50.00	\$0.00	\$0.00
TOTAL 41503 SALARY ASSESSING ADMIN	\$38,280.00	\$26,886.19	\$7,971.00	\$53,428.00	\$53,428.00
41504 TAX COLLECTOR/TOWN CLERK					
100-41504-110 SALARY DEPUTY TX/TC	\$14,800.00	\$12,633.23	\$15,288.00	\$20,826.00	\$20,826.00
100-41504-130 SALARY TX/TC	\$46,938.00	\$46,938.27	\$48,487.00	\$48,487.00	\$46,938.27
100-41504-210 HEALTH/DENTAL TX/TC	\$2,164.00	\$3,578.83	\$2,164.00	\$2,164.00	\$2,164.00
100-41504-215 LIFE TX/TC	\$40.00	\$43.04	\$40.00	\$40.00	\$40.00
100-41504-220 SS TX/TC	\$3,828.00	\$3,648.63	\$3,828.00	\$4,297.41	\$4,178.65
100-41504-225 MEDI TX/TC	\$896.00	\$853.34	\$896.00	\$924.73	\$924.73
100-41504-230 RETIRE TX/TC	\$1.00	\$0.00	\$1.00	\$0.00	\$0.00
100-41504-330 CURRENT USE TAX COLL	\$700.00	\$807.80	\$500.00	\$800.00	\$800.00
100-41504-331 TAX LIENS TAX COLLECTOR	\$2,000.00	\$2,006.00	\$1,200.00	\$2,000.00	\$2,000.00
100-41504-390 CONTRACTED SERVICES TX/TC	\$13,690.00	\$7,683.75	\$14,103.50	\$8,103.50	\$8,103.50
100-41504-550 PRINTING TX/TC	\$2,100.00	\$2,427.90	\$825.00	\$1,800.00	\$1,800.00
100-41504-560 DUES TX/TC	\$90.00	\$70.00	\$100.00	\$100.00	\$100.00
100-41504-620 SUPPLIES TX/TC	\$600.00	\$418.50	\$500.00	\$500.00	\$500.00
100-41504-621 SOFTWARE TX/TC	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-41504-625 POSTAGE TX/TC	\$4,000.00	\$4,862.66	\$4,000.00	\$4,000.00	\$4,000.00
100-41504-630 MAINTENANCE TX/TC	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00
100-41504-670 BOOKS & PERIODICAL TX/TC	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00
100-41504-690 OFFICE EQUIPMENT -TX/TC	\$1,250.00	\$249.98	\$4,270.00	\$4,270.00	\$4,270.00
100-41504-820 TRAINING TX/TC	\$800.00	\$864.70	\$850.00	\$850.00	\$850.00
100-41504-830 TRAVEL TX/TC COLL	\$150.00	\$314.17	\$200.00	\$200.00	\$200.00
TOTAL 41504 TAX COLLECTOR/TOWN CLERK	\$94,148.00	\$87,400.80	\$97,353.50	\$99,463.64	\$97,796.15
41505 TREASURER					
100-41505-111 SALARY DEPUTY TREASURER	\$200.00	\$188.19	\$200.00	\$200.00	\$200.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-41505-130 SALARY TREASURER	\$5,830.00	\$5,831.31	\$5,830.00	\$6,023.00	\$6,023.00
100-41505-220 SS TREASURER	\$362.00	\$373.25	\$362.00	\$385.83	\$385.83
100-41505-225 MEDI TREASUER	\$85.00	\$87.25	\$85.00	\$90.23	\$90.23
100-41505-560 DUES TREASURER	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00
100-41505-620 SUPPLIES TREASURER	\$150.00	\$105.26	\$150.00	\$150.00	\$150.00
100-41505-820 TRAINING TREASURER	\$150.00	\$0.00	\$150.00	\$150.00	\$150.00
100-41505-830 TRAVEL TREASURER	\$300.00	\$229.35	\$300.00	\$300.00	\$300.00
TOTAL 41505 TREASURER	\$7,102.00	\$6,839.61	\$7,102.00	\$7,324.06	\$7,324.06
41509 BUDGET ADMIN					
100-41509-550 PRINTING BUDGET	\$250.00	\$390.00	\$250.00	\$250.00	\$250.00
100-41509-610 EQUIPMENT BUDGET COMM	\$250.00	\$91.00	\$250.00	\$250.00	\$250.00
100-41509-620 SUPPLIES BUDGET	\$340.00	\$294.60	\$340.00	\$340.00	\$340.00
100-41509-625 POSTAGE BUDGET	\$250.00	\$103.89	\$250.00	\$350.00	\$350.00
100-41509-820 TRAINING BUDGET	\$150.00	\$28.00	\$150.00	\$150.00	\$150.00
TOTAL 41509 BUDGET ADMIN	\$1,240.00	\$907.49	\$1,240.00	\$1,340.00	\$1,340.00
41510 TRUSTEES TRUST FUND SECRETARY					
100-41510-111 STIPEND TTF SECRETARY	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00
100-41510-130 TRUSTEE OF TRUST FUNDS STIPEND	\$500.00	\$500.00	\$750.00	\$750.00	\$750.00
100-41510-301 AUDIT TTF	\$2,400.00	\$433.11	\$2,400.00	\$2,400.00	\$2,400.00
100-41510-330 CONTRACTED SERVICES TTF	\$1,750.00	\$1,750.00	\$2,000.00	\$2,000.00	\$2,000.00
100-41510-620 SUPPLIES TTF	\$100.00	\$39.97	\$100.00	\$100.00	\$100.00
100-41510-820 TRAINING TTF	\$150.00	\$1,052.50	\$150.00	\$150.00	\$150.00
100-41510-830 TRAVEL TTF	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00
TOTAL 41510 TTF SECRETARY	\$5,200.00	\$3,775.58	\$5,700.00	\$5,700.00	\$5,700.00
41531 LEGAL OPERATIONS SERVICES					
100-41531-320 LEGAL OPERATIONS SERVICES	\$40,000.00	\$22,460.20	\$40,000.00	\$40,000.00	\$40,000.00
TOTAL 41531 LEGAL OPERATIONS SERVICES	\$40,000.00	\$22,460.20	\$40,000.00	\$40,000.00	\$40,000.00
41533 CLAIMS JUDGMENTS,SETTLEMENTS					
100-41533-320 CLAIMS JUDGE SERVICES	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	\$25,000.00
TOTAL 41533 CLAIMS JUDGMENTS,SETTLEMENTS	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	\$25,000.00
41552 PERSONNEL ADMINISTRATION					
100-41552-232 PERSONNEL ADMIN MAINTENANCE	\$9,725.00	\$7,562.61	\$500.00	\$500.00	\$500.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-41552-250 UNEMPLOYMENT PERS	\$600.00	\$5,468.18	\$5,500.00	\$5,000.00	\$5,000.00
100-41552-260 WORKERS COMP PERS	\$27,439.00	\$15,853.96	\$28,651.00	\$28,651.00	\$28,651.00
100-41552-290 VOLUNTEER/EMPLOYEE APPRECIATIO	\$750.00	\$750.00	\$1,000.00	\$1,000.00	\$1,000.00
TOTAL 41552 PERSONNEL ADMINISTRATION	\$38,514.00	\$29,634.75	\$35,651.00	\$35,151.00	\$35,151.00
41911 PLANNING & DEVELOPMENT					
100-41911-112 SALARY PT PLANNER	\$35,000.00	\$5,760.73	\$30,000.00	\$25,000.00	\$30,000.00
100-41911-220 SS PLBD PLANNER	\$2,480.00	\$357.18	\$1,860.00	\$1,860.00	\$1,860.00
100-41911-225 MEDI PLBD PLANNER	\$580.00	\$83.54	\$435.00	\$435.00	\$435.00
100-41911-320 LEGAL PLANNING BD	\$25,000.00	\$10,000.00	\$25,000.00	\$15,000.00	\$25,000.00
100-41911-330 CONTRACTED PLANNING SERVICES	\$10,800.00	\$4,499.00	\$6,000.00	\$6,000.00	\$6,000.00
100-41911-331 PLBD CONTRACTED SERV.CLIENTS	\$3,500.00	\$1,935.61	\$3,500.00	\$3,500.00	\$3,500.00
100-41911-332 SRPC MEMBERSHIP DUES	\$3,825.00	\$3,825.00	\$4,184.00	\$4,184.00	\$4,184.00
100-41911-333 GIS COST SHARE	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00
100-41911-550 PRINTING/ADVERTISING PLBD	\$3,200.00	\$3,168.06	\$4,000.00	\$3,200.00	\$4,000.00
100-41911-620 SUPPLIES PLANNING BD	\$1,000.00	\$946.07	\$1,500.00	\$1,000.00	\$1,500.00
100-41911-625 POSTAGE PLANNING BD	\$2,200.00	\$1,172.23	\$2,200.00	\$2,000.00	\$2,200.00
100-41911-690 EQUIPMENT PLBD	\$3,275.00	\$3,726.39	\$500.00	\$500.00	\$500.00
100-41911-820 TRAINING PLANNING BD	\$1,500.00	\$293.00	\$1,500.00	\$1,000.00	\$1,500.00
100-41911-830 TRAVEL PLANNING BD	\$250.00	\$24.48	\$250.00	\$250.00	\$250.00
TOTAL 41911 PLANNING & DEVELOPMENT	\$94,110.00	\$35,791.29	\$80,929.00	\$65,429.00	\$80,929.00
41913 ZONING BOARD OF ADJUSTMENTS					
100-41913-320 LEGAL ZONING BD	\$12,000.00	\$11,114.05	\$7,000.00	\$7,000.00	\$7,000.00
100-41913-550 PRINTING/ADVERTISING ZONING BD	\$1,400.00	\$1,332.50	\$1,800.00	\$1,400.00	\$1,800.00
100-41913-620 SUPPLIES ZONING BD	\$350.00	\$871.13	\$500.00	\$500.00	\$500.00
100-41913-625 POSTAGE ZONING BD	\$1,600.00	\$1,181.75	\$1,600.00	\$1,600.00	\$1,600.00
100-41913-690 EQUIPMENT ZBA	\$350.00	\$61.00	\$350.00	\$350.00	\$350.00
100-41913-820 TRAINING ZONING BD	\$200.00	\$60.00	\$500.00	\$500.00	\$500.00
TOTAL 41913 ZONING BOARD OF ADJUSTMENTS	\$15,900.00	\$14,620.43	\$11,750.00	\$11,350.00	\$11,750.00
41941 GENERAL GOVERNMENT BUILDINGS					
100-41941-330 CONTRACTED SERVICES GGB	\$15,050.00	\$12,558.58	\$15,000.00	\$15,000.00	\$15,000.00
100-41941-341 TELEPHONE- TOWN CHARGES GGB	\$17,000.00	\$15,188.96	\$17,000.00	\$16,260.00	\$16,260.00
100-41941-343 CELLULAR PHONE CHARGE TOWNWIDE	\$5,000.00	\$6,367.95	\$3,000.00	\$3,000.00	\$3,000.00
100-41941-410 ELEC GEN GOV BLDG	\$20,500.00	\$22,949.31	\$23,000.00	\$23,000.00	\$23,000.00
100-41941-411 HEAT/OIL GGB	\$13,000.00	\$17,506.49	\$21,000.00	\$21,000.00	\$21,000.00
100-41941-430 REPAIR & MAINT GGB	\$37,950.00	\$7,237.72	\$10,000.00	\$10,000.00	\$10,000.00
100-41941-490 ALARM MONITORING GGB	\$1,800.00	\$1,828.80	\$1,850.00	\$1,850.00	\$1,850.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-41941-491 H L DAM MAINT	\$300.00	\$600.00	\$600.00	\$600.00	\$600.00
100-41941-630 MAINT & REPAIRS GGB	\$0.00	\$0.00	\$0.00	\$1.00	\$1.00
100-41941-640 SUPPLIES/EQUIP GGB	\$3,900.00	\$2,666.86	\$2,500.00	\$2,500.00	\$2,500.00
100-41941-650 GROUNDS CARE GGB	\$1.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
100-41941-880 GRANTS GGB	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-41941-881 TOWN GRANT MATCH GGB	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-41941-882 BICEN FUND GGB	\$50.00	\$0.00	\$1.00	\$50.00	\$50.00
TOTAL 41941 GENERAL GOVERNMENT BUILDINGS	\$114,553.00	\$86,904.67	\$98,953.00	\$98,263.00	\$98,263.00
41951 CEMETERIES					
100-41951-430 REPAIRS & MAINT CEMETERY	\$5,000.00	\$4,855.00	\$5,000.00	\$5,600.00	\$5,600.00
100-41951-610 SUPPLIES CEMETERIES	\$350.00	\$288.94	\$350.00	\$200.00	\$200.00
TOTAL 41951 CEMETERIES	\$5,350.00	\$5,143.94	\$5,350.00	\$5,800.00	\$5,800.00
41961 INSURANCE					
100-41961-520 GENERAL TOWN INSURANCE	\$34,000.00	\$31,992.00	\$34,000.00	\$34,000.00	\$34,000.00
TOTAL 41961 INSURANCE	\$34,000.00	\$31,992.00	\$34,000.00	\$34,000.00	\$34,000.00
42111 POLICE COMMISSION					
100-42111-111 SALARY POLICE COMM SEC	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00
100-42111-220 SS POLICE COMM SEC	\$0.00	\$0.00	\$93.00	\$93.00	\$93.00
100-42111-225 MEDI POLICE COMM SEC	\$0.00	\$0.00	\$21.75	\$21.75	\$21.75
100-42111-320 LEGAL POLICE COMMISSION	\$5,000.00	\$2,500.00	\$5,000.00	\$5,000.00	\$5,000.00
100-42111-620 SUPPLIES POLICE COMMISSION	\$250.00	\$119.55	\$250.00	\$250.00	\$250.00
100-42111-690 EQUIPMENT POLICE COMMISSION	\$478.00	\$0.00	\$478.00	\$478.00	\$478.00
TOTAL 42111 POLICE COMMISSION	\$5,728.00	\$2,619.55	\$7,342.75	\$7,342.75	\$7,342.75
42112 POLICE DEPARTMENT					
100-42112-110 SALARY CHIEF OF POLICE	\$63,440.00	\$63,442.40	\$65,540.00	\$65,540.00	\$65,540.00
100-42112-111 SALARY F/T OFFICERS	\$184,395.00	\$161,221.22	\$189,924.80	\$189,924.80	\$189,924.80
100-42112-112 SALARY POLICE/ADMIN. ASST.	\$28,184.00	\$33,034.47	\$29,910.00	\$29,910.40	\$29,910.40
100-42112-113 SALARY P/T OFFICERS	\$9,000.00	\$15,320.58	\$17,000.00	\$15,000.00	\$15,000.00
100-42112-114 POLICE DEPT NIGHT DIFFERENTIAL	\$0.00	\$0.00	\$4,600.00	\$4,600.00	\$4,600.00
100-42112-140 O/T POLICE OFFICERS	\$14,093.00	\$33,489.84	\$20,000.00	\$20,000.00	\$20,000.00
100-42112-191 PD SPECIAL DUTY-CONSTRUCTION	\$0.00	\$0.00	\$0.00	\$1.00	\$1.00
100-42112-192 PD SPECIAL DUTY-OTHER	\$0.00	\$0.00	\$0.00	\$1.00	\$1.00
100-42112-210 HEALTH/DENTAL POLICE	\$70,727.00	\$54,988.26	\$88,524.00	\$87,660.76	\$87,660.76
100-42112-211 POLICE HEALTH/DENTAL BUY OUT	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-42112-215 LIFE POLICE	\$515.00	\$359.09	\$600.00	\$600.00	\$600.00
100-42112-220 SS POLICE DEPT	\$3,490.00	\$2,774.32	\$2,771.99	\$3,069.62	\$3,069.62
100-42112-225 MEDI POLICE DEPT	\$4,381.00	\$4,388.64	\$4,352.54	\$4,352.54	\$4,352.54
100-42112-230 RETIRE POLICE DEPT	\$25,350.00	\$28,751.08	\$26,765.97	\$26,765.97	\$26,765.97
100-42112-231 RETIRE PD ADMINISTRATOR	\$1,920.00	\$804.59	\$2,036.90	\$2,325.53	\$2,325.53
100-42112-320 LEGAL POLICE DEPT	\$11,500.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00
100-42112-321 PD LEGAL CLAIMS, SETTLEMENTS	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42112-330 CONTRACTED SERVICES	\$10,000.00	\$9,507.24	\$12,000.00	\$12,000.00	\$12,000.00
100-42112-334 JANITORIAL SERVICES	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
100-42112-335 SECURITY CAMERA SYSTEM	\$0.00	\$0.00	\$7,250.00	\$7,250.00	\$7,250.00
100-42112-341 PAGERS POLICE DEPT	\$860.00	\$1,270.33	\$860.00	\$860.00	\$860.00
100-42112-355 PHOTO LAB POLICE	\$500.00	\$131.66	\$500.00	\$500.00	\$500.00
100-42112-390 OTHER PROFESSIONAL SERVICE PD	\$2,050.00	\$2,068.00	\$2,050.00	\$2,050.00	\$2,050.00
100-42112-430 EQUIPMENT/REPAIRS POLICE DEPT	\$5,000.00	\$4,972.69	\$5,000.00	\$5,000.00	\$5,000.00
100-42112-432 K9	\$1,000.00	\$1,150.60	\$1,100.00	\$1,100.00	\$1,100.00
100-42112-550 PRINTING POLICE DEPT	\$500.00	\$476.32	\$500.00	\$500.00	\$500.00
100-42112-560 DUES POLICE DEPT	\$500.00	\$540.00	\$500.00	\$500.00	\$500.00
100-42112-620 SUPPLIES POLICE DEPT	\$1,400.00	\$2,060.41	\$1,500.00	\$1,500.00	\$1,500.00
100-42112-625 POSTAGE POLICE DEPT	\$550.00	\$66.68	\$500.00	\$500.00	\$500.00
100-42112-630 BLDG MAINT & REPAIRS POL DEPT.	\$1,000.00	\$524.10	\$1,000.00	\$1,000.00	\$1,000.00
100-42112-635 GAS POLICE DEPT	\$20,000.00	\$22,396.56	\$20,000.00	\$20,000.00	\$20,000.00
100-42112-660 VEHICLE REPAIR POLICE DEPT	\$9,000.00	\$12,000.59	\$13,000.00	\$13,000.00	\$13,000.00
100-42112-661 PURCHASE OF NEW CRUISER	\$0.00	\$0.00	\$28,914.00	\$1.00	\$1.00
100-42112-670 BOOKS & PERIOD POLICE DEPT	\$1,000.00	\$796.64	\$1,000.00	\$1,000.00	\$1,000.00
100-42112-680 SUPPLIES/UNIFORMS PD	\$6,500.00	\$8,059.48	\$6,500.00	\$6,500.00	\$6,500.00
100-42112-690 OFFICE EQUIP SMALL ITEMS PD	\$6,000.00	\$6,432.81	\$6,500.00	\$6,500.00	\$6,500.00
100-42112-820 TRAINING & TRAVEL POLICE DEPT	\$6,500.00	\$211.90	\$4,500.00	\$4,500.00	\$4,500.00
100-42112-880 GRANTS POLICE DEPARTMENT	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
100-42112-881 TOWN GRANT MATCH - PD	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL 42112 POLICE DEPARTMENT	\$489,359.00	\$482,240.50	\$581,202.20	\$550,014.62	\$550,014.62
42211 FIRE DEPARTMENT					
100-42211-112 SALARY FIRE FF/EMT	\$79,039.00	\$76,282.81	\$82,664.40	\$82,664.40	\$82,664.40
100-42211-113 WAGES PART TIME FIRE	\$26,894.00	\$18,309.14	\$27,781.00	\$27,781.50	\$27,781.50
100-42211-140 OVERTIME SALARY FIRE DEPT	\$2,400.00	\$5,032.69	\$2,715.00	\$2,805.00	\$2,805.00
100-42211-190 SPECIAL DUTY FIRE DEPT	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42211-191 STIPENDS - FIRE DEPT VOLUNTEER	\$28,000.00	\$27,993.74	\$28,000.00	\$28,000.00	\$28,000.00
100-42211-192 BENEFIT BUY OUT OPTION	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42211-193 PAY FOREST FIRE FIGHTING	\$1,000.00	\$1,140.65	\$1,000.00	\$1,033.00	\$1,033.00
100-42211-210 HEALTH/DENTAL FIRE DEPT	\$20,120.00	\$20,595.51	\$23,652.00	\$23,652.00	\$23,652.00
100-42211-215 LIFE FIRE DEPT	\$156.00	\$164.14	\$156.00	\$156.00	\$156.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-42211-220 SS FIRE DEPT	\$3,465.00	\$3,830.61	\$3,434.80	\$3,641.45	\$3,641.45
100-42211-221 SS FIRE FIGHTING	\$0.00	\$0.00	\$0.00	\$1.00	\$1.00
100-42211-225 MEDI FIRE DEPT	\$1,937.00	\$1,804.45	\$4,352.54	\$2,064.26	\$2,064.26
100-42211-226 MEDI FIRE FIGHTING	\$0.00	\$0.00	\$0.00	\$1,937.00	\$1,937.00
100-42211-230 RETIRE FIRE DEPT	\$11,181.00	\$9,965.34	\$11,870.61	\$15,860.00	\$15,860.00
100-42211-320 LEGAL COST	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42211-330 CONTRACTED SERVICES	\$23,000.00	\$21,690.00	\$23,000.00	\$23,000.00	\$23,000.00
100-42211-331 COMM MGMT SERV FIRE	\$29,043.00	\$29,043.00	\$32,367.00	\$32,367.00	\$32,367.00
100-42211-430 MAINT & REPAIR BLDG FIRE DEPT	\$3,000.00	\$4,516.98	\$3,000.00	\$3,000.00	\$3,000.00
100-42211-431 MAINT EQUIPMENT FIRE DEPT	\$5,000.00	\$3,816.15	\$5,000.00	\$5,000.00	\$5,000.00
100-42211-560 DUES FIRE DEPT	\$600.00	\$135.00	\$600.00	\$600.00	\$600.00
100-42211-610 TOOLS, HOSES,ETC FIRE DEPT	\$12,580.00	\$12,312.01	\$12,500.00	\$12,500.00	\$12,500.00
100-42211-611 SMALL ITEMS FIRE	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00
100-42211-612 EQUIPMENT EMS	\$1,400.00	\$381.00	\$1,400.00	\$1,400.00	\$1,400.00
100-42211-613 SMALL MEDICAL SUPPLIES FD	\$3,000.00	\$3,366.79	\$3,000.00	\$3,000.00	\$3,000.00
100-42211-614 PREVENTION SUPPLIES FIRE DEPT	\$850.00	\$524.98	\$850.00	\$850.00	\$850.00
100-42211-615 FOAM FIRE DEPT	\$1,000.00	\$930.90	\$1,000.00	\$1,000.00	\$1,000.00
100-42211-616 REHAB SUPPLIES	\$1,000.00	\$857.59	\$1,000.00	\$1,000.00	\$1,000.00
100-42211-620 OFFICE SUPPLIES FIRE DEPT	\$1,000.00	\$821.36	\$1,000.00	\$1,000.00	\$1,000.00
100-42211-625 POSTAGE FIRE DEPT	\$150.00	\$201.86	\$150.00	\$150.00	\$150.00
100-42211-636 DIESEL FIRE DEPT	\$4,500.00	\$7,946.44	\$6,500.00	\$6,500.00	\$6,500.00
100-42211-640 BLDG CLEAN SUPP FIRE DEPT	\$200.00	\$212.00	\$200.00	\$200.00	\$200.00
100-42211-650 FIRE MEMORIAL SUPPLIES	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00
100-42211-660 VEHICLE MAINT FIRE DEPT	\$9,500.00	\$9,945.83	\$9,500.00	\$9,500.00	\$9,500.00
100-42211-680 UNIFORMS FIRE DEPT	\$1,950.00	\$1,824.33	\$1,950.00	\$1,950.00	\$1,950.00
100-42211-681 GEAR FIRE DEPT	\$5,000.00	\$7,894.56	\$8,000.00	\$8,000.00	\$8,000.00
100-42211-690 OFFICE EQUIPMENT - FD	\$1,000.00	\$13.00	\$1,000.00	\$1,000.00	\$1,000.00
100-42211-691 HAZARDOUS MATERIAL FIRE DEPT	\$800.00	\$0.00	\$800.00	\$800.00	\$800.00
100-42211-693 HYDRANTS FIRE DEPT	\$1.00	\$0.00	\$2,000.00	\$2,000.00	\$1.00
100-42211-820 TRAINING FIRE DEPT	\$2,000.00	\$1,329.95	\$2,000.00	\$2,000.00	\$2,000.00
100-42211-821 TRAINING EMS	\$5,000.00	\$5,463.00	\$5,000.00	\$5,000.00	\$5,000.00
100-42211-880 GRANTS FIRE DEPT	\$0.00	\$0.00	\$0.00	\$0.00	\$1.00
100-42211-881 TOWN GRANT MATCH FIRE DEPT	\$0.00	\$0.00	\$0.00	\$1.00	\$0.00
TOTAL 42211 FIRE DEPARTMENT	\$286,019.00	\$278,345.81	\$308,196.35	\$312,166.61	\$310,167.61
42217 MEDICAL SERVICES					
100-42217-110 SALARY MEDICAL CONSULTANT	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
100-42217-220 SS MEDICAL CONSULTANT	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42217-225 MEDI MEDICAL CONSULTANT	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42217-330 MUNICIPAL SAFETY COMM	\$1.00	\$0.00	\$100.00	\$100.00	\$100.00
100-42217-390 MEDICAL SERVICES	\$400.00	\$0.00	\$100.00	\$400.00	\$400.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
TOTAL 42217 MEDICAL SERVICES	\$404.00	\$0.00	\$202.00	\$502.00	\$502.00
42401 BUILDING/CODE ENFORCEMENT					
100-42401-111 SALARY BI ASSISTANT	\$17,385.00	\$19,715.19	\$24,000.00	\$31,687.76	\$31,687.76
100-42401-112 SALARY CEO/BI	\$38,735.00	\$26,954.22	\$32,120.00	\$32,120.00	\$32,120.00
100-42401-113 SALARY BI SECRETARY	\$17,996.00	\$3,814.04	\$17,996.00	\$17,996.00	\$17,996.00
100-42401-220 SS B/I	\$4,437.00	\$3,129.98	\$4,431.00	\$5,071.83	\$5,071.83
100-42401-225 MEDI B/I	\$1,037.00	\$732.03	\$1,037.00	\$1,186.15	\$1,186.15
100-42401-320 LEGAL B/I	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42401-330 CONTRACT SERVICE BUILDING DEPT	\$4,000.00	\$117.23	\$4,000.00	\$4,000.00	\$4,000.00
100-42401-560 DUES B/I	\$150.00	\$150.00	\$250.00	\$250.00	\$250.00
100-42401-620 SUPPLIES B/I	\$2,000.00	\$2,027.19	\$2,000.00	\$2,000.00	\$2,000.00
100-42401-625 POSTAGE B/I	\$400.00	\$243.53	\$300.00	\$300.00	\$300.00
100-42401-635 FUEL BUILDING INSP	\$1,200.00	\$1,059.00	\$800.00	\$800.00	\$800.00
100-42401-660 VEHICLE MAINT. BI	\$500.00	\$80.75	\$250.00	\$250.00	\$250.00
100-42401-690 OFFICE EQUIPMENT B/I	\$350.00	\$85.00	\$1,700.00	\$1,700.00	\$1,700.00
100-42401-691 VEHICLE/EQUIPMENT BI	\$0.00	\$34.28	\$700.00	\$700.00	\$700.00
100-42401-820 TRAINING B/I	\$1,200.00	\$1,425.00	\$1,200.00	\$1,200.00	\$1,200.00
100-42401-830 TRAVEL B/I	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
TOTAL 42401 BUILDING/CODE ENFORCEMENT	\$89,392.00	\$59,567.44	\$90,786.00	\$99,263.74	\$99,263.74
42901 EMERGENCY MANAGEMENT					
100-42901-110 SALARY E/M SECRETARY	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42901-220 SS E/M	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42901-225 MEDI E/M	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42901-392 FEES E/M	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-42901-620 SUPPLIES E/M	\$100.00	\$0.00	\$1.00	\$100.00	\$1.00
100-42901-690 EQUIP SUPPLIES E/M	\$1.00	\$0.00	\$50.00	\$100.00	\$50.00
100-42901-691 MGMT COST E/M	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00
100-42901-820 TRAINING E/M	\$500.00	\$0.00	\$1.00	\$1.00	\$1.00
TOTAL 42901 EMERGENCY MANAGEMENT	\$1,105.00	\$0.00	\$556.00	\$705.00	\$556.00
43111 HIGHWAY ADMINISTRATION					
100-43111-111 SALARY RD LABORER-GEN	\$37,128.00	\$37,571.31	\$38,376.00	\$38,376.00	\$38,376.00
100-43111-112 HWY LABORER II	\$30,576.00	\$31,069.49	\$31,574.00	\$31,574.00	\$31,574.00
100-43111-113 SALARY HIGHWAY CALL CREW	\$10,000.00	\$2,611.90	\$15,000.00	\$15,000.00	\$15,000.00
100-43111-130 SALARY RD AGENT	\$6,246.00	\$6,383.10	\$6,246.00	\$6,246.00	\$6,246.00
100-43111-140 OT SALARY HIGHWAY DEPT	\$7,000.00	\$9,874.34	\$7,000.00	\$7,000.00	\$7,000.00
100-43111-210 HEALTH/DENTAL HWY LABORER	\$22,632.00	\$19,665.07	\$25,937.60	\$25,808.00	\$25,808.00
100-43111-215 LIFE HWY LABORER	\$80.00	\$64.74	\$80.00	\$80.00	\$80.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-43111-220 SS HIGHWAY DEPT	\$5,428.00	\$5,263.78	\$6,152.15	\$6,088.15	\$6,088.15
100-43111-225 MEDI HIGHWAY DEPT	\$1,229.00	\$1,231.05	\$1,438.34	\$1,423.84	\$1,423.84
100-43111-230 RETIRE HIGHWAY	\$2,286.00	\$2,329.06	\$2,150.22	\$2,626.92	\$2,626.92
100-43111-330 CONTRACTED SERVICES HWY	\$0.00	\$0.00	\$200.00	\$200.00	\$200.00
100-43111-390 CONTRACTED SERVICESB	\$2,500.00	\$1,326.47	\$5,000.00	\$2,500.00	\$2,500.00
100-43111-610 SUPPLIES GEN HIGHWAY	\$750.00	\$1,095.17	\$1,000.00	\$750.00	\$750.00
100-43111-630 MAINT & REPAIRS TRUCK	\$10,000.00	\$6,507.76	\$8,000.00	\$8,000.00	\$8,000.00
100-43111-635 FUEL HWY	\$10,000.00	\$9,373.10	\$8,000.00	\$8,000.00	\$8,000.00
100-43111-661 EQUIP MAINT HWY	\$500.00	\$331.78	\$500.00	\$500.00	\$500.00
100-43111-680 TOOLS DEPT SUPPLIES HWY	\$500.00	\$699.99	\$500.00	\$500.00	\$500.00
100-43111-820 TRAINING & CONF HWY	\$300.00	\$495.00	\$300.00	\$300.00	\$300.00
100-43111-870 PERMIT FEES HWY	\$75.00	\$0.00	\$75.00	\$75.00	\$75.00
TOTAL 43111 HIGHWAY ADMINISTRATION	\$147,230.00	\$135,893.11	\$157,529.31	\$155,047.91	\$155,047.91
43121 PAVING & RECONSTRUCTION					
100-43121-680 PAVING/RECON SUPPLIES HWY	\$5,000.00	\$970.24	\$5,000.00	\$5,000.00	\$5,000.00
100-43121-681 PAVING OVERLAY - PAVING	\$150,000.00	\$122,433.24	\$182,000.00	\$182,000.00	\$203,000.00
100-43121-880 HIGHWAY BLOCK GRANT -PROJECTS	\$80,138.00	\$121,799.37	\$80,138.00	\$80,138.00	\$80,138.00
100-43121-881 TOWN BLOCK APPROP - PROJECTS	\$79,872.00	\$34,063.50	\$79,872.00	\$79,872.00	\$79,872.00
TOTAL 43121 PAVING & RECONSTRUCTION	\$315,010.00	\$279,266.35	\$347,010.00	\$347,010.00	\$368,010.00
43122 HWY CLEANING & MAINTENANCE					
100-43122-390 CONTRACTED SERVICES HWY	\$20,000.00	\$24,656.19	\$20,000.00	\$20,000.00	\$20,000.00
100-43122-680 GRAVEL HWY	\$9,000.00	\$7,092.56	\$9,000.00	\$9,000.00	\$9,000.00
100-43122-681 ASPHALT HWY	\$750.00	\$1,078.00	\$1,500.00	\$1,500.00	\$1,500.00
100-43122-682 CULVERT HWY	\$1,000.00	\$1,125.75	\$1,000.00	\$1,000.00	\$1,000.00
100-43122-683 GUARDRAILS HWY	\$200.00	\$0.00	\$200.00	\$200.00	\$200.00
100-43122-810 EQUIPMENT RENTAL HWY	\$500.00	\$299.00	\$500.00	\$500.00	\$500.00
100-43122-811 TREE WORK ROADS - REBUILD	\$5,000.00	\$1,400.00	\$5,000.00	\$5,000.00	\$5,000.00
100-43122-812 ROAD DAMAGE HWY	\$4,000.00	\$18,510.35	\$4,000.00	\$4,000.00	\$4,000.00
TOTAL 43122 HWY CLEANING & MAINTENANCE	\$40,450.00	\$54,161.85	\$41,200.00	\$41,200.00	\$41,200.00
43125 SNOW & ICE CONTROL					
100-43125-390 SNOW & ICE CONT SERVICES	\$50,000.00	\$41,301.90	\$50,000.00	\$50,000.00	\$50,000.00
100-43125-680 SNOW & ICE SAND	\$10,000.00	\$9,979.79	\$10,000.00	\$10,000.00	\$10,000.00
100-43125-681 SNOW & ICE SALT	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
100-43125-810 SNOW & ICE EQUIP RENTAL	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43125-812 SNOW & ICE EQUIP MAINT	\$2,500.00	\$1,723.77	\$2,500.00	\$2,500.00	\$2,500.00
100-43125-813 SNOW & ICE OTHER PLOWING	\$1,500.00	\$1,000.00	\$1,500.00	\$1,500.00	\$1,500.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
TOTAL 43125 SNOW & ICE CONTROL	\$84,001.00	\$74,005.46	\$84,001.00	\$84,001.00	\$84,001.00
43163 STREET LIGHTING					
100-43163-410 ELEC STREET LIGHTING	\$2,700.00	\$662.39	\$2,700.00	\$1,500.00	\$1,000.00
TOTAL 43163 STREET LIGHTING	\$2,700.00	\$662.39	\$2,700.00	\$1,500.00	\$1,000.00
43211 SANITATION ADMINISTRATION					
100-43211-110 SALARY SANITATION P/T	\$32,216.00	\$28,818.72	\$32,216.00	\$32,216.00	\$36,870.08
100-43211-190 ADMIN. ASST. STIPEND T.S.	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-210 HEALTH/DENTAL SANITATION	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-215 LIFE SANITATION	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-220 SS SANITATION	\$1,861.00	\$1,786.75	\$1,861.00	\$1,861.00	\$1,861.00
100-43211-225 MEDI SANITATION	\$436.00	\$417.87	\$436.00	\$436.00	\$436.00
100-43211-230 RETIRE TRANSFER STATION	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-330 CONTRACTED SERVICES - SW	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-430 MAINT & REPAIRS SANITATION	\$3,000.00	\$2,282.75	\$4,000.00	\$4,000.00	\$4,000.00
100-43211-431 EQUIPMENT SANITATION	\$1,000.00	\$469.97	\$9,000.00	\$9,000.00	\$10,000.00
100-43211-432 LAGOON SANITATION	\$0.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-440 RENTAL SANITATION	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-490 EXTERMINATION SANITATION	\$660.00	\$660.00	\$750.00	\$750.00	\$750.00
100-43211-491 RECYCLING SAN.(PAPER)	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-492 METALS SANITATION	\$6,000.00	\$6,000.00	\$7,000.00	\$7,000.00	\$7,000.00
100-43211-493 HAZARDOUS WASTE SANITATION	\$3,500.00	\$3,135.40	\$4,000.00	\$3,500.00	\$3,500.00
100-43211-494 WASTE OIL SANITATION	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-495 FACILITY IMPROV SANITATION	\$2,000.00	\$220.00	\$2,000.00	\$2,000.00	\$2,000.00
100-43211-496 REMOVAL DEMO/FURNITURE TS	\$25,000.00	\$20,981.45	\$25,000.00	\$25,000.00	\$25,000.00
100-43211-550 PRINTING/ADVERTISING TS	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00
100-43211-560 DUES/SUBSCRIPTIONS SANITATION	\$250.00	\$300.00	\$250.00	\$250.00	\$250.00
100-43211-561 EQUIPMENT RENTAL SANITATION	\$0.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-610 SUPPLIES GEN SANITATION	\$600.00	\$39.00	\$600.00	\$600.00	\$600.00
100-43211-620 SUPPLIES RECYCLING COMM.	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-43211-630 MAINT & REPAIR SUPP SANITATION	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00
100-43211-690 SAFETY EQUIP/SUPP SAN.	\$600.00	\$578.83	\$600.00	\$600.00	\$600.00
100-43211-820 CONFERENCES/TRAINING SAN.	\$1,000.00	\$250.00	\$500.00	\$500.00	\$500.00
100-43211-830 TRAVEL/MILEAGE SANITATION	\$150.00	\$0.00	\$150.00	\$150.00	\$150.00
TOTAL 43211 SANITATION ADMINISTRATION	\$78,532.00	\$65,940.74	\$90,624.00	\$90,124.00	\$95,778.08
43242 SOLID WASTE TRANS COSTS					
100-43242-390 LAMPREY TRANSPORT SANITATION	\$10,500.00	\$10,922.40	\$19,750.00	\$19,750.00	\$19,750.00
TOTAL 43242 SOLID WASTE TRANS COSTS	\$10,500.00	\$10,922.40	\$19,750.00	\$19,750.00	\$19,750.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
43243 SOLID WASTE DISPOSAL					
100-43243-390 TIPPING LAMPREY SANITATION	\$50,000.00	\$53,446.58	\$80,395.86	\$73,410.00	\$80,395.00
100-43243-391 ESCROW LAMPREY SANITATION	\$751.00	\$0.00	\$750.00	\$750.00	\$750.00
TOTAL 43243 SOLID WASTE DISPOSAL	\$50,751.00	\$53,446.58	\$81,145.86	\$74,160.00	\$81,145.00
44111 HEALTH DEPARTMENT					
100-44111-110 SALARY HEALTH OFFICER	\$7,500.00	\$7,692.43	\$9,000.00	\$9,000.00	\$9,000.00
100-44111-111 SALARY DEPUTY HEALTH OFFICER	\$1.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
100-44111-112 HEALTH SECRETARY	\$0.00	\$0.00	\$1.00	\$1.00	\$1.00
100-44111-220 SS HEALTH	\$500.00	\$476.95	\$620.00	\$670.00	\$565.00
100-44111-225 MEDI HEALTH	\$109.00	\$111.56	\$145.00	\$150.00	\$150.00
100-44111-350 HEALTH RABIES SHOT SERIES	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-44111-391 ENVIRONMENTAL EM HEALTH	\$500.00	\$225.00	\$500.00	\$500.00	\$500.00
100-44111-440 PROPERTY REPAIRS - HEALTH	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00
100-44111-560 DUES HEALTH	\$50.00	\$85.00	\$100.00	\$50.00	\$100.00
100-44111-620 SUPPLIES HEALTH	\$300.00	\$686.98	\$1,450.00	\$300.00	\$1,450.00
100-44111-625 POSTAGE HEALTH	\$50.00	\$0.00	\$50.00	\$50.00	\$100.00
100-44111-635 FUEL HEALTH DEPT	\$50.00	\$0.00	\$500.00	\$500.00	\$500.00
100-44111-830 TRAVEL HEALTH	\$1,000.00	\$1,136.87	\$500.00	\$500.00	\$500.00
TOTAL 44111 HEALTH DEPARTMENT	\$10,561.00	\$10,414.79	\$14,367.00	\$13,222.00	\$14,367.00
44141 ANIMAL CONTROL					
100-44141-111 SALARY ANIMAL CONTROL OFFICER	\$13,450.00	\$12,673.99	\$13,450.00	\$11,500.00	\$11,500.00
100-44141-112 SALARY ASST A/C OFFICER	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-44141-220 SS ANIMAL CONTROL	\$834.00	\$785.79	\$833.90	\$715.00	\$715.00
100-44141-225 MEDI ANIMAL CONTROL	\$195.00	\$183.76	\$195.03	\$175.00	\$175.00
100-44141-330 CONTRACTED SERVICES ACO	\$6,000.00	\$6,630.84	\$0.00	\$1.00	\$1.00
100-44141-343 PAGER ANIMAL CONTROL	\$0.00	\$0.00	\$0.00	\$1.00	\$1.00
100-44141-350 MED. RABIES ANIMAL CONTROL	\$1.00	\$0.00	\$80.00	\$40.00	\$40.00
100-44141-390 S.P.C.A. ANIMAL CONTROL	\$1.00	\$0.00	\$0.00	\$1.00	\$1.00
100-44141-391 VET SERVICES RABIES A/C	\$0.00	\$0.00	\$100.00	\$400.00	\$400.00
100-44141-560 DUES ANIMAL CONTROL	\$1.00	\$0.00	\$0.00	\$1.00	\$1.00
100-44141-610 GEN FOOD ANIMAL CONTROL	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00
100-44141-620 SUPPLIES ACO	\$300.00	\$98.00	\$250.00	\$300.00	\$300.00
100-44141-635 GASOLINE ANIMAL CONTROL	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00
100-44141-660 VEHICLE & MAINT A/C	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
100-44141-681 TRANQUILIZER FLU A/C	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00
TOTAL 44141 ANIMAL CONTROL	\$20,783.00	\$20,372.38	\$20,509.93	\$18,785.00	\$18,785.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
44151 HEALTH AGENCIES-CHILDREN					
100-44151-840 RICHIE MCFARLAND CHILDREN	\$2,700.00	\$3,000.00	\$2,700.00	\$2,700.00	\$2,700.00
100-44151-841 YOUR VNA	\$4,672.00	\$4,671.00	\$4,940.00	\$4,940.00	\$4,940.00
100-44151-842 LAMPREY HEALTH CARE	\$3,400.00	\$3,400.00	\$3,800.00	\$3,800.00	\$3,800.00
100-44151-843 ROCKINGHAM COUNSELING CTR	\$0.00	\$0.00	\$760.00	\$760.00	\$760.00
100-44151-844 ROCKINGHAM CTY NUTRITION PR	\$760.00	\$760.00	\$760.00	\$760.00	\$760.00
100-44151-845 ROCKINGHAM CTY CAP	\$7,914.00	\$15,828.00	\$8,330.00	\$8,330.00	\$8,330.00
100-44151-846 AREA HOMECARE & FAMILY SERVICE	\$2,300.00	\$2,300.00	\$2,300.00	\$2,300.00	\$2,300.00
100-44151-847 AIDS RESPONSE	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
100-44151-848 COMMUNITY SERVICES COUNCIL	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
100-44151-849 SEACOAST MENTAL HEALTH	\$1.00	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00
100-44151-850 SEXUAL ASSAULT SUPPORT	\$0.00	\$0.00	\$785.00	\$785.00	\$785.00
100-44151-851 A SAFE PLACE	\$750.00	\$750.00	\$800.00	\$800.00	\$800.00
100-44151-852 RSVP RETIRED & SENIOR VOL	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
100-44151-853 CHILD & FAMILY SERVICES	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
100-44151-854 CHILD ADVOCACY CENTER	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
TOTAL 44151 HEALTH AGENCIES-CHILDREN	\$27,097.00	\$33,309.00	\$31,275.00	\$31,275.00	\$31,275.00
44411 WELFARE ADMINISTRATION					
100-44411-111 SALARY WELFARE DIRECTOR	\$7,172.00	\$5,085.78	\$7,500.00	\$7,500.00	\$8,602.88
100-44411-112 SALARY WELFARE ASSISTANT	\$888.00	\$171.02	\$800.00	\$800.00	\$150.00
100-44411-210 HEALTH/DENTAL WELFARE	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-44411-215 LIFE INS WELFARE	\$1.00	\$0.00	\$0.00	\$1.00	\$1.00
100-44411-220 SS WELFARE	\$458.00	\$325.92	\$514.60	\$514.60	\$514.60
100-44411-225 MEDI WELFARE	\$108.00	\$76.22	\$120.35	\$120.28	\$120.35
100-44411-320 LEGAL WELFARE	\$300.00	\$0.00	\$250.00	\$250.00	\$250.00
100-44411-560 DUES WELFARE	\$60.00	\$45.00	\$90.00	\$90.00	\$90.00
100-44411-620 OFFICE SUPPLIES - WELFARE	\$150.00	\$44.07	\$150.00	\$150.00	\$150.00
100-44411-625 POSTAGE WELFARE	\$60.00	\$0.00	\$100.00	\$100.00	\$100.00
100-44411-820 TRAINING & CONF WELFARE	\$140.00	\$150.00	\$150.00	\$300.00	\$350.00
100-44411-830 TRAVEL WELFARE	\$75.00	\$117.48	\$100.00	\$250.00	\$200.00
TOTAL 44411 WELFARE ADMINISTRATION	\$9,413.00	\$6,015.49	\$9,775.95	\$10,076.88	\$10,529.83
44451 MEDICAL PAYMENTS-WELFARE					
100-44451-350 MEDICAL SERVICES WELFARE	\$650.00	\$727.60	\$650.00	\$1,000.00	\$1,000.00
TOTAL 44451 MEDICAL PAYMENTS-WELFARE	\$650.00	\$727.60	\$650.00	\$1,000.00	\$1,000.00
44452 WELFARE VENDORS PAYMENTS					
100-44452-410 WELFARE ELECTRICITY	\$1,000.00	\$2,373.15	\$2,500.00	\$2,500.00	\$2,500.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-44452-411 WELFARE HEAT & OIL	\$2,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00
100-44452-440 WELFARE RENTAL	\$7,000.00	\$10,695.59	\$10,000.00	\$10,000.00	\$10,000.00
100-44452-560 DUES WELFARE	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00
100-44452-680 WELFARE FOOD	\$100.00	\$0.00	\$100.00	\$250.00	\$100.00
100-44452-691 WELFARE CLOTHING	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00
100-44452-882 WELFARE E COTTON FUND	\$5.00	\$0.00	\$0.00	\$5.00	\$5.00
100-44452-890 WELFARE MISCELLANEOUS	\$100.00	\$34.90	\$100.00	\$100.00	\$100.00
TOTAL 44452 WELFARE VENDORS PAYMENTS	\$10,705.00	\$13,103.64	\$14,450.00	\$14,455.00	\$14,455.00
45201 PARKS & RECREATION					
100-45201-120 SALARY REC BEACH ATTENDANTS	\$18,500.00	\$14,158.46	\$19,000.00	\$18,500.00	\$18,500.00
100-45201-121 SALARY PT REC COORDINATOR	\$29,037.00	\$15,853.55	\$0.00	\$24,743.68	\$16,565.76
100-45201-122 SALARY RECREATION COUNSELORS	\$4,000.00	\$4,384.13	\$6,000.00	\$4,000.00	\$6,500.00
100-45201-210 HEALTH/DENTAL P&R	\$6,565.00	\$0.00	\$0.00	\$1.00	\$1.00
100-45201-215 LIFE P&R	\$40.00	\$0.00	\$0.00	\$40.00	\$40.00
100-45201-220 SS RECREATION	\$2,239.00	\$1,996.50	\$0.00	\$1,534.11	\$1,027.07
100-45201-225 MEDI RECREATION	\$524.00	\$466.97	\$0.00	\$358.78	\$240.20
100-45201-230 RETIRE P&R	\$1,978.00	\$0.00	\$0.00	\$0.00	\$0.00
100-45201-390 RED CROSS SWIM LESSONS-P&R	\$200.00	\$32.00	\$200.00	\$200.00	\$200.00
100-45201-391 RUBBISH RECREATION	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00
100-45201-413 SANITATION RECREATION	\$1,300.00	\$1,651.00	\$1,700.00	\$1,700.00	\$1,700.00
100-45201-415 PLUMBING RECREATION	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00
100-45201-610 SUPPLIES GEN RECREATION	\$1,700.00	\$1,711.26	\$1,700.00	\$1,700.00	\$1,700.00
100-45201-620 SUPPLIES OFFICE RECREATION	\$150.00	\$714.34	\$250.00	\$750.00	\$750.00
100-45201-650 SAND & MAINTENANCE REC.	\$2,000.00	\$429.25	\$1,500.00	\$1,500.00	\$1,500.00
100-45201-810 RECREATION PROGRAMS	\$2,800.00	\$758.98	\$2,800.00	\$2,800.00	\$2,800.00
100-45201-820 P&R TRAINING	\$300.00	\$0.00	\$300.00	\$300.00	\$300.00
100-45201-830 P&R TRAVEL	\$475.00	\$489.09	\$550.00	\$550.00	\$550.00
TOTAL 45201 PARKS & RECREATION	\$71,908.00	\$42,645.53	\$34,100.00	\$58,827.57	\$52,524.03
45501 LIBRARY					
100-45501-110 SALARY LIBRARIAN	\$33,322.00	\$33,497.83	\$35,452.56	\$35,484.80	\$35,484.80
100-45501-111 SALARY LIBRARY AIDES	\$22,939.00	\$22,294.81	\$21,411.20	\$21,442.72	\$21,442.72
100-45501-112 SALARY CHILDREN'S LIBRARIAN	\$18,439.00	\$10,735.42	\$22,222.31	\$22,240.40	\$22,240.40
100-45501-113 LIBRARY STAFF SUBSTITUTE	\$4,342.00	\$1,181.39	\$2,214.00	\$2,218.00	\$2,218.00
100-45501-210 HEALTH/DENTAL LIBRARY	\$27,770.00	\$17,186.99	\$22,716.67	\$31,326.02	\$31,326.02
100-45501-215 LIFE INS LIBRARY	\$80.00	\$64.74	\$86.40	\$86.40	\$86.40
100-45501-220 SS LIBRARY	\$4,900.00	\$3,992.73	\$5,040.60	\$5,045.60	\$5,045.60
100-45501-225 MEDI LIBRARY	\$1,146.00	\$933.80	\$1,178.85	\$1,180.10	\$1,180.10
100-45501-230 RETIRE LIBRARY	\$2,033.00	\$1,847.19	\$2,399.65	\$2,616.32	\$2,616.32
100-45501-320 LEGAL LIBRARY	\$450.00	\$0.00	\$325.00	\$325.00	\$325.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-45501-330 CONTRACTED SVCES LIBRARY	\$9,112.00	\$5,841.17	\$9,311.00	\$9,802.00	\$9,802.00
100-45501-430 BLDG MAINT LIBRARY	\$1,765.00	\$2,006.09	\$1,990.00	\$1,990.00	\$1,990.00
100-45501-560 DUES LIBRARY	\$90.00	\$100.00	\$100.00	\$100.00	\$100.00
100-45501-620 SUPPLIES LIBRARY	\$1,800.00	\$1,800.00	\$2,000.00	\$2,000.00	\$2,000.00
100-45501-621 TECH PROCESS LIBRARY	\$1,200.00	\$1,200.00	\$1,440.00	\$1,440.00	\$1,440.00
100-45501-625 POSTAGE LIBRARY	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
100-45501-630 SUPPLIES/JANITOR LIBRARY	\$363.00	\$412.00	\$250.00	\$250.00	\$250.00
100-45501-670 BOOKS & PERIODICALS LIBRARY	\$15,000.00	\$15,968.37	\$18,976.00	\$18,976.00	\$18,976.00
100-45501-690 OFFICE EQUIPMENT LIBRARY	\$5,124.00	\$14,639.66	\$2,654.00	\$2,654.00	\$2,654.00
100-45501-820 TRAINING & CONF LIBRARY	\$485.00	\$140.00	\$485.00	\$485.00	\$485.00
100-45501-825 PROGRAMS LIBRARY	\$325.00	\$325.00	\$325.00	\$325.00	\$325.00
100-45501-830 TRAVEL LIBRARY	\$480.00	\$573.88	\$580.00	\$580.00	\$580.00
100-45501-880 GRANTS LIBRARY	\$225.00	\$0.00	\$225.00	\$225.00	\$225.00
100-45501-881 TOWN GRANT MATCH LIBRARY	\$225.00	\$0.00	\$225.00	\$225.00	\$225.00
TOTAL 45501 LIBRARY	\$151,915.00	\$135,041.07	\$151,908.24	\$161,317.36	\$161,317.36
45831 PATRIOTIC PURPOSES					
100-45831-610 MEMORIAL DAY SUPPLIES	\$3,400.00	\$3,838.83	\$3,500.00	\$3,500.00	\$3,500.00
100-45831-620 PATRIOTIC EVENTS	\$500.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
TOTAL 45831 PATRIOTIC PURPOSES	\$3,900.00	\$3,838.83	\$4,500.00	\$4,500.00	\$4,500.00
45890 PD WAGE GRANT PROGRAMS					
100-45890-190 PD WAGE GRANT PROGRAMS	\$0.00	\$1,155.52	\$1,000.00	\$1,000.00	\$1.00
100-45890-220 TEEN CENTER GRANT - SS	\$0.00	\$6.53	\$0.00	\$0.00	\$0.00
100-45890-225 TEEN CENTER GRANT -MEDI	\$0.00	\$16.59	\$0.00	\$0.00	\$0.00
TOTAL 45890 PD WAGE GRANT PROGRAMS	\$0.00	\$1,178.64	\$1,000.00	\$1,000.00	\$1.00
45899 DONATIONS					
100-45899-883 DONATIONS	\$500.00	\$950.00	\$750.00	\$500.00	\$500.00
100-45899-884 FOOD PANTRY DONATION	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
TOTAL 45899 DONATIONS	\$1,000.00	\$1,450.00	\$1,250.00	\$1,000.00	\$1,000.00
46111 CONSERVATION					
100-46111-320 LEGAL CONSERVATION COMM.	\$500.00	\$500.00	\$1,000.00	\$1,000.00	\$1,000.00
100-46111-330 CONTRACTED SERVICES	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-46111-490 FOREST LAND CONSERVATION	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00
100-46111-491 TOWN FOREST LAND MGMT CONSERVA	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
100-46111-550 PRINTING/EDUCATION CC	\$750.00	\$439.66	\$500.00	\$500.00	\$500.00

TOWN OF NORTHWOOD 2007 BUDGET

	2006 ACTUAL BUDGET	2006 EXPENDED BUDGET	DEPT. 2007 REQUESTS	SELECTMEN 2007 RECOMMEND	BUDGET COMMITTEE RECOMMEND
100-46111-560 DUES CONSERVATION	\$400.00	\$300.00	\$400.00	\$400.00	\$400.00
100-46111-620 SUPPLIES CONSERVATION	\$300.00	\$280.56	\$300.00	\$300.00	\$300.00
100-46111-621 MAPS CONSERVATION	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00
100-46111-622 SPECIAL DAY CONSERVATION	\$40.00	\$0.00	\$40.00	\$40.00	\$40.00
100-46111-623 NORTHWOOD COM. RESOURCE	\$810.00	\$0.00	\$800.00	\$800.00	\$800.00
100-46111-690 EQUIPMENT CONSERVATION COMM	\$650.00	\$446.10	\$400.00	\$400.00	\$400.00
100-46111-820 TRAINING & CONF CONSERVATION	\$1,000.00	\$248.11	\$1,000.00	\$1,000.00	\$1,000.00
TOTAL 46111 CONSERVATION	\$6,451.00	\$2,214.43	\$6,441.00	\$6,441.00	\$6,441.00
46510 ECONOMIC DEVELOPMENT					
100-46510-330 CONTRACTED SERVICES EC. DEV.	\$350.00	\$0.00	\$350.00	\$350.00	\$350.00
100-46510-550 PRINTING ECONOMIC DEV	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00
100-46510-560 DUES ECONOMIC DEV.	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-46510-620 SUPPLIES ECONOMIC DEV	\$25.00	\$0.00	\$25.00	\$25.00	\$25.00
100-46510-625 POSTAGE ECONOMIC DEV	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
100-46510-820 TRAINING & CONFERENCE ECON DEV	\$1.00	\$0.00	\$25.00	\$25.00	\$25.00
100-46510-830 TRAVEL ECONOMIC DEV	\$1.00	\$0.00	\$1.00	\$1.00	\$1.00
TOTAL 46510 ECONOMIC DEVELOPMENT	\$429.00	\$0.00	\$453.00	\$453.00	\$453.00
47231 INTEREST ON T.A.N.					
100-47231-340 INTEREST ON T.A.N.	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00
TOTAL 47231 INTEREST ON T.A.N.	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00
TOTAL 100 GENERAL FUND	\$2,760,629.00	\$2,424,253.31	\$2,888,695.61	\$2,905,099.00	\$2,943,854.70

TOWN OF NORTHWOOD

2007 CAPITAL OUTLAYS, RESERVES, EXPENDABLE FUNDS

		2006 Annual Budget	2006 Expended Budget	2007 B.O.S. Recommended	2007 Budget Com. Recommended
49020 CAP OUT MACH,VEHICLES & EQUIP					
100-49020-760	CAP OUT MACH,VEHICLES & EQUIP	105,446.00	\$102,946.77	\$243,914.00	\$243,914.00
Warrant Article	# 2 ambulance			\$165,000.00	
Warrant Article	# 5 Hghwy one ton truck			\$39,500.00	\$39,500.00
Warrant Article	# 6 Police Cruiser			\$28,914.00	\$28,914.00
Warrant Article	#15 Compactor			\$10,500	\$10,500
TOTAL 49020 CAP OUT MACH,VEHICLES & EQUIP		\$105,446.00	\$102,946.77	\$243,914.00	\$78,914.00
49090 CAPITAL OUTLAY OTHER					
100-49090-225	MEDICARE	\$0.00	\$186.64		
100-49090-730	CAPITAL OUTLAY OTHER	\$25,000.00	\$92,437.17		
Warrant Article	# 20 Special Duty			\$50,000.00	\$50,000.00
Warrant Article	# 13 Community Newsletter			\$9,000	\$9,000.00
TOTAL 49090 CAPITAL OUTLAY OTHER		\$25,000.00	\$92,623.81	\$59,000.00	\$59,000.00
49151 CAP RESERVE - AMBULANCE FUND					
100-49151-930	CAP RESERVE - AMBULANCE FUND	\$48,162.21	\$48,162.21	\$60,000.00	\$60,000.00
TOTAL 49151 CAP RESERVE - AMBULANCE FUND		\$48,162.21	\$48,162.21	\$60,000.00	\$60,000.00
49153 CAP RESERVE - HIGHWAY					
100-49153-930	CAP RESERVE - HIGHWAY	\$10,000.00	\$10,000.00	\$0.00	\$0.00
TOTAL 49153 CAP RESERVE - HIGHWAY		\$10,000.00	\$10,000.00	\$0.00	\$0.00
49156 CAP RESERVE TOWN HALL IMPROVE					
100-49156-930	CAP RESERVE TOWN HALL IMPROVE	\$20,000.00	\$20,000.00	\$10,000.00	\$10,000.00
TOTAL 49156 CAP RESERVE TOWN HALL IMPROV		\$20,000.00	\$20,000.00	\$10,000.00	\$10,000.00
49161 EXPENDABLE TRUST FUNDS					
100-49161-930	EXPENDABLE TRUST CABLE	\$20,000.00	\$20,000.00	\$23,500.00	\$23,500.00
100-49161-931	EXP. TRUST TRANSFER STATION	\$5,555.00	\$5,555.00	\$5,094.45	\$5,094.45
100-49161-932	EXP. TRUST CEMETERY FUND	\$800.00	\$800.00	\$1,800.00	\$1,800.00
100-49161-933	EXPEND TRUST LAGOON	\$8,193.90	\$8,193.90	\$10,500.00	\$10,500.00
100-49161-936	MILFOIL CONTROL EXP. FUND	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
100-49161-937	EMPLOYEE VESTED TIME EXP TRUST	\$5,000.00	\$5,000.00	\$15,000.00	\$15,000.00
100-49161-938	FACILITY COMM .EXP TRUST/ BOS	\$45,000.00	\$45,000.00	\$30,000.00	\$30,000.00
TOTAL 49161 EXPENDABLE TRUST FUNDS		\$87,548.90	\$87,548.90	\$88,894.45	\$88,894.45
GRAND TOTALS		\$296,157.11	\$361,281.69	\$461,808.45	\$296,808.45

TOWN OF NORTHWOOD

2006 REVENUE REPORTS

ACCOUNT NUMBER / DESCRIPTION -----	ACTUAL REVENUE 2005 -----	ESTIMATED REVENUE 2006 -----	ACTUAL REVENUE 2006 -----
DEPT 31201 LAND USE CHANGE TAX			
100-31201-030 CURRENT USE TAX	\$244,648.00	\$72,658.00	\$67,045.00
TOTALS- DEPT 31201 LAND USE CHANGE TAX:	\$244,648.00	\$72,658.00	\$67,045.00
 DEPT 31851 TIMBER TAX			
100-31851-030 YIELD TAX	\$12,703.06	\$13,000.00	\$15,475.61
TOTALS- DEPT 31851 TIMBER TAX:	\$12,703.06	\$13,000.00	\$15,475.61
 DEPT 31861 PAYMENT IN LIEU OF TAXES			
100-31861-030 PAYMENT IN LIEU OF TAXES	\$7,500.00	\$8,176.00	\$2,500.00
TOTALS- DEPT 31861 PAYMENT IN LIEU OF TAXES:	\$7,500.00	\$8,176.00	\$2,500.00
 DEPT 31901 INT & PEN ON DELINQUENT TAXES			
100-31901-032 INT & FEES DELINQUENT TAXES	\$103,422.81	\$90,000.00	\$116,343.55
TOTALS- DEPT 31901 INT & PEN ON DELINQUENT TAXES:	\$103,422.81	\$90,000.00	\$116,343.55
 DEPT 31902 EXCAVATION TAXES			
100-31902-030 EXCAVATION TAX	\$0.00	\$115.00	\$55.28
TOTALS- DEPT 31902 EXCAVATION TAXES:	\$0.00	\$115.00	\$55.28
 DEPT 32101 BUSINESS LICENSES & PERMITS			
100-32101-030 PERMITS	\$277.00	\$300.00	\$237.00
TOTALS- DEPT 32101 BUSINESS LICENSES & PERMITS:	\$277.00	\$300.00	\$237.00
 DEPT 32201 MOTOR VEHICLE PERMIT FEES			
100-32201-030 M/V REGISTRATION FEES	\$660,735.40	\$485,000.00	\$658,593.50
TOTALS- DEPT 32201 MOTOR VEHICLE PERMIT FEES:	\$660,735.40	\$485,000.00	\$658,593.50
 DEPT 32301 BUILDING PERMITS			
100-32301-030 BUILDING PERMIT FEES	\$55,384.10	\$73,000.00	\$48,677.20
TOTALS- DEPT 32301 BUILDING PERMITS:	\$55,384.10	\$73,000.00	\$48,677.20
 DEPT 32901 OTHER LICENSES, PERMITS & FEES			
100-32901-030 DOG LICENSES	\$1,755.00	\$2,180.00	\$1,799.00
100-32901-031 DOG FINES	\$1,037.00	\$1,700.00	\$1,197.00
100-32901-032 SEPTIC PLANS HEALTH OFFICER	\$2,060.00	\$1,100.00	\$2,440.00
100-32901-033 TOWN CLK BAD CHK FEES	\$275.00	\$150.00	\$275.00
100-32901-034 TOWN CLK FILING FEES	\$0.00	\$10.00	\$0.00
100-32901-035 PISTOL PERMITS	\$0.00	\$50.00	\$70.00
100-32901-036 TOWN CLK FEES	\$17,651.50	\$11,000.00	\$17,866.00
100-32901-037 CURRENT USE FEES	\$0.00	\$10.00	\$0.00

TOWN OF NORTHWOOD 2006 REVENUE REPORTS

ACCOUNT NUMBER / DESCRIPTION	ACTUAL REVENUE 2005	ESTIMATED REVENUE 2006	ACTUAL REVENUE 2006
100-32901-038 CABLE TV FRANCHISE	\$23,822.72	\$18,950.00	\$11,957.09
100-32901-039 UCC FEES	\$0.00	\$2,300.00	\$0.00
100-32901-040 BOAT LOCAL FEE	\$736.88	\$0.00	\$771.02
TOTALS- DEPT 32901 OTHER LICENSES, PERMITS & FEES:	\$47,338.10	\$37,450.00	\$36,375.11
 DEPT 33111			
100-33111-030 FEDERAL FEMA MONEY	\$0.00	\$2,184.25	\$17,208.59
TOTALS- DEPT 33111 :	\$0.00	\$2,184.25	\$17,208.59
 DEPT 33511 SHARED REVENUES			
100-33511-030 SHARED BLOCK REVENUE GRANT	\$33,537.00	\$19,142.00	\$33,537.00
TOTALS- DEPT 33511 SHARED REVENUES:	\$33,537.00	\$19,142.00	\$33,537.00
 DEPT 33521 MEALS & ROOMS TAX DISTRIBUTION			
100-33521-030 ROOM & MEALS TAX	\$140,101.99	\$105,692.00	\$154,116.21
TOTALS- DEPT 33521 MEALS & ROOMS TAX DISTRIBUTION:	\$140,101.99	\$105,692.00	\$154,116.21
 DEPT 33531 HIGHWAY BLOCK GRANT			
100-33531-030 HIGHWAY BLOCK GRANT/NH	\$82,034.34	\$71,170.00	\$80,138.74
TOTALS- DEPT 33531 HIGHWAY BLOCK GRANT:	\$82,034.34	\$71,170.00	\$80,138.74
 DEPT 33561 STATE/FEDERAL FOREST LAND REIM			
100-33561-030 STATE/FEDERAL FOREST LAND REIM	\$749.91	\$914.00	\$657.19
TOTALS- DEPT 33561 STATE/FEDERAL FOREST LAND REIM:	\$749.91	\$914.00	\$657.19
 DEPT 33591 OTHER FROM STATE			
100-33591-031 STATE/FEDERAL GRANTS	\$2,429.24	\$0.00	\$1,741.46
100-33591-032 FOREST AGENCY/REIMBURSEMENT	\$0.00	\$0.00	\$0.00
100-33591-033 EM MGMT AGENCY	\$0.00	\$0.00	\$0.00
TOTALS- DEPT 33591 OTHER FROM STATE:	\$2,429.24	\$0.00	\$1,741.46
 DEPT 34011 INCOME FROM DEPARTMENTS			
100-34011-030 OFFICE ASSISTANCE	\$0.00	\$0.00	\$0.00
100-34011-031 MAPS & PUBLICATIONS	\$0.00	\$0.00	\$0.00
100-34011-032 REPRODUCTIONS	\$2,838.70	\$1,900.00	\$3,018.62
100-34011-033 SUBDIVISION FEES	\$6,038.50	\$3,500.00	\$10,827.00
100-34011-034 SITE PLAN FEES	\$8,735.18	\$2,300.00	\$1,946.00
100-34011-035 SALE OF P/B PUBLICATIONS	\$320.00	\$850.00	\$400.00
100-34011-036 BOARD OF ADJUSTMENT FEES	\$9,885.26	\$700.00	\$6,695.00
100-34011-037 POLICE REPORTS	\$2,323.00	\$1,100.00	\$2,633.12

TOWN OF NORTHWOOD

2006 REVENUE REPORTS

ACCOUNT NUMBER / DESCRIPTION	ACTUAL REVENUE 2005	ESTIMATED REVENUE 2006	ACTUAL REVENUE 2006
100-34011-038 POLICE PHOTOS	\$0.00	\$600.00	\$80.00
100-34011-039 SPECIAL DUTY REVENUE	\$74,387.50	\$30,000.00	\$73,148.05
100-34011-040 FIRE SPECIAL DUTY/OTHER	\$275.00	\$200.00	\$671.78
100-34011-041 ROAD DAMAGE HIGHWAY	\$0.00	\$300.00	\$0.00
100-34011-042 RECYCLING FEES	\$5,555.35	\$5,500.00	\$5,094.45
100-34011-043 DUMP SPECIAL REVENUE FEES	\$15,163.00	\$18,000.00	\$13,256.08
100-34011-045 WELFARE REIMBURSEMENT	\$1,680.76	\$5,000.00	\$2,311.87
100-34011-046 PARKS & RECREATION FEES	\$147.00	\$1,400.00	\$0.00
100-34011-049 FINES/GIFTS/DONA/LIBRARY	\$0.00	\$0.00	\$0.00
100-34011-050 HAZARDOUS WASTE REV	\$1,595.10	\$600.00	\$1,977.00
DEPT 34011 INCOME FROM DEPARTMENTS			
100-34011-051 WITNESS FEES	\$628.82	\$2,500.00	\$1,259.81
100-34011-052 FIRE/EMS FEE	\$15.00	\$50.00	\$0.00
100-34011-053 ASSESSING REVENUE	\$300.00	\$0.00	\$161.00
TOTALS- DEPT 34011 INCOME FROM DEPARTMENTS:	\$129,888.17	\$74,500.00	\$123,479.78
DEPT 34090			
100-34090-030 SERVICE CHARGES BOS	\$225.00	\$0.00	\$0.00
TOTALS- DEPT 34090 :	\$225.00	\$0.00	\$0.00
DEPT 35011 SALE OF MUNICIPAL PROPERTY			
100-35011-030 SALE OF TOWN OWNED PROPERTY	\$20,075.00	\$106,400.00	\$171,754.13
100-35011-031 SALE OF CEMETERY LOTS	\$800.00	\$600.00	\$1,800.00
TOTALS- DEPT 35011 SALE OF MUNICIPAL PROPERTY:	\$20,875.00	\$107,000.00	\$173,554.13
DEPT 35021 INTEREST ON INVESTMENTS			
100-35021-030 INTEREST ON CHECKING	\$2,651.22	\$200.00	\$22,295.67
100-35021-031 INTEREST ON MONEY MARKET	\$35,973.43	\$27,615.75	\$52,228.94
100-35021-032 DO NOT USE	\$0.00		
TOTALS- DEPT 35021 INTEREST ON INVESTMENTS:	\$38,624.65	\$27,815.75	\$74,524.61
DEPT 35031 TOWN RENTS			
100-35031-030 RENT FROM TOWN HALL	\$0.00	\$100.00	\$0.00
TOTALS- DEPT 35031 TOWN RENTS:	\$0.00	\$100.00	\$0.00
DEPT 35041 COURT FINES			
100-35041-030 COURT FINES	\$2,350.60	\$4,500.00	\$2,210.00
TOTALS- DEPT 35041 COURT FINES:	\$2,350.60	\$4,500.00	\$2,210.00

TOWN OF NORTHWOOD

2006 REVENUE REPORTS

ACCOUNT NUMBER / DESCRIPTION	ACTUAL REVENUE 2005	ESTIMATED REVENUE 2006	ACTUAL REVENUE 2006
DEPT 35042 PARKING FINES			
100-35042-030 PARKING FINES	\$0.00	\$0.00	\$0.00
TOTALS- DEPT 35042 PARKING FINES:	\$0.00	\$0.00	\$0.00
DEPT 35062 DIVIDENDS			
100-35062-030 DIVIDENDS	\$2,021.88	\$5,500.00	\$608.00
100-35062-031 OTHER INSURANCE CLAIMS	\$872.83	\$0.00	\$17,373.47
TOTALS- DEPT 35062 DIVIDENDS:	\$2,894.71	\$5,500.00	\$17,981.47
DEPT 35082 REV CONTRIBUTIONS & DONATIONS			
100-35082-030 REV FR CONTRIBUTIONS-DONATIONS	\$0.00	\$0.00	\$0.00
TOTALS- DEPT 35082 REV CONTRIBUTIONS & DONATIONS:	\$0.00	\$0.00	\$0.00
DEPT 35091 MISCELLANEOUS REVENUES			
100-35091-030 MISCELLANEOUS REVENUE	\$6,002.19	\$3,150.00	\$11,466.44
TOTALS- DEPT 35091 MISCELLANEOUS REVENUES:	\$6,002.19	\$3,150.00	\$11,466.44
DEPT 35092			
100-35092-030 LEGAL SETTLEMENTS	\$0.00	\$0.00	\$0.00
TOTALS- DEPT 35092 :	\$0.00	\$0.00	\$0.00
DEPT 39121 FROM SPECIAL REVENUE FUNDS			
100-39121-031 TRANSFER FROM AMBULANCE FUND	\$53,504.71	\$58,010.66	\$48,162.21
100-39121-032 TRANSFER FROM LAGOON FUND	\$5,103.53	\$15,065.87	\$8,193.90
TOTALS- DEPT 39121 FROM SPECIAL REVENUE FUNDS:	\$58,608.24	\$73,076.53	\$56,356.11
DEPT 39151 FROM CAPITAL RESERVE FUNDS			
100-39151-030 CAPITAL RESERVE TRANSFER	\$99,446.00	\$21,759.00	\$72,508.20
TOTALS- DEPT 39151 FROM CAPITAL RESERVE FUNDS:	\$99,446.00	\$21,759.00	\$72,508.20
DEPT 39161 FROM TRUST & AGENCY FUNDS			
100-39161-030 TRANSFER FROM TTF	\$0.00	\$0.00	\$0.00
TOTALS- DEPT 39161 FROM TRUST & AGENCY FUNDS:	\$0.00	\$0.00	\$0.00
GRAND TOTALS:	\$1,749,775.51	\$1,296,202.53	\$1,764,782.18

2006 DEPARTMENT EXPENDITURE TOTALS

Account Number / Description	2006 BUDGETED	2006 EXPENDED Y-T-D	2006 ENCUMBERED	2006 AMOUNT REMAINING
TOTAL 41301 SELECTMEN	\$9,826.00	\$9,402.74	\$0.00	\$423.26
TOTAL 41302 TOWN ADMINISTRATOR	\$87,058.00	\$73,379.17	\$0.00	\$13,678.83
TOTAL 41303 MODERATOR	\$702.00	\$447.20	\$0.00	\$254.80
TOTAL 41309 EXECUTIVE OFFICE	\$144,336.00	\$140,070.61	\$2,178.30	\$2,087.09
TOTAL 41401 RESTORATION OF RECORDS	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL 41402 VOTER REGISTRATION	\$2,331.00	\$2,020.50	\$0.00	\$310.50
TOTAL 41403 ELECTIONS	\$4,030.00	\$4,156.43	\$0.00	(\$126.43)
TOTAL 41501 FINANCE ADMINISTRATION	\$59,556.00	\$59,423.64	\$0.00	\$132.36
TOTAL 41502 AUDIT SERVICES	\$8,400.00	\$13,434.19	\$0.00	(\$5,034.19)
TOTAL 41503 SALARY ASSESSING ADMIN	\$38,280.00	\$22,123.88	\$4,762.31	\$11,393.81
TOTAL 41504 TOWN CLERK/TAX COLL.	\$94,148.00	\$84,348.22	\$3,052.58	\$6,747.20
TOTAL 41505 TREASURER	\$7,102.00	\$6,839.61	\$0.00	\$262.39
TOTAL 41509 BUDGET ADMIN.	\$1,240.00	\$386.66	\$520.83	\$332.51
TOTAL 41510 TTF SECRETARY	\$5,200.00	\$3,775.58	\$0.00	\$1,424.42
TOTAL 41531 LEGAL OPERATIONS SERVICES	\$40,000.00	\$19,362.45	\$3,097.75	\$17,539.80
TOTAL 41533 CLAIMS, JUDGMENTS, SETTL.	\$25,000.00	\$0.00	\$0.00	\$25,000.00
TOTAL 41552 PERSONNEL ADMINISTRATION	\$38,514.00	\$18,163.87	\$11,865.00	\$8,485.13
TOTAL 41911 PLANNING & DEVELOPMENT	\$94,110.00	\$25,352.63	\$10,438.66	\$58,318.71

2006 DEPARTMENT EXPENDITURE TOTALS

Account Number / Description	2006 BUDGETED	2006 EXPENDED Y-T-D	2006 ENCUMBERED	2006 AMOUNT REMAINING
TOTAL 41913 ZONING BOARD	\$15,900.00	\$8,182.16	\$6,438.27	\$1,279.57
TOTAL 41941 GENERAL GOV. BUILDINGS	\$114,553.00	\$86,171.17	\$733.50	\$27,648.33
TOTAL 41951 CEMETERIES	\$5,350.00	\$5,143.94	\$0.00	\$206.06
TOTAL 41961 INSURANCE	\$34,000.00	\$31,992.00	\$70.00	\$1,938.00
TOTAL 41974 STRAFFORD REGIONAL SERVICE	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL 42111 POLICE COMMISSION	\$5,728.00	\$249.55	\$2,370.00	\$3,108.45
TOTAL 42112 POLICE DEPARTMENT	\$489,359.00	\$474,815.94	\$7,424.56	\$7,118.50
TOTAL 42211 FIRE DEPARTMENT	\$286,019.00	\$253,272.25	\$25,258.82	\$7,487.93
TOTAL 42217 MEDICAL SERVICES	\$404.00	\$0.00	\$0.00	\$404.00
TOTAL 42401 BUILDING/CODE ENFORCEMENT	\$89,392.00	\$57,763.56	\$1,803.88	\$29,824.56
TOTAL 42901 EMERGENCY MANAGEMENT	\$1,105.00	\$0.00	\$0.00	\$1,105.00
TOTAL 43111 HIGHWAY ADMINISTRATION	\$147,230.00	\$129,128.34	\$6,764.77	\$11,336.89
TOTAL 43121 PAVING & RECONSTRUCTION	\$315,010.00	\$275,773.65	\$3,492.70	\$35,743.65
TOTAL 43122 HWY CLEANING & MAINTENANCE	\$40,450.00	\$52,484.12	\$1,677.73	(\$13,711.85)
TOTAL 43125 SNOW & ICE CONTROL	\$84,001.00	\$46,176.11	\$27,829.35	\$9,995.54
TOTAL 43163 STREET LIGHTING	\$2,700.00	\$662.39	\$0.00	\$2,037.61
TOTAL 43211 SANITATION ADMINISTRATION	\$78,532.00	\$57,183.12	\$8,757.62	\$12,591.26
TOTAL 43242 SOLID WASTE TRANS COSTS	\$10,500.00	\$10,922.40	\$0.00	(\$422.40)
TOTAL 43243 SOLID WASTE DISPOSAL	\$50,751.00	\$46,102.81	\$7,343.77	(\$2,695.58)

2006 DEPARTMENT EXPENDITURE TOTALS

Account Number / Description	2006 BUDGETED	2006 EXPENDED Y-T-D	2006 ENCUMBERED	2006 AMOUNT REMAINING
TOTAL 44111 HEALTH DEPARTMENT	\$10,511.00	\$9,562.69	\$852.10	\$96.21
TOTAL 44141 ANIMAL CONTROL	\$20,783.00	\$19,361.27	\$1,011.11	\$410.62
TOTAL 44151 HEALTH AGENCIES-CHILDREN	\$27,097.00	\$33,309.00	\$0.00	(\$6,212.00)
TOTAL 44411 WELFARE ADMINISTRATION	\$9,413.00	\$6,015.49	\$0.00	\$3,397.51
TOTAL 44451 MEDICAL PAYMENTS-WELFARE	\$650.00	\$727.60	\$0.00	(\$77.60)
TOTAL 44452 WELFARE VENDORS PAYMENTS	\$10,705.00	\$13,103.64	\$0.00	(\$2,398.64)
TOTAL 45201 PARKS & RECREATION	\$71,908.00	\$41,826.93	\$818.60	\$29,262.47
TOTAL 45501 LIBRARY	\$151,915.00	\$132,273.46	\$2,767.61	\$16,873.93
TOTAL 45831 PATRIOTIC PURPOSES	\$3,900.00	\$3,838.83	\$0.00	\$61.17
TOTAL 45890 PD WAGE GRANT PROGRAMS	\$0.00	\$1,178.64	\$0.00	(\$1,178.64)
TOTAL 45899 DONATIONS	\$1,000.00	\$1,450.00	\$0.00	(\$450.00)
TOTAL 46111 CONSERVATION	\$6,451.00	\$1,200.72	\$1,000.00	\$4,250.28
TOTAL 46510 ECONOMIC DEVELOPMENT	\$429.00	\$0.00	\$0.00	\$429.00
TOTAL 47231 INTEREST ON T.A.N.	\$15,000.00	\$0.00	\$0.00	\$15,000.00
GRAND TOTAL	\$2,760,579.00	\$2,282,559.16	\$142,329.82	\$335,690.02

2006 SCHEDULE OF EXEMPT PROPERTIES

<u>Description</u>	<u>Map and Lot</u>	<u>Location</u>	<u>Valuation</u>	<u>Description</u>
	212-0001	135 Main Street	85,900	Community Hall
	217-0047	1020 First NH Turnpike	109,300	Police Department
	222-0001	818 First NH Turnpike	158,500	Town Hall
Fire Station				
	216-0048	85 Main Street	127,000	Narrow's Fire Station
	221-0044	499 First NH Turnpike	113,300	Ridge Fire Station
	234-0082	197 First NH Turnpike	9,600	East End Fire Station
Transfer/Highway				
	222-0039	23 Town Works Way	160,200	Shed, House, Town Transfer Station, RA Trailer, Teen Center
	222-0039	23 Town Works Way	63,300	Recycling Center
Libraries				
	216-0039	76 School Street	50,200	Bryant Library
	234-0071	8 Mountain Ave	165,600	Chesley Memorial Library
Beaches				
	105-0043	416 Bow Lake Road	50,400	Mary Waldron Park
	109-0028	Lake Shore Drive	65,200	Northwood Beach
	109-0032	Lake Shore Drive		Beach Parking Area
	122-0040	Shore Drive	10,100	Vac, Beach Area
	210-0028	Bennett Bridge Road	20,800	Town Beach, Bennett Bridges
	244-0057	Lucas Pond Road	10,800	Lucas Pond
Cemeteries				
	101-0002	Jeness Pond Road	4,700	Clough Cemetery
	101-0019	Barnstead Road	1,500	Gray Cemetery
	215-0023	Old Canterbury Road	9,100	Fairview Cemetery
	216-0020	Main Street	500	Cemetery
	216-0041	Old Canterbury Road	5,300	Cemetery
	221-0043	First NH Turnpike	22,700	Ridge Cemetery
	223-0011	First NH Turnpike	39,400	Harvey Lake Cemetery
	231-0041	Rochester Road	12,400	Pine Grove Cemetery
	234-0070	Mountain Ave	9,500	East Cemetery
School				
	221-0042	First NH Turnpike	18,700	Vac, Rolling Down Hill
	221-0045	511 First NH Turnpike	3,004,100	Northwood Elementary Sch.
	221-0048	Bow Street	18,200	Vac, Flat Lot
Town Forests				
	235-0040	Upper Deerfield Road	97,800	Giles Lot
	236-0009	Old Mountain Road	50,300	Parsonage Lot
	242-0020	Mountain Ave	26,200	Deslauriers Lot
Conservation Land:				
	109-0021	First NH Turnpike	4,500	Land
	109-0022	First NH Turnpike	34,400	Land, Johnson
	109-0023	First NH Turnpike	1,300	Land, Meadow Brook
	109-0024	First NH Turnpike	1,900	Land
	242-0021	Old Mountain Road	46,600	Land, Lalish
Lucas Pond School Lots:				
	124-0004	Lower Camp Road	8,800	Vac, woods
	124-0010	Lower Camp Road	8,700	Vac
	124-0020	Lower Camp Road	100	roadway
	125-0041	Lower Camp Road	23,300	Beach Area
	125-0049	Lower Camp Road	26,700	Vac, public way
	125-0062	79 Lower Camp Road	4,300	Leased land

2006 SCHEDULE OF EXEMPT PROPERTIES

	125-0069	Lower Camp Road	400	Vac, no known access
	125-0070	Lower Camp Road	400	Vac, no known access
	125-0071	Lower Camp Road	300	Vac, Backland
	125-0072	Lower Camp Road	300	Vac, Backland
	125-0073	Lower Camp Road	400	Vac, Backland
	224-0002	Lower Camp Road	12,500	Vac
	244-0043	Upper Camp Road	13,000	Vac, woods
	244-0044	Upper Camp Road	13,300	Vac, woods
	244-0045	Upper Camp Road	7,700	Vac, woods
	224-0050	Upper Camp Road	500	Vac, woods
	224-0051	Upper Camp Road	500	Vac, woods
	244-0003	Lucas Pond Road	12,300	Vac
	244-0004	Lucas Pond Road	12,400	Vac, woods
	244-0005	Lucas Pond Road	12,500	Vac, woods
	244-0006	Lucas Pond Road	12,700	Vac, woods
	244-0007	Lucas Pond Road	12,600	Vac, woods
	244-0008	Lucas Pond Road	12,700	Vac, woods
	244-0009	Lucas Pond Road	12,800	Vac, woods
	244-0010	Lucas Pond Road	13,100	Vac, woods
	244-0011	Lucas Pond Road	37,600	
	244-0042	Lucas Pond Road	700	Vac
	244-0057	Lucas Pond Road	10,800	
Tax Deeded Properties:				
	107-0004	Lake Sites Road	10,300	Vac
	108-0018	Lake Shore Drive	23,900	Vac
	110-0020	Tasker Shore Drive	14,400	Vac
	110-0021	Tasker Shore Drive	12,000	Vac, wooded
	111-0012	Tasker Shore Drive	9,100	Vac
	111-0042	Tasker Shore Drive	2,400	Vac, wooded, Wetlands
	113-0006	151 Lynn Grove Road	29,000	BRN
	116-0017	18 Cheryl Lane	24,800	BRN, Seasonal
	117-0008	Rita Circle	16,000	Vac
	117-0010	Rita Circle	14,800	Gulch Mountain Pond
	122-0030	Shore Drive	17,400	Vac
	122-0040	Shore Drive	10,100	Vac, beach area
	122-0052	Pine Street	2,500	Vac, woods
	122-0053	Pine Street	1,700	Vac, woods
	122-0072	Pine Street	4,100	Vac
	122-0080	Oak Street	8,700	Vac
	122-0104	Ash Street	2,300	Vac, woods
	123-0018	Elm Street	4,100	Vac, woods
	123-0051	8 Elm Street	11,700	MH
	202-001	Strafford Town Line	26,800	Vac
	207-0019	Long Pond Road	10,500	
	207-0024	Long Pond Road	10,500	
	207-0025	Long Pond Road	10,500	
	216-0043	Olde Canterbury Road	8,700	Vac
	216-0056	Main Street	11,100	Land
	222-0027	First NH Turnpike	5,400	Land Only
	222-0033-0007	3 Philip Road	46,500	MH
	228-0022	346 Blakes Hill Road	43,500	BLDG
	230-0082-0058	1 Pheasant Lane	35,700	MH
	230-0082-0059	3 Pheasant Lane	31,000	MH

2006 SCHEDULE OF EXEMPT PROPERTIES

Other Tax Exempt Properties:				
	108-0040	Lake Shore Drive	11,300	State of New Hampshire
	109-0025	First NH Turnpike	35,400	State of New Hampshire
	109-0098	First NH Turnpike	5,300	Town of Northwood
	116-0037	Fiore Road	6,600	Lynn Grove Association
	122-0063	Harvey Lake Road	5,800	Town of Northwood
	122-0072	Pine Street	4,100	Town of Northwood
	123-0029	Shore Drive	11,500	Town of Northwood
	124-0014	Lucas Pond Road	200	State of New Hampshire
	124-0015	18 Lucas Pond Road	154,200	Camp Yavneh
	124-0020	Roads	100	Town of Northwood
	125-0057	59 Lower Camp Road	93,100	BLD/LAND
	206-0032	Loon Cove Road	130,200	Land only
	212-0006	153 Main Street	11,700	Advent Christian Church
	216-0011	1159 First NH Turnpike	25,800	State of New Hampshire
	216-0034	113 School Street	18,900	Advent Christian Church
	217-0001	907 First NH Turnpike	642,000	Coe-Brown Northwood Academy
	220-0005	Green Street	17,100	Village of Northwood Ridge
	220-0007	Green Street	6,500	Village of Northwood Ridge
	220-0008	Green Street	7,600	Village of Northwood Ridge
	221-0015	Sky Farm Road	0	Owner Unknown
	221-0038	77Neally Lane	20,500	Village of Northwood Ridge
	221-0039	79 Neally Lane	29,600	Village of Northwood Ridge
	221-0055	545 First NH Turnpike	13,800	Freewill Baptist Church
	222-0005	774 First NH Turnpike	356,000	Land/BLDG
	222-0027	First NH Turnpike	46,500	Town of Northwood
	222-0042	First NH Turnpike	153,200	State of New Hampshire
	222-0043	755 First NH Turnpike	29,600	State of New Hampshire
	223-0012	881 First NH Turnpike	19,900	Congregational Church
	223-0013	893 First NH Turnpike	65,700	Coe-Brown Northwood Academy
	223-0015	874 First NH Turnpike	12,100	State of New Hampshire
	224-0009	292 Blakes Hill Road	272,200	Yankee Clipper Council-BSA
	234-0003	166 First NH Turnpike	13,000	First Baptist Church
	234-0005-0001	Rochester Road	10,000	State of New Hampshire
	234-0008	158 First NH Turnpike	16,800	Northwood Masonic Assoc.
	234-0009-0001	First NH Turnpike	17,800	State of New Hampshire
	241-0004	Deerfield Town Line	32,100	State of New Hampshire
	242-0002	Mountain Ave	15,600	State of New Hampshire
	243-0010	Lower Deerfield Road	26,700	State of New Hampshire
	243-0011	126 Lower Deerfield Road	43,700	State of New Hampshire
	244-0052	Upper Camp Road	11,500	Town of Northwood
	246-0008	Lower Deerfield Road	8,100	State of New Hampshire
	246-0009	Lower Deerfield Road	34,800	State of New Hampshire

2006 SELECTMEN'S INVENTORY REPORT

	<u>ACRES</u>	<u>VALUE</u>	<u># of Exemptions</u>
VALUE OF LAND ONLY			
Current Use	9588.216	\$1,167,787.	
Residential	4737.482	\$278,409,200.	
Commercial/Industrial	439.133	\$24,676,100.	
Total of Taxable Land	14764.831	\$304,253,087.	
Tax Exempt & Non Taxable (23,935,200.)	2691.000		
VALUE OF BUILDINGS ONLY			
Residential		\$192,004,168.	
Manufactured Housing		\$16,512,900.	
Commercial		\$25,398,900.	
Total of Taxable Buildings		\$233,922,500.	
Tax Exempt & Non-Taxable Buildings (\$26,219,100.)			
Public Utilities (not included as taxable)		\$2,873,500.	
Valuation before Exemptions:		\$541,049,087.	
EXEMPTIONS			
Blind		\$30,000.	2
Elderly		\$3,101,300.	45
Handicapped & Disabled Exemption		\$312,900.	9
Solar/Wind power		\$30,385.	6
Wood Heating Energy		\$38,999.	13
Total Amount of Exemptions:		\$3,513,584.	
Net Valuation on which tax is computed:		\$537,516,098.	
Less: Public Utilities		\$2,873,500.	
Net Valuations without utilities on which tax rate for state education tax is computed:		\$534,642,598.	
Payment in Lieu of Taxes:		\$2,500.	
CURRENT USE REPORT			
Farm Land	879.980	\$312,539.	
Forest Land	6,640.016	\$750,068.	
Forest Land with Documented Stewardship	1,235.660	\$93,716.	
Unproductive Land	185.970	\$2,536.	
Wet Land	646.590	\$8,928.	
Total Acres:	9,688.987	\$1,170,391.	
Recreational Adjustment Acreage:	287.431		
Total number of owners granted Current Use:	234		
Total number of parcels in Current Use:	344		

2006 TOWN CLERK REPORT

Town Clerk's Report for Fiscal Year ending December 31, 2006

Auto Permits	\$659,154.40
Dog Licenses	2,718.00
Dog Fines	1,197.00
Bad Check Fees	275.00
Marriage Licenses	1,064.00
Vital Records Copies	629.00
Fees	17,868.00
Boat Registrations	771.02
Total Receipts	\$683,676.52

Respectfully submitted,

Judy C. Pease, Town Clerk/Tax Collector

2006 TAX COLLECTOR REPORT

Summary of Tax Account
Year Ended December 31, 2006

	2006	2005	2004+
Uncollected Taxes:			
Property Taxes		786,416.50	
Land Use Change		40,000.00	
Yield Taxes		1860.14	171.12
Excavation Taxes			
Taxes Committed to Collector:			
Property Taxes	9,005,357.00	22,342.56	
Land Use Change	67,045.00		
Yield Taxes	11,371.66		
Excavation Tax	55.28		
Overpayments:			
Remaining From Prior Year	0		
New This Fiscal Year	23,309.63		
Interest – Late Tax	7,924.74	56,495.02	39.58
TOTAL DEBITS:	\$9,115,063.31	\$907,114.22	\$210.70
Remitted to Treasurer:			
Property Taxes	8,043,170.54	519,962.58	
Land Use Change	66,295.00	22,500.00	
Yield Taxes	8,937.12	215.32	171.12
Excavation Tax	55.28		
Interest/Penalties	7,924.74	56,495.02	39.58
Converted to Liens (Principal only)		275,822.29	
Abatements Made:			
Property Taxes	431.00	214.00	
Land Use Change Taxes		8,500.00	
Yield Taxes		1,625.16	
Current Levy Deeded:	9,192.00		
Uncollected Taxes – End of Year:			
Property Taxes:	952,563.46	21,779.85	
Land Use Change	750.00		
Uncollected Taxes - End of Year:			
Timber Yield Taxes	2,434.54		
Remaining Overpayments Prior Yrs			
Remaining Overpayments This Yr	12,202.07		
This Yrs Overpayments Returned	11,107.56		
Prior Yr Overpayments Returned			
TOTAL CREDITS:	\$9,115,063.31	\$907,114.22	\$210.70

Respectfully submitted,
Judy C. Pease, Tax Collector

2006 TOWN TREASURER'S REPORT

Fiscal Year ending December 31, 2006

Cash Balance as of January 1, 2006 **\$ 3,512,113.33**

CURRENT RECEIPTS:

Selectmen – various departments	1,078,315.54
Tax Collector	9,331,034.23
Town Clerk	683,927.52
TD Northbank NOW Account	23,399.66
TD Northbank Sweep Account	51,114.09
Unidentifiable Receipt	5.00
Total 2006 Receipts	\$11,167,796.04

Total Amount Available from All Sources **\$14,679,909.37**

Less Total Expenditures as per Selectmen	10,526,172.54
Total Cash on Hand, December 31, 2006	\$ 4,153,736.83

NORTHWOOD CONSERVATION COMMISSION – Escrow Account

Balance as of January 1, 2006	151,174.80
Total Interest Received	6,171.36
Deposits Received:	182,235.51
Withdrawals	2,060.00
Balance as of December 31, 2006	337,521.67

AMBULANCE FUND – Escrow Account

Balance as of January 1, 2006	48,162.21
Total Interest Received	1,550.67
Deposits Received	59,853.14
Withdrawals: to General Fund	48,357.80
Balance as of December 31, 2006	61,208.22

LAGOON FUND – Escrow Account

Balance as of January 1, 2006	8,183.90
Total Interest Received	230.32
Deposits Received	10,687.50
Withdrawal to General Fund	8,193.90
Balance as of December 31, 2006	10,907.82

2006 TOWN TREASURER'S REPORT

RECREATION REVOLVING FUND – Established March 15, 2003

Balance as of January 1, 2006	9,703.54
Total Interest Received	329.08
Deposit Received	8,648.87
Withdrawal	4,165.08
Balance as of December 31, 2006	14,516.41

ENGINEERING ESCROW ACCOUNTS

Deerfield Pilgrim Construction

Balance as of December 31, 2006	195.69
Total Interest Received	5.31
Withdrawals	0
Balance as of December 31, 2006	201.00

Berry Construction

Balance as of January 1, 2006	199.18
Total Interest Received	5.41
Balance as of December 31, 2006	204.59

Southern Services – Elderly Housing

Balance as of January 1, 2006	592.54
Total Interest Received	16.10
Balance as of December 31, 2006	608.64

Coe Woods Development

Balance as of January 1, 2006	52,386.63
Total Interest Received	1,424.15
Balance as of December 31, 2006	53,810.78

Craig A. Schreck

Balance as of January 1, 2006	102,514.03
Total Interest Received	2,400.41
Withdrawal	79,948.31
Balance as of December 31, 2006	24,966.13

2006 TOWN TREASURER'S REPORT

J. C. Builders – Cole Division

Deposit – January 1, 2006	7,684.97
Total Interest Received	208.95
Balance as of December 31, 2006	7,893.92

Village @ Mead Field

Balance, January 1, 2006	34,893.53
Total Interest Received	948.35
Balance as of December 31, 2006	35,841.88

D. L. Docko

Balance, January 1, 2006	6,130.81
Total Interest Received	166.70
Balance as of December 31, 2006	6,297.51

F. & N. Twombly

Balance, January 1, 2006	2,876.34
Total Interest Received	10.09
Withdrawal	2,822.44
Balance as of December 31, 2006	63.99

Masten Estates

Balance, January 1, 2006	1,514.96
Total Interest Received	38.62
Withdrawal	224.00
Balance as of December 31, 2006	1,329.58

R.E.D.E. L.L.C.

Balance, January 1, 2006	11.86
Withdrawal and closed out January 10, 2006	11.86
Balance as of December 31, 2006	0.00

2006 TOWN TREASURER'S REPORT

Newbury North

Balance, January 1, 2006	803.01
Total Interest Received	73.32
Deposit	7,000.00
Withdrawal	7,392.39
Balance as of December 31, 2006	483.94

Jandebeur

Balance, January 1, 2006	2,415.96
Total Interest Received	17.36
Withdrawals	2,433.32
Balance as of December 31, 2006	00.00

Bean Account

Deposit – March 21, 2006	2,000.00
Total Interest	21.95
Deposits	560.00
Withdrawal	2,092.69
Balance as of December 31, 2006	489.26

Second Story Homes

Deposit- March 29, 2006	10,900.00
Total Interest	213.55
Withdrawals	9,032.83
Balance as of December 31, 2006	2,080.72

Beaulieu Account

Deposit – November 30, 2006	500.00
Total Interest	6.36
Deposits	2,200.00
Withdrawals	135.00
Balance as of December 31, 2006	2,571.36

Respectfully submitted,
Joseph A. Knox, Treasurer

2006 NORTHWOOD TAX RATE COMPUTATION

<u>Town Portion:</u>			<u>Tax Rate</u>
Appropriations	3,181,736		
Less: Revenues	(1,959,717)		
Less: Shared Revenues	(9,357)		
Add: Overlay	50,268		
War Service Credits	59,200		
	<hr/>		
Net Town Appropriations	1,322,130		
		1,322,130	
Special Adjustments		<hr/> 0	
Approved Town/City Tax Effort		1,322,130	
Municipal Tax Rate			2.46
School Portion			
Net Local School Budget	9,437,952		
Regional School Apportionment	0		
Less: Adequate Education Grant	(2,153,901)		
State Education Taxes	(1,089,316)		
	<hr/>		
Approved School(s) Tax Effort		6,194,735	
Local Education Tax Rate			11.52
State Education Taxes			
Equalization Valuation (no utilities) X	2.52		
433,127,725		1,089,316	
Divide by Local Assessed Valuation (no utilities)			2.04
534,642,598			
Excess State Education Taxes to be Remitted to State			
	0.00		
County Portion:			
Due to County	455,517		
Less: Shared Revenues	(5,038)		
Approved County Tax Effort	<hr/>	450,479	
County Tax Rate			.84
Combined Tax Rate			16.86
Total Property Taxes Assessed		9,056,660	
Less: War Service Credits		(59,200)	
Add: Village District Commitments(s)		0	
Total Property Tax Commitment		8,997,460	
Proof of Rate:			
<u>Net Assessed Valuation</u>		<u>Tax Rate</u>	<u>Assessment</u>
State Education Tax	534,642,598	2.04	1,089,316
All Other Taxes	537,516,098	14.82	7,967,344
			<hr/> 9,056,660

2006 EMPLOYEE WAGE REPORT

<u>EMPLOYEE</u>	<u>TOTAL EARNINGS</u>
ADAMS, CATHERINE L.	\$414.00
ADAMS, LAURINDA A.	\$414.00
ALLARD, SUSAN E.	\$868.70
ARSENAULT, P DONALD	\$8,455.57
ASHFORD, GEORGE E.	\$3,000.00
BAILEY, JOANN W.	\$88.84
BAILEY, STEPHEN A.	\$2,442.71
BANE, VINCENT A.	\$459.17
BASSETT, FRED K.	\$322.66
BASSETT, NIKOLAS K.	\$2,870.58
BATARAN, KEVIN M.	\$6,070.01
BEAULIEU, TAMMIE A.	\$34,141.23
BELL, JANE C.	\$124.89
BETSY, COLBURN A.	\$905.93
BLACK, DEBORAH A.	\$231.46
BOULAY, JENNIFER M.	\$2,145.08
BROWN, CHRISTOPHER	\$1,060.46
BRYER, SCOTT R.	\$3,333.36
BUJNO, SARAH	\$442.00
BUNKER, DONNA C.	\$33,642.01
BUNKER, REBECCA S.	\$147.00
CADY, HARRIET	\$19,791.03
CAPSALIS, MICHAEL D.	\$5,946.45
CHAMBERLIN, DOUGLAS D.	\$1,772.06
CLARK, PAT A.	\$16,605.50
COPELAND, DAVID B.	\$10,387.51
CORSON, MICHAEL	\$1,216.18
CURLEY, KENNETH M.	\$30.90
D'ALESSANDRO, MICHAEL	\$66,562.90
DEAN, DAREL H.	\$235.79
DIPAULO, JANET	\$32.19
DOLAN, CARA E.	\$420.00
DROLET, GLENDON L.	\$70,388.71
DROWN, RICHARD E.	\$210.97
DUNPHY, SANDRA A.	\$126.00
DURKAN, PATRICIA A.	\$945.00
EDWARDS, LUCY C.	\$770.85
ELDRIDGE, RUSSELL	\$0.00
EVANS, DONALD	\$12,673.99
FAUCHER, KYLE T.	\$2,135.00

2006 EMPLOYEE WAGE REPORT

<u>EMPLOYEE</u>	<u>TOTAL EARNINGS</u>
FELLOWS-WEAVER, LISA J.	\$29,457.88
FORTIN, DANIELLE E.	\$19,751.14
FRASER, EUNICE A.	\$1,911.76
GAGNON, DONNA E.	\$1,593.60
GAMBLIN, KATHERINE	\$1,234.58
GARDINER, DONALD F.	\$9,104.00
GARDNER, NANCY M.	\$11,039.63
GARNETT, GARY A.	\$7,500.00
GARRETT, SANDRA	\$26,067.98
GIBSON, JEFF W.	\$2,015.45
HEBERT, SARAH	\$4,336.24
HICKEY, DAVID	\$27,146.65
HILLSGROVE, JILLIAN E.	\$198.00
HODGDON, AMANDA L.	\$11,802.39
HODGDON, DONALD L.	\$7,481.46
HOLMES, NONA C.	\$93.99
HOOVER, GARY M.	\$1,815.01
HOTCHKISS, MATTHEW A.	\$806.65
JOHNSON, ARLENE W.	\$92.71
JOHNSON, CHRISTIAN M.	\$55,264.76
JONES, MICHELLE D.	\$3,313.72
JOZOKOS, TRACY A.	\$1,689.96
KING, BRIAN A.	\$2,428.50
KNOX, JOSEPH A.	\$6,003.84
KNOX, MARION J.	\$60.51
LANE, JEAN	\$70.81
LEAVITT, JESSI-ANN	\$17,608.60
LEBLANC, GREGORY S.	\$3,355.07
LENNON, PETER J.	\$413.28
LINDQUIST JR, ROBERT V.	\$1,042.44
LINDQUIST, JAMES R.	\$1,861.50
MADISON, KEVIN D.	\$50,447.39
MADISON, TERRI J.	\$61.80
MAINHEIT, JESSE R.	\$1,097.69
MARSHALL, ALICIA M.	\$570.86
MCNALLY, MAUREEN C.	\$14.00
MICHAUD, JOSEPH A.	\$9,150.68
MORALES, DARYL P.	\$5,720.19
MURPHY, KEVIN R.	\$3,655.70
OLE, STEPHANIE J.	\$2,660.67

2006 EMPLOYEE WAGE REPORT

<u>EMPLOYEE</u>	<u>TOTAL EARNINGS</u>
OSBORNE, KATE L.	\$2,471.88
PEASE, CHARLES H.	\$34,200.21
PEASE, JUDY C.	\$47,082.36
PHILBRICK, DARON M.	\$347.63
PLANCHET, ELAINEO.	\$5,760.73
PRESTON, STEPHEN R.	\$12,186.58
PRIOLO, SANDRA E.	\$359.89
REESE, PHYLLIS L.	\$418.40
REID, KEITH T.	\$2,652.40
RICH, KEVIN A.	\$198.00
ROBERTSON, ROBERT B.	\$427.50
ROBERTSON, SUSAN	\$405.00
ROWE, STEPHEN J.	\$16,406.95
SCHLANG, JOHN E.	\$1,988.02
SERINO, SUSAN J.	\$2,996.00
SEVERANCE, MARCIA J.	\$21,623.68
SEVERANCE, SCOTT R.	\$4,360.11
SHAFFER, DOUGLAS C.	\$1,844.73
SMITH, LINDA L.	\$16,706.91
SOARES, STEPHEN P.	\$19,396.07
SULLIVAN, KEVIN M.	\$9,609.16
TALON, WENDY L.	\$24,569.60
TASKER, KAYLA R.	\$4,081.42
TODT, KATHLEEN	\$2,488.64
TONKIN, IVY	\$666.72
TUTTLE, MARYLOU	\$3,997.67
TUTTLE, WENDY L.	\$4,519.55
WAKEMAN, DAVID M.	\$30,768.03
WEAVER, KEVEN D.	\$173.81
WELLS, SHANE M.	\$30,779.05
WILSON, JAMES A.	\$623.88
WILSON, JAMES D.	\$50,698.03
WITHAM, KENNETH D.	\$2,499.96
YOUNG, LYNNE S.	\$4,162.04
ZOBEL, MATTHEW J.	\$47,330.56
TOTALS	\$1,050,572.95



MASON + RICH

PROFESSIONAL ASSOCIATION

Certified Public Accountants

May 26, 2006

Selectmen
Town of Northwood
Northwood, New Hampshire

In planning and performing our audit of the financial statements of the Town of Northwood, New Hampshire for the year ended December 31, 2005 we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during the course of our audit, we did become aware of matters that were opportunities for strengthening internal controls and operating efficiencies. The material that accompanies this letter addresses our findings and recommendations. This letter does not affect our report dated May 26, 2006, on the financial statements of the Town of Northwood, New Hampshire.

We will review the status of these comments during our next audit engagement. We have already discussed these comments and suggestions with various Town personnel and we will be pleased to discuss them in further detail at your convenience, to perform any additional studies of these matters, or to assist you in implementing the recommendations.

Respectfully submitted,

Mason + Rich, P.A.

MASON + RICH PROFESSIONAL ASSOCIATION
Certified Public Accountants

May 26, 2006

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**TOWN OF NORTHWOOD, NEW HAMPSHIRE
MANAGEMENT LETTER**

CURRENT YEAR'S FINDINGS AND RECOMMENDATIONS

TOWN OFFICE

AMUBLANCE FUND

Finding – During our audit of the Ambulance fund we noted that the Town's report of receipts did not agree with the amounts as reported by the billing vendor. We subsequently found that there was a deposit in transit at year end that was not deposited until February 2006. We found that checks received were not being forwarded to the Town Office in a timely manner. Some were being brought over that were months old.

Recommendation – We would recommend that checks be forwarded to the Town Office by the Fire Department in a timely manner for deposit. Generally, we would recommend that the checks be forwarded at least once a week or when the amount on hand at the Fire Department exceeds \$500. This establishes better cash flow for the Town and would also eliminate the chance of the checks being lost, destroyed or stolen.

Management's Comment – The Fire Department personnel shall turn in all payments to the finance office on a weekly basis by direction of the Selectmen.

SECURITY OF ACCOUTING RECORDS

Finding - We noticed during the course of our audit two areas that are an opportunities for strengthening security and internal controls and operating efficiency. We found that a number of individuals have access to filing cabinets in the Accounting Office.

Recommendation – The files in the Accounting Office should be accessible only to a restricted list of individuals. Absent this restriction, there is no control over the contents of the cabinets and there is the potential that confidential information may be compromised. In addition, the payroll and personnel files should be filed together in the Accounting Office and should be restricted to access only by the Treasurer and Town Accountant.

Management's Comments – The accounting office has been provided with a fire proof, locking file cabinet for her records. The personnel records have been made secure in a fire proof locking file cabinet in the Administrator's office. The Administrator has keys to both file cabinets and access to the Finance Office, as well as Treasurer and Finance Technician has keys. Personal records must be accessible daily to administrator so they are kept in Administrator's office and locked securely.

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MASON + RICH

PROFESSIONAL ASSOCIATION

Certified Public Accountants

REPORT OF INDEPENDENT AUDITORS

To the Board of Selectmen

We have audited the accompanying financial statements of the governmental activities and the aggregate remaining fund information of the Town of Northwood, New Hampshire, as of and for the year ended December 31, 2005, which collectively comprise the Town of Northwood's basic financial statements as listed in the index. These financial statements are the responsibility of the Town of Northwood's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the aggregate remaining fund information of the Town of Northwood, New Hampshire, as of December 31, 2005 and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information on pages 2 through 7 and 35 through 37 are not a required part of the basic financial statements but are supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplemental information. However, we did not audit the information and express no opinion on it.

Respectfully submitted,

Mason + Rich, P.A.

MASON + RICH PROFESSIONAL ASSOCIATION
Certified Public Accountants

May 26, 2006

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TOWN MANAGEMENT'S DISCUSSION AND ANALYSIS

TOWN OF NORTHWOOD, NEW HAMPSHIRE MANAGEMENT'S DISCUSSION AND ANALYSIS

As the management of the Town of Northwood (the "Town"), we offer the readers of the Town's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended December 31, 2005. The Town implemented Governmental Accounting Standards Board Statement 34 Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments for the first time last year. As discussed in Note 1, Statement 34 allows for certain transition treatments in regards to infrastructure.

FINANCIAL HIGHLIGHTS

- The assets of the Town exceeded its liabilities at the close of the 2005 fiscal year by \$6,018,782 (Net Assets). Of this amount \$1,462,509 may be used to meet the government's ongoing obligations to citizens and creditors in accordance with the Town's fund designation and fiscal policies.
- The Town's total net assets increased by \$631,150.
- As of the close of the 2005 fiscal year, the Town governmental funds reported a combined ending balances of \$2,557,320. Over 77% of this amount (\$1,985,575) is undesignated and available for use within the Town's designation and policies.
- At the end of the 2005 fiscal year, undesignated fund balance for the General Fund was \$993,639 or 41% of the total Town General Fund expenditures.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town's basis financial statements. The Town's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government wide financial statements - The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all the Town's assets and liabilities, with the difference between the two being reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The Statement of Activities presents information showing how the Town's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in class flows in the future periods (i.e. uncollected property taxes and earned but unused compensated absences).

TOWN OF NORTHWOOD, NEW HAMPSHIRE MANAGEMENT'S DISCUSSION AND ANALYSIS

The governmental activities of the Town include general government and administration, public safety, development services, and cultural and recreation.

The government-wide financial statements can be found on pages 8-10 of this report.

Fund financial statements — A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the funds of the Town can be divided into two categories—governmental funds and propriety funds (the Town does not maintain any propriety funds).

Governmental Funds — Governmental funds are used to account for essentially the same function reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, government fund financial statements focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of the governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for the governmental funds with similar information presented for the governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term effect of the government's near term financing decisions. Both the governmental funds balance sheet and the governmental funds statements of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 16 governmental funds. Information is presented separately in the Governmental Fund Balance Sheet and in the Governmental Fund Statement of Revenues, Expenditures, and Changes in the Fund Balance for the Governmental Funds. Data from the other 15 funds are combined into a single, aggregate presentation.

The basic governmental fund financial statements can be found on pages 11-18 of this report.

Notes to the Financial Statements — The notes provided additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 19-34 of this report.

GOVERNMENTAL – WIDE FINANCIAL ANALYSIS

As noted earlier, net assets may serve over time as a useful indicator of the government's financial position. In the case of the Town of Northwood, assets exceeded liabilities by \$6,018,782 as of December 31, 2005.

(Continued on next page)

**TOWN OF NORTHWOOD, NEW HAMPSHIRE
MANAGEMENT'S DISCUSSION AND ANALYSIS**

The largest portion of the Town's net assets (57.9%) reflects its investments in capital assets (i.e., land, building, equipment, improvements, construction in progress and infrastructure), less any debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide service to citizens; consequently these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Town of Northwood's Net Assets

Governmental Activities	2005	2004
Current and other assets	\$ 6,032,523	\$ 5,365,644
Capital Assets	<u>3,535,594</u>	<u>3,311,583</u>
Total Assets	<u>\$ 9,568,117</u>	<u>\$ 8,677,227</u>
Long term liabilities	\$ 109,043	\$ 156,722
Other liabilities	<u>3,440,292</u>	<u>3,132,873</u>
Total Liabilities	<u>\$ 3,549,335</u>	<u>\$ 3,289,595</u>
Net Assets		
Invested in capital assets,		
Net of related debt	\$ 3,487,547	\$ 3,206,286
Restricted	1,068,726	1,017,217
Unrestricted	<u>1,462,509</u>	<u>1,164,129</u>
Total Net Assets	<u>\$ 6,018,782</u>	<u>\$ 5,387,632</u>

An additional portion of the Town's net assets (17.8%) represents resources that are subject to external restriction on how they may be used. The remaining balance of unrestricted net assets \$1,462,509 may be used to meet the government's ongoing obligation to citizens and creditors.

As of December 31, 2005, the Town is able to report positive balances in all three categories of net assets.

Analysis of the Town's Operations — The following table provides a summary of the Town's operations for the years ended December 31, 2005 and 2004. The Town first implemented GASB Statement No. 34, Basic Financial Statements— and Management's Discussion and Analysis— for State and Local Governments, in 2004. Governmental activities increased the Town of Northwood's net assets by \$631,150.

(Continued on next page)

**TOWN OF NORTHWOOD, NEW HAMPSHIRE
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Town of Northwood's Changes in Net Assets

Governmental Activities	2005	2004
Revenues		
Program Revenues:		
Changes to Services	\$ 936,306	\$ 879,591
Operating Grants and Contributions	85,240	90,427
Capital Grants and Contributions	143,826	22,993
General Revenues:		
Property Taxes	8,030,821	7,542,792
Franchise Fees	23,823	22,566
Other Taxes	261,338	174,997
Payment in Lieu of Taxes	7,500	2,636
Grants and Contribution Not Restricted to a Specific Program	176,068	158,578
Interest and Investment Earnings	73,728	59,493
Gain (Loss) on Sale of Capital Asset	26,412	48,871
Miscellaneous	14,614	15,811
Total Revenues	<u>9,779,676</u>	<u>9,018,755</u>
Expenses:		
General Government	775,961	744,077
Public Safety	838,014	687,976
Highway and Streets	410,775	226,854
Sanitation	120,926	120,232
Health and Welfare	58,668	62,672
Cultural and recreation	167,442	125,139
Conservation	9,834	5,216
Intergovernmental:		
School District	6,362,499	6,273,763
County	401,493	385,282
Interest on Long-term debt	2,914	10,183
Total Expenses	<u>9,148,526</u>	<u>8,641,394</u>
Increases in Net Assets	631,150	377,361
Net Assets— January 1	<u>5,387,632</u>	<u>5,010,271</u>
Net Assets— December 31	<u>\$ 6,018,782</u>	<u>\$ 5,387,632</u>

FINANCIAL ANALYSIS OF THE GOVERNMENTS FUNDS

Governmental funds — The focus of the Town of Northwood's governmental funds is to provide information on the near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

TOWN OF NORTHWOOD, NEW HAMPSHIRE MANAGEMENT'S DISCUSSION AND ANALYSIS

At the end of fiscal 2005, the Town of Northwood governmental funds reported ending fund balances of \$2,557,320. Approximately 78% of this total amount (\$1,985,575) constitutes unreserved fund balance. The remainder of the fund balance is reserved to indicate that it is not available for spending because it has already been committed 1) to pay for encumbrances (\$191,802), 2) Permanent fund (\$217,721) and 3) Undistributed Net Revenues of the Permanent Fund (\$162,222).

General Fund Budgetary Highlights — The Town made revisions to the original appropriations approved by the Board of Selectman and the Budget Committee at the annual Town Meeting. Overall these increases represented an increase to the original budget of 1% or \$30,905.

CAPITAL ASSETS

The Town of Northwood's investment in capital assets for its governmental activities as of December 31, 2005, amounts to \$3,535,594 (net of accumulated depreciation). The investment in capital assets includes land, buildings, equipment, improvements, and infrastructure.

Major capital asset events during the 2005 fiscal year included the following:

- The purchase of a 2005 International 7400 Dump Truck with front and wing plows and a sander at approximately \$96,610.
- 2005 4X4 Ford Ranger for the Building and Assessing Departments at a cost of \$13,669.
- The resurfacing Canterbury Road and the hill portion of Harmony Road at a cost of \$46,252.
- Improvements to Harmony Road consisted of replacing a deteriorated culvert with a box culvert and gravel work at approximately \$75,170.
- Ford Crown Victoria purchased for the Police Department at a cost of \$28,127.

Capital Assets at Year-end Net of Accumulated Depreciation

Governmental Activities	2005	2004
Land and Improvements	\$ 1,920,033	\$ 1,865,933
Buildings	772,480	772,480
Infrastructure	249,464	76,362
Furniture, Equipment, and Vehicles	1,716,595	1,645,530
Less: Accumulated Depreciation	<u>(1,122,978)</u>	<u>(1,048,722)</u>
Total Capital Assets, Net of Depreciation	<u>\$ 3,535,594</u>	<u>\$ 3,311,583</u>

Additional information on the Town's capital assets can be found in a Note 1 Summary of Significant Accounting Policies, D) Assets, Liabilities, and Net Assets or Equity, 5) Capital Assets on page 24.

DEBT ADMINISTRATION

At the end of the 2005 fiscal year, the Town of Northwood had capital leases in the amount of \$48,047. The majority of this involves the forth and final year payment on a four year capital lease for fire engine #2 chassis and pump upgrade purchased in 2003.

**TOWN OF NORTHWOOD, NEW HAMPSHIRE
MANAGEMENT'S DISCUSSION AND ANALYSIS**

Outstanding Debt at Year End Capital Leases

Governmental Activities	2005	2004
Portion Due Within One Year	\$ 48,047	\$ 57,249
Portion Due After One Year	-	48,048
Total Capital Leases	<u>\$ 48,047</u>	<u>\$ 105,297</u>

COMPENSATED ABSENCES

As of December 31, 2005 the Town of Northwood has compensated absences in the amount of \$60,996. This amount represents earned but unused vacation and personal time and up to eighty hours of sick time. Additional information regarding compensated absences can be found in Note 1) Summary of Significant Accounting Policies, D) Assets, Liabilities, and Net Assets or Equity, 6) Compensated Absences on page 25.

ECONOMIC FACTORS AND NEXT YEARS BUDGETS AND RATES

In the 2006 Budget, General fund revenues are expected to increase by .08% from the 2005 budget with general property taxes making up approximately 65% of the general fund budgeted revenue. Certified assessed valuations decreased .02% over the preceding year. Property Tax rates set in September 2005 were \$15.19; \$2.42, Town, \$0.75 County, \$9.97 School District, and \$2.05, State Education Property Tax. The Town completed the five year reevaluation project in Fiscal year 2005.

The estimated population for the Town of Northwood in 2005 is 3,952 per New Hampshire Office of State Planning, "New Hampshire Population Projections for State and Counties 2005-2025" prepared in September 2004. Per the New Hampshire Department of Employment Security's Economic and Labor Market Information Bureau in November of 2006 the unemployment rate is 3.6% slightly lower than the States adjusted unemployment rate of 3.8 %.

REQUEST FOR INFORMATION

The financial report is designed to provide our citizens, customers, investors, and creditors with general overview of the Town's finances. If you have any questions about this report or need additional information, contact the Town Administrator at 818 First New Hampshire Turnpike, Northwood, NH 03261, call (603) 942-5586 extension 4, or email administration@town.northwood.nh.us.

BASIC FINANCIAL STATEMENTS

TOWN OF NORTHWOOD, NEW HAMPSHIRE
STATEMENT OF NET ASSETS
DECEMBER 31, 2005

	<u>Governmental Activities</u>
<i>ASSETS</i>	
Cash and Equivalents	\$ 3,805,174
Temporary Investments	623,527
Investments	305,585
Taxes Receivable	1,095,338
Accounts Receivable	43,046
Due from Other Governments	-
Internal Balances	-
Notes Receivable	31,590
Prepays	-
Restricted Assets	16,340
Property by Tax Deed and Title	<u>111,923</u>
Capital Assets:	
Land and Improvements	1,920,033
Buildings and Improvements	772,480
Infrastructure	249,464
Furniture, Equipment and Vehicles	1,716,595
Construction in Progress	-
Less Accumulated Depreciation	<u>(1,122,978)</u>
Total Capital Assets, Net of Depreciation	<u>3,535,594</u>
 <i>TOTAL ASSETS</i>	 <u>\$ 9,568,117</u>
	(Continued)

TOWN OF NORTHWOOD, NEW HAMPSHIRE
STATEMENT OF NET ASSETS
DECEMBER 31, 2005

	<u>Governmental Activities</u>
<i>LIABILITIES</i>	
Accounts Payable	\$ 26,533
Due to Other Governments	3,357,530
Accrued Liabilities	56,229
Deferred Revenues	-
Non-current Liabilities:	
Portion Due or Payable Within One Year:	-
Obligations Under Capital Lease	48,047
Portion Due or Payable After One Year:	
Obligations Under Capital Lease	-
Compensated Absences Payable	60,996
<i>Total Liabilities</i>	<u><u>3,549,335</u></u>
<i>NET ASSETS</i>	
Invested in Capital Assets, Net of Related	
Debt	3,487,547
Restricted for:	
Capital Reserves	342,362
Conservation Commission	346,421
Permanent Funds:	
Nonexpendable	217,721
Expendable	162,222
Unrestricted	1,462,509
<i>Total Net Assets</i>	<u><u>\$ 6,018,782</u></u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2005

<i>Functions/Programs</i>	Program Revenues				Net (Expense) Revenue and Change in Net Assets
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
<i>Governmental Activities:</i>					
General Government	\$ 775,961	\$ 770,159	\$ 750	\$ 55,144	\$ 50,092
Fire Department	376,736	49,408		88,682	(238,646)
Police Department	461,278	77,658	2,456	-	(381,164)
Highways and Streets	410,775	-	82,034	-	(328,741)
Sanitation	120,926	30,398	-	-	(90,528)
Health and Welfare	58,668	3,740	-	-	(54,928)
Parks and Recreation	39,851	4,943	-	-	(34,908)
Conservation	9,834	-	-	-	(9,834)
Library	127,591	-	-	-	(127,591)
Intergovernmental:					
School District	6,362,499	-	-	-	(6,362,499)
County	401,493	-	-	-	(401,493)
Interest on Long-term Debt	2,914	-	-	-	(2,914)
Total Governmental Activities	\$ 9,148,526	\$ 936,306	\$ 85,240	\$ 143,826	(7,983,154)
General Revenues:					
Taxes:					
Property Taxes Levied for General Purposes					1,266,829
Property Taxes Levied for Education					6,362,499
Property Taxes Levied for County					401,493
Franchise Fees					23,823
Other Taxes					261,338
Payment in Lieu of Taxes					7,500
Grants and Contributions Not Restricted to Specific Programs					176,068
Interest and Investment Earnings					73,728
Gain (Loss) on Sale of Capital Assets					26,412
Miscellaneous					14,614
Transfers					-
Total General Revenues, Special Items and Transfers					8,614,304
Change in Net Assets					631,150
Net Assets, Beginning of Year, Restated					5,387,632
Net Assets, End of Year					\$ 6,018,782

The Accompanying Notes are an Integral Part of This Financial Statement

FUND FINANCIAL STATEMENTS

TOWN OF NORTHWOOD, NEW HAMPSHIRE
BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2005

	General Fund	Other Governmental Funds	Total Governmental Funds
ASSETS			
Cash	\$ 3,517,538	\$ 287,636	\$ 3,805,174
Temporary Investments	-	639,871	639,871
Investments	-	305,585	305,585
Taxes Receivable	1,095,338	-	1,095,338
Accounts Receivable	27,112	15,934	43,046
Due From Other Governments	-	-	-
Due From Other Funds	70,797	199,153	269,950
Notes Receivable	31,591	-	31,591
Prepaid Expenses	-	-	-
Property by Tax Lien and Title	141,072	-	141,072
TOTAL ASSETS	\$ 4,883,448	\$ 1,448,179	\$ 6,331,627

(Continued)

The Accompanying Notes are an Integral Part of This Financial Statement

- Page 11 -

TOWN OF NORTHWOOD, NEW HAMPSHIRE
BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2005

	General	Other Governmental Funds	Total Governmental Funds
LIABILITIES AND FUND BALANCES			
<i>Liabilities</i>			
Accounts Payable	\$ 21,030	\$ 5,503	\$ 26,533
Accrued Liabilities	55,007	-	55,007
Due to Other Governments	3,357,530	-	3,357,530
Due to Other Funds	199,153	70,797	269,950
Deferred Revenue	65,287	-	65,287
Liabilities Payable from Restricted Assets:			
Contract and Retainage Payable	-	-	-
Total Liabilities	3,698,007	76,300	3,774,307
Fund Balances			
Reserved for Encumbrances	191,802	-	191,802
Permanent Fund	-	217,721	217,721
Undistributed Net Revenues of Permanent Fund	-	162,222	162,222
Undesignated Reported in:			
General Fund	993,639	-	993,639
Special Revenue Funds	-	991,936	991,936
Capital Projects Funds	-	-	-
Total Fund Balances	1,185,441	1,371,879	2,557,320
TOTAL LIABILITIES AND FUND BALANCES	\$ 4,883,448	\$ 1,448,179	\$ 6,331,627

(Continued)
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The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCE
TO NET ASSETS OF GOVERNMENTAL ACTIVITIES
DECEMBER 31, 2005

<i>Total Governmental Fund Balances Above</i>	\$ 2,557,320
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Amounts Reported for Governmental Activities in the Statement of Net Assets Are Different Because of the Following Items:

Capital Assets Used in Governmental Activities Are NOT Financial Resources and Therefore Are NOT reported in the Funds.	3,535,594
Other Long-term Assets, Such as Welfare Liens and Elderly Liens Receivable Are NOT Available to Pay for Current-period Expenditures and Therefore Are Deferred in the Funds, Net of Allowance for Uncollectible.	36,134
Long-term Liabilities, Including Bonds and Capital Leases Payable and Unmatured Compensated Absences, Are NOT Due and Payable in the Current Period and Therefore Are NOT Reported in the Funds.	(110,266)
Certain Payables Are Considered as Expenses on the Governmental Activities But Are NOT Accrued on the Funds.	-

<i>Net Assets of Governmental Activities - Statement 1</i>	<u>\$ 6,018,782</u>
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The Accompanying Notes are an Integral Part of This Financial Statement

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TOWN OF NORTHWOOD, NEW HAMPSHIRE
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 GOVERNMENTAL FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2005

	General	Other Governmental Funds	Total Governmental Funds
Revenues			
Taxes	\$ 8,178,891	\$ 115,372	\$ 8,294,263
Licenses, Permits and Fees	763,735	-	763,735
Intergovernmental	258,852	92,183	351,035
Charges for Services	131,061	61,999	193,060
Interest and Dividends	40,891	34,286	75,177
Miscellaneous	25,269	3,996	29,265
Total Revenues	9,398,699	307,836	9,706,535
Expenditures			
Town:			
General Government	617,072	108,467	725,539
Public Safety	702,512	93,920	796,432
Highways and Streets	494,281	-	494,281
Sanitation	115,417	8,182	123,599
Health	42,031	-	42,031
Welfare	16,390	-	16,390
Culture and Recreation	158,956	3,800	162,756
Conservation	3,613	6,221	9,834
Economic Development	-	-	-
Debt Service - Principal	-	-	-
- Interest	-	-	-
Capital Outlay	263,377	-	263,377
Total Town Expenditures	\$ 2,413,649	\$ 220,590	\$ 2,634,239

(Continued)
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The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2005

	General	Other Governmental Funds	Total Governmental Funds
Other Governmental Units:			
School District Assessment	\$ 6,362,499	\$ -	\$ 6,362,499
County Taxes	401,493	-	401,493
Total Other Governmental Units	6,763,992	-	6,763,992
Total Expenditures	9,177,641	220,590	9,398,231
Excess (Deficiency) of Revenues Over Expenditures	221,058	87,246	308,304
Other Financing Sources (Uses)			
Proceeds of Capital Lease	-	-	-
Operating Transfers In	182,890	184,989	367,879
Operating Transfers (Out)	(184,220)	(183,659)	(367,879)
Total Other Financing Sources (Uses)	(1,330)	1,330	-
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	219,728	88,576	308,304
Fund Balances, Beginning of Year, Restated	965,713	1,283,303	2,249,016
Fund Balances, End of Year	<u>\$ 1,185,441</u>	<u>\$ 1,371,879</u>	<u>\$ 2,557,320</u>

(Continued)

The Accompanying Notes are an Integral Part of This Financial Statement

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TOWN OF NORTHWOOD, NEW HAMPSHIRE
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND
BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES (STATEMENT 2)
FOR THE YEAR ENDED DECEMBER 31, 2005

<i>Net Change in Fund Balances - Total Governmental Funds</i>	\$ 308,304
<i>Amounts Reported for Government Activities in the Statement of Activities Are Different Because of the Following Items:</i>	
Governmental Funds Report Capital Outlays as Expenditures. In the Statement of Activities the Cost of Those Capital Outlay Items is Capitalized and the Cost of Those Capitalized Assets is Then Charged Over Their Estimated Useful Lives as Depreciation Expense. This is the Amount by Which Depreciation Expense Exceeded Capital Outlay Expenditures in the Current Period.	224,011
Revenues in the Statement of Activities Are NOT Reported in the Funds Statement as They do NOT Provide Current Financial Resources.	18,851
Proceeds From Debt Issues Are Reported as an Other Financing Source (Proceeds of Long-Term Bonds or Leases) in the Funds Statement. However, Debt Issue Proceeds Increase Long-term Liabilities (Bonds Payable or Capital Lease Payable) in the Statement of Net Assets. The Repayment of Bond and Capital Lease Principal is an Expenditure (Debt Service) in the Governmental Funds. The Repayment of Principal Reduces Long-term Liabilities in the Statement of Net Assets	47,678
Certain Payables Are Considered as Expenses on the Governmental Activities But Are NOT Accrued on the Funds.	31,094
Payment of Interest is Reported as an Expenditure When Due in the Governmental Funds. Interest is Accrued at Year End in the Statement of Activities.	1,212
Some Expenses Reported in the Statement of Activities, Such as Compensated Absences, do NOT Require the Use of Current Financial Resources. Accordingly, They Have NOT Been Reported as Expenditures in the Governmental Funds.	(9,571)
<i>Change in Net Assets of Governmental Funds - Statement 2</i>	<u><u>\$ 621,579</u></u>

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
STATEMENT OF FIDUCIARY NET ASSETS
AGENCY AND PRIVATE PURPOSE TRUSTS
DECEMBER 31, 2005

	Agency Funds	Private Purpose Trusts
ASSETS		
Cash and Equivalents	\$ 214,048	\$ -
Temporary Investments	-	224,467
Investments, At Fair Value	-	-
Accounts Receivable	-	-
TOTAL ASSETS	\$ 214,048	\$ 224,467
LIABILITIES		
Accounts Payable	-	\$ -
Due to Other Governments	-	-
Due to Specific Individuals	214,048	-
Total Liabilities	\$ 214,048	-
NET ASSETS		
Held in Trust for Water District		11,183
Held in Trust for School District		213,284
Total Net Assets		\$ 224,467

The Accompanying Notes are an Integral Part of This Financial Statement

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TOWN OF NORTHWOOD, NEW HAMPSHIRE
 STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
 PRIVATE PURPOSE TRUSTS
 FOR THE YEAR ENDED DECEMBER 31, 2005

Additions

Gifts and Contributions	\$ 33,994
Earnings on Investments	5,731
Total Additions	<u>39,725</u>

Deductions

Scholarships Awarded	-
Payments to School District	-
Total Deductions	<u>-</u>

Changes in Net Assets Held in Trust	39,725
Net Assets, Beginning of Year	184,742
Net Assets, End of Year	<u>\$ 224,467</u>

The Accompanying Notes are an Integral Part of This Financial Statement - Page 18 -

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

I | SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Town of Northwood, New Hampshire (the Town) is a municipal corporation governed by an elected three member Board of Selectmen. The Town was incorporated in 1773. The Town's annual budget is approved by the voters at the Town Meeting held in March each year and the Selectmen, with the assistance of the Town Administrator, are then responsible for managing the Town's day to day operations during the year within the constraints of the budget that was approved. The Town engages in a comprehensive range of municipal services, including general government administration, public safety, health, welfare, human service programs, planning, community development, recreation, cultural, and library activities.

The accompanying financial statements include the transactions of all funds of the Town and other governmental organizations included in the Town's reporting entity because of the significance of their operations or financial relationships with the Town in accordance with the criteria set forth by the Governmental Accounting Standards Board. The funds' operations as reflected in the financial statements are those under the control of the Town. There are no agencies or entities which should be presented with the Town reporting standards for governmental units.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Town.

The Town's fiduciary funds (which have been redefined and narrowed in scope) are presented in the fund financial statements by type (private purpose and agency). Since by definition these assets are being held for the benefit of a third party and cannot be used to address activities or obligations of the Town, these funds are not incorporated into the government-wide financial statements.

The Town reports the following major governmental funds:

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Non-Major Governmental Fund Types:

Special Revenue Funds – accounts for specific revenue sources that are restricted by law or administrative action to expenditure for specific purposes. Non-major special revenue funds include the Ambulance Replacement, Lagoon Fees, Recreation Revolving Fund, Conservation Commission, Library Trusts, Other Town Trusts and Capital Reserves.

Capital Projects Funds – account for financial resources segregated for the acquisition or construction of major capital facilities.

Permanent Funds – used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the programs—that is, for the benefit of the Town or its citizenry. Permanent funds report trust arrangements in which the Town is the beneficiary, including public-purpose funds previously classified as nonexpendable trust funds. Permanent funds are used for resources legally restricted to cemeteries, libraries, parks, public land maintenance and social services. Non-major permanent funds include the Town Nonexpendable Trust Funds.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

Additionally, the Town reports the following fund types:

Fiduciary funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations or other governments. The fiduciary funds of the Town are the private purpose trusts (School District Capital Reserves and Water District Maintenance Trust) and agency funds (performance bonds). For accounting measurement purposes, the private purpose trust funds are accounted for in essentially the same manner as proprietary funds. Private purpose trust funds account for assets of which the principal may not be spent. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation. Fiduciary funds are NOT included in the government-wide financial statements.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB).

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

D. Assets, Liabilities, and Net Assets or Equity

1. Deposits and Investments

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

The Town Treasurer is authorized by State statutes to invest excess funds "in obligations of the U.S. Government, in the public deposit investment pool established pursuant to RSA 383:22, in savings bank deposits of banks incorporated under laws of the State of New Hampshire or in certificates of deposit of banks incorporated under the laws of the State of New Hampshire or in national banks located within the States of New Hampshire or Massachusetts."

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

The Town participates in the New Hampshire Public Deposit Investment Pool established in accordance with RSA 383:22-24. At year end the Town had \$757,022 (\$572,280 Other Governmental Funds and \$184,742 Private Purpose Trusts). At this time, the Pool's investments are limited to "short-term U.S. Treasury and U.S. Government Agency obligations, State of New Hampshire and New Hampshire municipal obligations, certificates of deposit from A1/P1-rated banks, money market mutual funds (maximum 20% portfolio), overnight to 30-day repurchase agreements (no limit, but collateral level at 102% in U.S. Treasury and Government Agency instruments delivered to the Custodian of the Pool) and reverse overnight repurchase agreements with primary dealers or dealer banks."

All trust fund investments are mutual fund marketable securities consisting of uninsured and unregistered investments for which the securities were held by an agent of one of the Town's banks but not in the Town's name. These securities cannot be sold or disposed of without the approval of the Town.

Under New Hampshire law, the trustees of trust funds may invest:

"Only by deposit in savings bank or in the savings department of a national bank or trust company in this State or in shares of any building and loan association or co-operative bank, incorporated and doing business under the laws of this State or in the shares of any federal savings and loan association, located and doing business in this State or in bonds, notes or other obligations of the United States government or in State, County, Town, City, School District, water and sewer district bonds and the notes of Towns or Cities in this State; and such stocks and bonds as are legal for investment by New Hampshire savings banks and when so invested, the trustees shall not be liable for the loss thereof; and in any common trust fund established by the New Hampshire Charitable Fund in accordance with RSA 292.23."

Investments are carried at fair value. The fair value of investments is determined annually and is based on current market prices.

Fair value fluctuates with interest rates, and increasing rates could cause fair value to decline below original cost. Town management believes the liquidity in the portfolio is more than adequate to meet cash flow requirements and to preclude the Town from having to sell investments below original cost for that purpose.

Investment revenue is comprised of the following for the year for the Town's Expendable and Permanent Trusts:

Interest and Dividends	\$ 50,186
Net Increase (Decrease) in the Fair Value of Investments	(31,633)
Gain (Loss) on Sale of Investments	<u>1,445</u>
Total Investment Revenue	<u>\$ 19,998</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

The net decrease in the fair value of the Town investments during the fiscal year was \$31,633. This amount takes into account all changes in fair value (including purchases and sales) that occurred during the year. The unrealized loss on investments held at year-end was \$33,285.

2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles.

The Town semiannually, in May and November, bills and collects its own property taxes as well as property taxes for the School District and for the County. Property tax revenue is recognized in the fiscal year for which taxes have been levied.

Property taxes billed or collected in advance of the fiscal year for which they are levied are recorded as deferred revenue.

Property taxes are due by December. If the taxes are not paid by the following March, a lien is recorded on the property at the Register of Deeds. The lien is a priority tax lien which accrues interest at the rate of 18% per annum. If the delinquent taxes ("redemptions") are not paid within two years of the tax lien date, the property is conveyed to the Town by deed and subsequently sold at public sale.

The Town budgets, following New Hampshire budget procedures, an amount (\$147,468 in the current year) for property tax abatements and refunds. All abatements and refunds are charged to the account and they are reported net of property tax revenues. The actual total for the current year was \$100,275.

The tax rate for the year was \$15.19; \$2.42 Town, \$.75 County, \$9.97 School District and \$2.05 State Education Tax.

3. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

(Continued on next page)

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Property by Tax Lien and Title

Elderly Tax Liens – Under New Hampshire Revised Statutes Annotated (RSA) 72:38A, elderly property owners in the Town may request that the Town file a tax lien against their property for the amount of their annual property taxes. Interest accrues annually at 5% and is payable along with the property taxes from the individual's estate.

Other Tax Liens – Under New Hampshire Revised Statutes Annotated, if property taxes have not been paid within two years of the tax lien date, the property may be conveyed to the Town by deed.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment is depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Land Improvements	20
Building and Improvements	15-50
Infrastructure - Roads	15
Infrastructure - Bridges	50
Furniture, Equipment and Vehicles	5-20

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

Pursuant to GASB Statement #34, Phase 3 governments “are encouraged but are NOT required to report major infrastructure assets retroactively.” Accordingly, the Town has elected to report its general infrastructure assets beginning with the effective date of the Statement – the year ended December 31, 2004.

6. Compensated Absences

Employees may accumulate an unlimited amount of earned but unused vacation and personal time, which will be paid to employees upon separation from the Town’s service. Sick time will only be paid up to eighty hours, any additional accumulated time will be forfeited at the time of separation. In governmental fund types, the cost of vested benefits paid or matured (as a result of employee resignations and retirements) are reported as an expenditure and fund liability in the fund.

7. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

- Encumbrances – These monies have been reserved for goods and services encumbered, or ordered before the end of the fiscal year, for which delivery of goods and services had not been made prior to the close of the fiscal year.
- Prepaids – These monies have been reserved for reported prepaids in the General Fund to comply with accounting standards.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

9. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets (net of accumulated depreciation) reduced by the outstanding balances of any debt used for the acquisition, construction or improvement of those capital assets. Net assets are reported as restricted when there are limitations imposed on their use either through constitutional provision on enabling legislation or through external restrictions imposed by creditors, grantors or law or regulations of other governments. The Town reports the following restricted net asset categories:

Capital Reserves – Under New Hampshire RSA 35:1, the Town may raise and appropriate funds for the “construction, reconstruction or acquisition of a specific capital improvement, or the acquisition of a specific item or specific items of equipment.” Such funds that have been appropriated at Town Meeting are reported as restricted net assets at year end.

Conservation Commission – Under New Hampshire RSA’s 36 A:5 and 79 A:25, may elect at Town Meeting to place all or portion of revenues in a conservation fund and be “allowed to accumulate from year to year. The funds must be in the custody of the Town’s Treasurer with disbursements made upon order of the Conservation Commission.

Permanent Funds – The nonexpendable and expendable portions of permanent funds is reported as a component of restricted net assets.

Unrestricted Net Assets – This amount is all net assets that do not meet the definition of “invested in capital assets, net of related debt” or “restricted net assets.”

10. Restatement of Beginning Fund Balances and Net Assets

Beginning fund balances and also net assets amounts have been restated as follows:

	Governmental Funds	Governmental Activities
	Fund Balance	New Assets
Beginning Fund Balances /Net Assets as Previously Reported	\$ 2,256,089	\$ 5,394,705
Correction of Prior Year’s Receivable	<u>(7,073)</u>	<u>(7,073)</u>
As Restated	<u>\$ 2,249,016</u>	<u>\$ 5,387,632</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

II | RECONCILIATION OF GOVERNMENT WIDE AND FUND FINANCIAL STATEMENTS

A. Explanation of Certain Differences between the Governmental Fund Balance Sheet and the Government-Wide Statement of Net Assets

The governmental fund balance sheet includes a reconciliation between fund balance - total governmental funds and net assets - governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains that “long-term liabilities, including bonds payable and unmatured compensated absences, are not due and payable in the current period and therefore are not reported in the funds.” The details of this difference are as follows:

Bonds Payable	\$ -
Add: Accrued Interest Payable on Bonds and Capital Leases at Fiscal Year End	(1,223)
Capital Leases Payable	(48,047)
Compensated Absences	<u>(60,996)</u>
Net Adjustment to Reduce Fund Balance – Total Governmental Funds to Arrive at Net Assets – Governmental Activities	<u>\$ (110,226)</u>

B. Explanation of Certain Differences between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-Wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances - total governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. In the statement of activities the cost of those ASSETS is then charged over their estimated useful lives as depreciation expense.” The details of this difference are as follows:

Capital Outlay	\$ 359,929
Depreciation Expense	<u>(135,918)</u>
Net Adjustment to Increase Net Changes in Fund Balances – Total Governmental Funds to Arrive at Changes in Net Assets of Governmental Activities	<u>\$ 224,011</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

Another element of that reconciliation states that “Proceeds from debt issues are reported as an Other Financing Source (proceeds of long-term bonds or leases) in the Funds Statement. However, debt issue proceeds increase long-term liability (bonds payable or capital lease payable) in the statement of net assets. The repayment of bond and capital lease principal is an expenditure (Debt Service) in the Government Funds. The repayment of principal reduces long-term liability in the statement of net assets.” The details of this difference are as follows:

Compensated Absences	\$ (9,571)
Principal Repayments: General Obligation Debt Payments on Capital Lease	<u>57,249</u>
Net Adjustment to Decrease Net Changes in Fund Balances – Total Governmental Funds to Arrive at Changes in Net Assets of Governmental Activities	<u>\$ 47,678</u>

III | STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary Information

The Town observes the following procedures in establishing the budgetary data reflected in the financial statements:

Expenditures in budgetary funds are limited to the Town’s budget adopted at the annual or special Town meeting subject to RSA Chapter 32. The Selectmen are required by statute to properly enter and record expenditure. They may transfer budget amounts between appropriations, but no new purpose may be introduced that was not contained in the adopted budget. No amounts may be transferred from special warrant articles. Total expenditures may not exceed the total amount approved at the annual or special Town meeting, with certain statutory exceptions.

All appropriations lapse at year end unless 1) the expenditure has been legally committed by an outstanding contract or purchase order, 2) the amount is in a special non-lapsing fund such as a Capital Reserve, Special Revenue or Trust Funds, 3) the amount has been raised by a bond issue or is to be received as part of a grant, or 4) is a special warrant article. A special warrant article may be encumbered by the Selectmen for one additional year, or for up to five years, if the original adopted article so states.

Under rules adopted by the Department of Revenue Administration, beginning General Fund fund balance may be used at the discretion of the Selectmen as a revenue source in establishing the tax rate. The General Fund is budgeted.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the commitments will be re-appropriated and honored during the subsequent year.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

IV | DETAILED NOTES ON ALL FUNDS

A. Deposits and Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk. At year end the carrying amount of the Town's deposits was \$4,659,093. At year end \$3,808,492 of the Town's bank balance of \$4,050,074 was exposed to custodial credit risk as follows:

Uninsured – custody holdings segregated at the Federal Reserve Bank of Boston and/or New Your and identified as being pledged to the town on the bank's books, total market value of \$2,256,456	\$ 2,614,893
Uninsured and uncollateralized	<u>1,193,599</u>
Total	<u>\$ 3,808,492</u>

B. Receivables

Receivables as of year end for the government's individual major funds and nonmajor, internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	General	Other Governmental	Totals
Receivables:			
Taxes	\$ 841,389	\$ -	\$ 841,389
Tax Liens	269,849	-	269,849
Accounts	27,112	15,934	43,046
Intergovernmental	<u>-</u>	<u>-</u>	<u>-</u>
Gross Receivables	1,138,350	15,934	1,154,284
Less: Allowance for Uncollectibles	<u>(15,900)</u>	<u>-</u>	<u>(15,900)</u>
Net Total Receivables	<u>\$ 1,122,450</u>	<u>\$ 15,934</u>	<u>\$ 1,138,384</u>

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	Unavailable	Unearned
Welfare Liens	\$ -	\$ 31,486
Current Land Use Taxes	20,000	-
Other	<u>13,801</u>	<u>-</u>
Total	<u>\$ 33,801</u>	<u>\$ 31,486</u>

C. Capital Assets

Capital asset activity for the year was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
Governmental Activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 1,702,745	\$ 54,100	\$ -	\$ 1,756,845
Construction in Progress	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital Assets, Not Being Depreciated	<u>1,702,745</u>	<u>54,100</u>	<u>-</u>	<u>1,756,845</u>
Capital Assets, Being Depreciated:				
Land Improvements	163,188	-	-	163,188
Building and Improvements	772,480	-	-	772,480
Infrastructure	76,362	173,102	-	249,464
Equipment and Vehicles	<u>1,645,530</u>	<u>132,727</u>	<u>(61,662)</u>	<u>1,716,595</u>
Total Capital Assets Being Depreciated	<u>2,657,560</u>	<u>305,829</u>	<u>(61,662)</u>	<u>2,901,727</u>
Less: Accumulated Depreciation for:				
Land Improvements	(43,667)	(7,697)	-	(51,364)
Buildings and Improvements	(235,733)	(12,775)	-	(248,508)
Infrastructure	-	(9,061)	-	(9,061)
Equipment and Vehicles	<u>(769,322)</u>	<u>(106,385)</u>	<u>61,662</u>	<u>(814,045)</u>
Total Accumulated Depreciation	<u>(1,048,722)</u>	<u>(135,918)</u>	<u>61,662</u>	<u>(1,122,978)</u>
Total Capital Assets, Being Depreciated, Net	<u>1,608,838</u>	<u>169,911</u>	<u>-</u>	<u>1,778,749</u>
Governmental Activities Capital Assets, Net	<u>\$ 3,311,583</u>	<u>\$ 224,011</u>	<u>\$ -</u>	<u>\$ 3,535,594</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

Depreciation expense was charged to functions/programs of the Town as follows:

Governmental Activities:

General Government	\$ 3,617
Fire Department	66,366
Police Department	28,532
Highways and Streets	30,942
Sanitation	2,600
Health and Welfare	-
Parks and Recreation	660
Library	<u>3,201</u>
Total Depreciation Expense – Governmental Activities	<u>\$ 135,918</u>

D. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of year end, is as follows:

Due to/from other funds:

Receivable Fund	Payable Fund	Amount
General	Nonmajor Governmental Funds	\$ 70,797
Nonmajor Governmental Funds	General	<u>199,153</u>
Total		<u>\$ 269,950</u>

Interfund Transfers:

Transfer In:			
Transfer out:	General	Nonmajor	Total
General	\$ -	\$ 184,220	\$ 184,220
Nonmajor Governmental Funds	<u>182,890</u>	<u>769</u>	<u>183,659</u>
Total	<u>\$ 182,890</u>	<u>\$ 184,989</u>	<u>\$ 367,879</u>

E. Leases

Operating Leases

The Town has operating leases for office equipment at the Town Office. The Town is required to maintain the equipment in good working order. Lease expenditure totaled \$4,638 for the year and are reported under General Government. Future minimum annual rental payments are as follows:

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

Year Ended December 31,	
2006	\$ 4,638
2007	4,638
2008	<u>4,531</u>
Total	<u>\$ 13,807</u>

Capital Leases

The Town has entered into lease agreements for financing the acquisition of vehicles and equipment. The leases agreement qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the inception date.

Assets acquired through capital lease are as follows:

	<u>Governmental Activities</u>
Asset:	
Vehicles and Equipment	\$ 214,361
Less: Accumulated Depreciation	<u>(27,580)</u>
Total	<u>\$ 186,781</u>

The following is a summary of capital lease agreements for the year:

Year Ended December 31,	
2006	\$ <u>49,850</u>
Total Minimum Lease Payments	<u>49,850</u>
Less: Amount Representing Interest	<u>(1,803)</u>
Present Value of Minimum Lease Payments	<u>\$ 48,047</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

F. Long-Term Debt

Changes in Long-Term Liabilities

Long-term liability activity for the year was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<u>Governmental Activities:</u>					
Capital Leases	\$ 105,297	\$ -	\$ (57,250)	\$ 48,047	\$ 48,047
Compensated Absences	<u>51,425</u>	<u>9,571</u>	<u>-</u>	<u>60,996</u>	<u>-</u>
Governmental Activity - Long-Term Liabilities	<u>\$ 156,722</u>	<u>\$ 9,571</u>	<u>\$ (57,250)</u>	<u>\$ 109,043</u>	<u>\$ 48,047</u>

For the governmental activities, claims and judgments and compensated absences are generally liquidated by the General Fund.

The Town may issue tax anticipation notes annually in advance of the property tax collections in May and December of each year. These notes are necessary to meet the Town's cash flow needs during the year which include the Town's normal operating budget as well as payment to the School District for the School District Assessment. There was no short-debt activity for the year.

V | OTHER INFORMATION

A. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town carries commercial insurance for all risks except workers' compensation and School employee health insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

The Town, along with numerous other municipalities in the State, is a member of a public entity risk pool in the State currently operating as a common risk management and insurance program for which all political subdivisions in the State are eligible to participate. The pool provides coverage for workers' compensation, unemployment and also property/liability insurance. The total premiums paid to the pool for the fiscal year amounted to \$50,358. The member participation agreement permits the pool to make additional assessments to members, should there be a deficiency in contributions for any member year. At this time, the pool foresees no likelihood of an assessment for the current or any prior fiscal year.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENT

B. Contingent Liabilities

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

C. Employee Retirement Systems and Pension Plans

Plan Description - Substantially all Town employees participate in the State of New Hampshire's Retirement System (the System), a cost-sharing multiple-employer defined benefit public employee retirement system (PERS). All Town full-time employees are eligible to participate in the System. The System is divided into two employee groups: Group I which includes all employees except fire fighters and police officers and Group II which is for fire fighters and police officers (including County Sheriff's Departments). The New Hampshire Retirement System issues annually a publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the New Hampshire Retirement System, Four Chenell Drive, Concord, NH.

Group I employees who retire at or after age 60 but before age 65 are entitled to retirement benefits equal to 1.667% of the average of their three highest paid years of compensation, multiplied by their years of service. At age 65 the benefit is recalculated at 1.50% of AFC multiplied by their years of service credit. Earlier retirement allowances at reduced rates are available after age 50 with 10 years of service. Benefits fully vest upon reaching 10 years of service or attaining age 60.

Group II employees who attain age 45 with 20 years or more of service are entitled to retirement benefits equal to 2.5% of the average of their three highest paid years of service, multiplied by their years of service, not to exceed 40. Benefits vest ratably beginning after 10 years of service.

The System also provides death and disability benefits. Cost-of-living increases have been periodically granted to retirees by the State Legislature.

Funding Policy - The System is funded by contributions from both the employees and employers. Group I employees are required by State statute to contribute 5.9% of gross earnings. Group II employees are required to contribute 9.3 percent of their gross earnings. The employer must, under the same statute, contribute monthly at an actuarially determined rate. The current rates are 5.90% (2.64% for teachers and regular employees, 7.87% for police officers and 13.44% for firefighters) of covered payroll. The contribution requirement for the year was \$91,692, which consisted of \$47,169 from the Town and \$44,523 from employees. The Town's contributions to the System for the years 2004 and 2003 were \$42,859 and \$35,635, respectively. The Town's annual contributions for the three years were equal to the amount required under State statute to be contributed for each year.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
ACTUAL REVENUES AND EXPENDITURES COMPARED TO LEGALLY ADOPTED BUDGET
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2005

	Adopted Budget	Prior Year's Encumbrances	Revised Budget	Actual	Variance With Final Budget
REVENUES					
<i>Taxes</i>					
Property, Net of Overlay	\$ 7,836,964	\$ -	\$ 7,836,964	\$ 7,929,690	\$ 92,726
Land Use Change	108,000	-	108,000	122,324	14,324
Timber	12,000	-	12,000	15,954	3,954
Payments in Lieu of Taxes	5,000	-	5,000	7,500	2,500
Excavation Activity	20	-	20	-	(20)
Interest and Penalties	90,000	-	90,000	103,423	13,423
Total Taxes	8,051,984	-	8,051,984	8,178,891	126,907
<i>Licenses and Permits</i>					
Business Licenses and Permits	250	-	250	277	27
Motor Vehicle Permit Fees	651,000	-	651,000	660,735	9,735
Other Licenses, Permits and Fees	38,000	-	38,000	47,339	9,339
Building Permits	30,000	-	30,000	55,384	25,384
Total Licenses and Permits	719,250	-	719,250	763,735	44,485
<i>Intergovernmental</i>					
Shared Revenues	173,639	-	173,639	173,639	-
Highway Block Grant	76,559	-	76,559	82,034	5,475
Federal Forest Lands	750	-	750	750	-
Other State Revenue	-	-	-	2,429	2,429
Total Intergovernmental	250,948	-	250,948	258,852	7,904
<i>Charges for Services</i>					
Income from Departments	102,400	-	102,400	131,061	28,661
<i>Interest and Dividends</i>					
Interest on Deposits	16,000	-	16,000	40,891	24,891
<i>Miscellaneous</i>					
Insurance Dividends/Refunds	1,000	-	1,000	2,895	1,895
Fines	2,900	-	2,900	2,351	(549)
Sale of Town Property	68,000	-	68,000	14,022	(53,978)
Other	9,100	-	9,100	6,001	(3,099)
Total Miscellaneous	81,000	-	81,000	25,269	(55,731)
Total Revenues	9,221,582	-	9,221,582	9,398,699	177,117
<i>Other Financing Sources</i>					
Operating Transfers In:					
From Other Governmental Funds:					
Ambulance Replacement Fund	53,505	-	53,505	53,505	-
Lagoon Fund	5,103	-	5,103	5,103	-
225th Anniversary Fund	-	-	-	-	-
CDBG Grant Fund	-	-	-	616	616
Expendable Trusts	-	-	-	18,998	18,998
Capital Reserves	179,446	-	179,446	104,668	(74,778)
Total Other Financing Sources	238,054	-	238,054	182,890	(55,164)
<i>Fund Balance Used:</i>					
To Reduce the Tax Rate	200,000	-	200,000	-	(200,000)
Appropriated from Fund Balance	27,459	-	27,459	-	(27,459)
For Prior Year's Encumbrances	-	92,039	92,039	-	(92,039)
Total Fund Balance Used	227,459	92,039	319,498	-	(319,498)
Total Revenues and Other Financing Sources	\$ 9,687,095	\$ 92,039	\$ 9,779,134	\$ 9,581,589	\$ (197,545)

(Continued)

GAAP is the budgetary basis used in the preparation of this schedule.

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TOWN OF NORTHWOOD, NEW HAMPSHIRE
ACTUAL REVENUES AND EXPENDITURES COMPARED TO LEGALLY ADOPTED BUDGET
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2005

	Budget	Prior Year's Encumbrances	Revised Budget	Actual	Variance With Final Budget
EXPENDITURES					
Town:					
General Government					
Executive	\$ 228,842	\$ 331	\$ 229,173	\$ 223,544	\$ 5,629
Elections and Registrations	4,008	-	4,008	2,020	1,988
Financial Administration	192,843	871	193,714	176,553	17,161
Legal	51,001	1,473	52,474	25,911	26,563
Personnel Administration	20,075	-	20,075	19,244	831
Planning and Zoning	83,225	1,639	84,864	33,877	50,987
General Government Buildings	86,326	930	87,256	101,064	(13,808)
Cemeteries	5,200	-	5,200	4,655	545
Insurance	34,000	-	34,000	30,204	3,796
Other General Government	-	-	-	-	-
Total General Government	705,520	5,244	710,764	617,072	93,692
Public Safety					
Police Department	414,444	2,703	417,147	427,903	(10,756)
Fire Department	273,065	5,119	278,184	224,856	53,328
Building Inspection	76,495	-	76,495	49,753	26,742
Emergency Management	1,105	-	1,105	-	1,105
Total Public Safety	765,109	7,822	772,931	702,512	70,419
Highways, Streets and Bridges					
Administration	188,582	997	189,579	189,915	(336)
Highways and Streets	285,036	62,795	347,831	303,779	44,052
Street Lights	2,700	-	2,700	587	2,113
Total Highways, Streets and Bridges	476,318	63,792	540,110	494,281	45,829
Sanitation					
Solid Waste Administration	67,225	3,666	70,891	57,527	13,364
Solid Waste Disposal	61,251	8,568	69,819	57,890	11,929
Total Sanitation	128,476	12,234	140,710	115,417	25,293
Health					
Administration	10,511	-	10,511	4,543	5,968
Animal Control	20,383	300	20,683	20,172	511
Health Agencies and Hospitals	25,331	-	25,331	17,316	8,015
Total Health	56,225	300	56,525	42,031	14,494
Welfare					
Administration	9,574	-	9,574	5,393	4,181
Direct Assistance	9,285	-	9,285	10,997	(1,712)
Total Welfare	18,859	-	18,859	16,390	2,469
Culture and Recreation					
Parks and Recreation	39,292	-	39,292	37,213	2,079
Library	118,255	2,181	120,436	119,862	574
Patriotic Purposes	1,250	-	1,250	1,381	(131)
Other	1,000	-	1,000	500	500
Total Culture and Recreation	\$ 159,797	\$ 2,181	\$ 161,978	\$ 158,956	\$ 3,022

(Continued)

GAAP is the budgetary basis used in the preparation of this schedule.

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TOWN OF NORTHWOOD, NEW HAMPSHIRE
ACTUAL REVENUES AND EXPENDITURES COMPARED TO LEGALLY ADOPTED BUDGET
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2005

	Budget	Prior Year's Encumbrances	Revised Budget	Actual	Variance With Final Budget
Conservation					
Conservation Commission	\$ 5,788	\$ 466	\$ 6,254	\$ 3,613	\$ 2,641
Economic Development					
Economic Development	429	-	429	-	429
Debt Services					
Interest - Tax Anticipation Note	15,000	-	15,000	-	15,000
Total Interest	15,000	-	15,000	-	15,000
Capital Outlay					
Land and Improvements	80,000	-	80,000	1,822	78,178
Vehicles and Equipment	192,516	-	192,516	187,860	4,656
Buildings and Improvements	-	-	-	-	-
Other Capital Outlay	135,000	-	135,000	73,695	61,305
Total Capital Outlay	407,516	-	407,516	263,377	144,139
Total Town Expenditures	2,739,037	92,039	2,831,076	2,413,649	417,427
Other Governmental Units					
School District Assessment	6,362,499	-	6,362,499	6,362,499	-
County Taxes	401,493	-	401,493	401,493	-
Total Other Governmental Units	6,763,992	-	6,763,992	6,763,992	-
Total Expenditures	9,503,029	92,039	9,595,068	9,177,641	417,427
Other Financing Uses:					
Transfer to Other Governmental Funds:					
To Conservation Commission	-	-	-	-	-
To Other Town Expendable Trusts	(130,561)	-	(130,561)	(130,715)	(154)
To Capital Reserves	(53,505)	-	(53,505)	(53,505)	-
Total Other Financing Uses	(184,066)	-	(184,066)	(184,220)	(154)
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	-	-	-	219,728	219,728
Capital Lease Proceeds	-	-	-	-	-
Capital Outlay - Capital Lease	-	-	-	-	-
Fund Balance, Beginning of Year, Restated	965,713	-	965,713	965,713	-
Fund Balance, End of Year	\$ 965,713	\$ -	\$ 965,713	\$ 1,185,441	\$ 219,728

REQUIRED SUPPLEMENTAL INFORMATION

The
Annual Report
of the
School District
Northwood, New Hampshire
For the Year Ending
June 30, 2006

OFFICERS OF THE NORTHWOOD SCHOOL DISTRICT

2006-2007

SCHOOL BOARD

Term Expires

Ms. Bernice Raffaele, Chair	2007
Mr. Jim Ryan, Vice Chair	2008
Mr. Bill Tappan	2007
Ms. Janabeth Reitter	2009
Ms. Irene Simoneau	2009

SUPERINTENDENT OF SCHOOLS

Judith A. McGann, C.A.G.S.

SPECIAL EDUCATION DIRECTOR

Jean Parsons, M.S.

PRINCIPAL

Esther Asbell, C.A.G.S.

TREASURER

Shirley Allen

CLERK

Penny Hampl

MODERATOR

Robert Robertson

AUDITOR

Vachon, Clukay & Co, P.C.

NORTHWOOD SCHOOL DISTRICT MEETING

March 4, 2006

Moderator Robert Robertson called the Annual School District Meeting to order at 9:00 a.m., at the school gymnasium. About 74 present including Judith McGann Superintendent of Schools for SAU# 44 district, Special Education Director for SAU #44 Debra Conant, Business Administrator Kathleen Sargent, School Principal Dr. John Crist, Assistant Principal Barbara Gendron, **School Board Members:** Chairman Steven Foley, Bernice Raffaele, William Tappan, Janabeth Reitter and James Ryan, Bookkeeper Betsy Colburn.

Moderator Robertson stated the meeting would be fair and orderly, treat each other with respect, not assault each other. He advised that today's meeting as well as town meeting would be videotaped. He then called for a Salute to the Flag of the United States of America. The Election Warrant, for Tuesday March 14, 2005 was read as was the Warrant for today's meeting.

Article 1. Shall the Northwood School District vote to approve the cost items included in the Northwood Teachers' Association NEA/NH Collective Bargaining Agreement reached between the Northwood School Board and the Northwood Teachers' NEA/NH which calls for the following increases in salaries and benefits:

<u>Year</u>	<u>Estimated Increase</u>
2006-2007	\$ 58,239.25
2007-2008	\$ 81,804.97
2008-2009	\$130,144.52

and to raise and appropriate the sum of **\$58,239.25 (Fifty-eight thousand two hundred thirty nine dollars and twenty-five cents)** for the 2006-2007 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staff levels paid in the prior fiscal year?

A motion was made and seconded. Elbert Bicknell made a motion under RSA 40-4 for a secret ballot.

Accepted with the required signatures.

Article passed: Yes 51, No 17

Article 2. Shall the Northwood School District, if Article #1 is defeated, authorize the governing body to call one special meeting, at its option, to address Article #1 cost items only?

A motion was made to table this article and seconded. Passed by show of hands.

Article 3. Shall the Northwood School District vote to raise and appropriate the budget committee's recommended amount of \$10,010,220.07 (**Ten Million ten thousand two hundred twenty dollars and seven cents**) for the support of the schools, for the payment of salaries for the school district officials and agents, and for the payment of statutory

NORTHWOOD SCHOOL DISTRICT MEETING

March 4, 2006

obligations of the district? The Northwood School Board recommends \$9,927,569.41 (**Nine million nine hundred twenty seven thousand five hundred sixty-nine dollars and forty-one cents.**) This article does not include appropriations voted in other warrant articles. (Majority vote required.)

A motion was made and seconded.

A motion was made to amend the article to the Northwood School Board recommended amount of \$9,927,569.41 (Nine million nine hundred twenty seven thousand five hundred six-nine dollars and forty-one cents) and seconded.

Ginger Dole explained why she seconded the amendment, after having attended the budget committee hearing where they added money to the School Board's budget. Dan McNally explained that the

budget committee amount was what the school requested. It was for the Special Education area. Steve Foley said that the school board reviewed all areas of the budget to get their amount.

Jim Ryan noted that the Special Education Director was present and could best speak to this.

Moderator Robertson asked if the assembly would allow her to speak. Approved by the assembly.

The Special Education Director spoke to the review of all services provided, looking at the paraeducators first for reductions. Sue Chamberlain questioned the information about child specific aides. Ginger Dole commented on the reductions also to the gifted and talented, not just in Special Education. A motion was made for a ballot vote.

Judy McGann is looking into funding for a gifted and talented. Jim Doig asked why the school budget had been frozen? Steve Foley responded that it was due to cost overruns in Special Education. Jean Lane questioned if the Federal government was funding Special Education. Judy McGann stated that the IDEA grant provides services. Kenny Witham stated that Nottingham is an SB2 school district and able to operate with a smaller budget. Steve Foley responded that he has no idea how Nottingham dose their budget. A ballot vote was taken to approve the amendment.

Yes 49, No 26 spoiled ballots 1 the amendment passed.

A vote was taken on the amended article- passed by show of hands.

Article 4. Shall the Northwood School District vote to raise and appropriate up to \$25,000.00 (**Twenty-five thousand dollars and no cents**) to be placed in the School District Capital Reserve Fund for the purpose of meeting the expenses of educating educationally handicapped children for the School District in accord with the provisions of RSA 35:1-b, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2006?

Motion made and seconded. Passed by show of hands.

Article 5. Shall the Northwood School District vote to raise and appropriate up to \$25,000.00 (**Twenty-five thousand dollars and no cents**) to be placed in the School District Capital

NORTHWOOD SCHOOL DISTRICT MEETING

March 4, 2006

Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accord

with the provisions of RSA Ch. 35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2006?

Motion made and seconded. Passed by show of hands.

Article 6. Shall the Northwood School District vote to raise and appropriate a supplemental appropriation \$100,000.00 (**One hundred thousand dollars and no cents**) for Special Education costs for the current school year? This amount will be funded from the Special Education Capital Reserve Funds.

Motion made and seconded. Passed by show of hands.

Article 7. To hear the reports of agents, auditors, committees, or officer's chosen and pass any vote relating thereto.

Mr. Foley reported there were none.

Motion made and seconded. Passed by show of hands.

Article 8. To choose agents and committees in relation to any subject embraced in this warrant.

Mr. Foley reported there were none.

Motion was made and seconded. Passed by voice vote.

Article 9. To transact any other business which may legally come before this meeting.

Scott Bryer made a motion to require the Northwood School Board to place the tax impact of each article on the School District Warrant at the School District Meeting.

It was seconded. Passed by a show of hands.

Moderator Robertson adjourned the meeting at 10 A. M.

Respectfully submitted,

Penny Hampf, School District Clerk

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

	2005-2006 Budgeted	2005-2006 Expended
REGULAR EDUCATIONAL PROGRAMS:		
Teacher Salaries:	\$1,396,176.50	\$1,401,831.31
Additional Teaching Staff (1 1/2)		
Teacher Aide Wages:	\$43,429.50	\$44,568.92
Teacher Substitutes	\$23,000.00	\$22,620.00
Tutor Wages	\$500.00	\$0.00
Enrichment Wages	\$1.00	\$0.00
Teacher Aide Substitutes	\$3,500.00	\$2,160.00
Health Insurance	\$560,771.51	\$596,195.12
Dental Insurance	\$51,722.20	\$51,445.91
Life Insurance	\$8,759.86	\$8,218.77
Section 125 Plan	\$500.00	\$0.00
Health Insurance Buyout	\$31,750.00	\$27,000.00
F.I.C.A.	\$111,219.99	\$111,274.56
Retirement (Certified)	\$50,805.33	\$52,795.46
Unemployment Comp	\$3,397.89	\$2,971.00
Worker's Comp	\$13,205.35	\$15,879.00
Repairs and Maintenance:	\$1,000.00	\$1,000.50
Contracted Services: Copiers Teachers Rm.	\$19,311.00	\$19,407.94
Tuition-Other Public Schools:	\$8,164.11	\$190.00
Tuition-Coe Brown Northwood Academy:	\$2,857,426.00	\$2,727,977.46
Art Supplies:	\$3,500.00	\$3,441.03
Lang Arts-Reading Supplies:	\$6,041.00	\$5,750.25
Health-P.E. Supplies:	\$1,800.00	\$1,800.00
Math Supplies:	\$2,264.00	\$2,115.82
Music Supplies:	\$1,750.00	\$1,732.95
Science Supplies:	\$2,256.00	\$2,221.31
Social Studies Supplies:	\$2,000.00	\$1,882.70
General Supplies:	\$28,000.00	\$25,450.85
Enrichment Supplies:	\$1,000.00	\$586.13
Remedial Reading Supplies:	\$749.00	\$655.67
Testing Supplies:	\$3,080.00	\$1,327.27
Classroom Textbooks:	\$5,687.00	\$5,506.99
Classroom Workbooks:	\$10,240.00	\$10,800.26
Classroom Supplemental Textbooks:	\$1,122.00	\$781.90
Classroom Reference Books:	\$2,240.00	\$2,205.50
Classroom Periodicals	\$3,201.00	\$3,267.63
New Equipment:	\$1,411.00	\$1,191.79
New Furniture:	\$132.00	\$76.86
Replacement of Equipment:	\$1.00	\$0.00
Replacement of Furniture:	\$4,000.00	\$6,726.74
Dues and Fees:	\$1.00	\$0.00
TOTAL REGULAR EDUCATION	\$5,265,115.24	\$5,163,057.60

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

05-06 Budgeted

05-06 Expended

SPECIAL INSTRUCTIONAL PROGRAMS:

Special Education Teacher Salaries:	\$198,546.00	\$200,895.22
Additional Teaching Staff (1)		
Special Education Aide Wages:	\$205,111.00	\$223,419.66
Special Education Secretary	\$23,437.50	\$25,484.72
Special Education Teacher Substitutes	\$4,500.00	\$6,575.00
Special Education Tutor Wages:	\$2,000.00	\$1,713.75
Special Education Aide Substitutes	\$5,000.00	\$11,265.00
F.I.C.A.	\$32,787.40	\$34,139.22
Retirement (Classified Staff):	\$1,900.34	\$2,071.17
Retirement (Certified Staff):	\$7,097.45	\$7,097.45
Repairs and Maintenance:	\$100.00	\$0.00
Spe Ed Tuition-Other Public Schools:	\$59,043.00	\$44,235.59
Spe Ed Tuition-Coe Brown Northwood Acad:	\$515,838.20	\$425,846.75
Spe Ed Tuition-Non-Public Schools:	\$645,608.00	\$765,876.15
Art Supplies:	\$1.00	\$0.00
Lang Arts-Reading Supplies:	\$460.00	\$365.24
Health-P.E. Supplies:	\$1.00	\$0.00
Math Supplies:	\$531.00	\$457.26
Music Supplies:	\$1.00	\$0.00
Science Supplies:	\$1.00	\$0.00
Social Studies Supplies:	\$1.00	\$0.00
General Supplies & Forms:	\$1,502.00	\$2,807.56
Testing Supplies:	\$1,800.00	\$346.37
Spe Ed Classroom Textbooks:	\$904.00	\$829.70
Spe Ed Classroom Workbooks:	\$2,000.00	\$1,970.74
Spe Ed Classroom Supplemental Textbooks:	\$914.00	\$901.32
Spe Ed Classroom Reference Books:	\$1.00	\$0.00
Classroom Periodicals:	\$1.00	\$0.00
New Equipment:	\$70.00	\$29.35
New Furniture:	\$150.00	\$0.00
Replacement of Equipment:	\$135.00	\$0.00
Replacement of Furniture:	\$1.00	\$678.00
Dues and Fees:	\$1.00	\$0.00
Gifted & Talented:	\$0.00	\$0.00
TOTAL SPECIAL EDUCATION PROGRAMS:	\$1,709,443.89	\$1,757,005.22

VOCATIONAL PROGRAMS:

Vocational Tuition-Other Public Schools:	\$1.00	\$9,268.21
Vocational Assessment:	\$1.00	\$0.00
Dues and Fees:	\$1.00	\$0.00
TOTAL VOCATIONAL PROGRAMS:	\$3.00	\$9,268.21

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

05-06 Budgeted 05-06 Expended

CO-CURRICULAR PROGRAMS:

F.I.C.A.:	\$1,705.95	\$1,505.90
Retirement (Certified)	\$825.10	\$37.00
Travel Expenses:	\$50.00	\$0.00
New Equipment:	\$1.00	\$0.00
Replacement of Equipment:	\$1.00	\$0.00
Dues and Fees:	\$200.00	\$0.00
Extra Curricular-Salaries:	\$5,500.00	\$5,145.00
Extra Curricular-Stipends:	\$1,200.00	\$1,250.00
Substitute Coordinator Stipend	\$1,800.00	\$1,800.00
Special Events Science Camp: Grade 6	\$15,480.00	\$12,561.00
Artist In Residence:	\$2,500.00	\$0.00
Assemblies	\$1,600.00	\$595.00
Extra Curricular Club Supplies	\$200.00	\$80.10
Athletic Coach Stipends:	\$12,475.00	\$13,845.00
Athletic Director Stipend:	\$1,325.00	\$695.00
Officials-Umpires-Referees:	\$4,560.00	\$2,335.00
Athletic Supplies:	\$1,460.00	\$897.32
Replacement Equipment	\$1.00	\$0.00
TOTAL CO-CURRICULAR PROGRAMS:	\$50,884.05	\$40,746.32

SUMMER SCHOOL

Summer Salaries:	\$3,200.00	\$1,598.77
F.I.C.A.:	\$244.80	\$23.18
Retirement:	\$118.40	\$29.55
Supplies:	\$200.00	\$49.80
TOTAL SUMMER SCHOOL	\$3,763.20	\$1,701.30

ATTENDANCE:

Contracted Service-Census:	\$1.00	\$0.00
Contracted Service-Truant Officer:	\$1.00	\$0.00
TOTAL ATTENDANCE:	\$2.00	\$0.00

GUIDANCE SERVICES:

Guidance Salaries:	\$32,841.00	\$32,841.00
Additional 1/2 Guidance Counselor		
F.I.C.A.:	\$2,512.34	\$2,502.08
Retirement:	\$1,215.12	\$1,215.22
Contracted Services-Standardized		
Testing:	\$1.00	\$0.00
Printing:	\$1.00	\$0.00
Travel Expenses:	\$50.00	\$0.00
Guidance Supplies:	\$300.00	\$188.10
Guidance Books:	\$300.00	\$191.34
Guidance Periodicals:	\$250.00	\$0.00
New Equipment	\$1.00	\$0.00

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

	05-06 Budgeted	05-06 Expended
New Furniture	\$0.00	\$0.00
Replace Equipment	\$1.00	\$0.00
Replacement of Furniture:	\$1.00	\$0.00
Guidance Dues and Fees:	\$100.00	\$145.00
TOTAL GUIDANCE SERVICES:	\$37,573.46	\$37,082.74
HEALTH SERVICES:		
Nurse's Salary:	\$42,854.00	\$43,113.17
Certified Medical Assistant Wages:	\$17,453.50	\$16,744.00
Nurse Substitutes	\$1,000.00	\$1,540.00
F.I.C.A.	\$4,728.27	\$4,770.23
Retirement Non Certified:		\$0.00
Retirement Certified:	\$1,641.10	\$1,649.48
Contracted Services-Student Physicals:	\$1.00	\$0.00
Contracted Services-Staff Physicals:	\$150.00	\$0.00
Contracted Services-Reconditioning Equip.	\$150.00	\$170.00
Professional Development	\$300.00	\$0.00
Travel Expenses-Nurse:	\$50.00	\$0.00
Health Supplies-Nurse:	\$1,600.00	\$853.96
Health Education Supplies:	\$250.00	\$256.00
Health Textbooks-Nurse:	\$200.00	\$87.30
Health Periodicals-Nurse:	\$100.00	\$83.00
New Equipment:	\$1.00	\$489.57
New Furniture:	\$1.00	\$0.00
Replacement of Equipment:	\$100.00	\$0.00
Replacement of Furniture:	\$160.00	\$118.42
Dues and Fees:	\$100.00	\$0.00
TOTAL HEALTH SERVICES:	\$70,839.87	\$69,875.13
SPECIAL CONTRACTED SERVICES:		
Cost Of Medicaid Program:	\$9,952.75	\$9,549.29
Contracted Service: ESL	\$21,642.57	\$36,529.51
Strafford Learning Center Membership:	\$4,300.00	\$4,284.50
Contracted Occupational Therapy:	\$51,947.00	\$45,674.21
Contracted Physical Therapy:	\$21,735.06	\$25,545.29
Occupation Therapy Supplies:	\$0.00	\$0.00
Pre-School Diagnostic Unit:	\$4,637.00	\$7,497.73
Other Diagnostic Services		
TOTAL SPECIAL CONTRACTED SERV.:	\$114,214.38	\$129,080.53

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

05-06 Budgeted 05-06 Expended

SPEECH SERVICES:

Speech Teacher Salaries:	\$71,098.49	\$69,762.19
F.I.C.A.	\$5,515.53	\$5,336.75
Retirement	\$1,835.37	\$1,798.40
Speech Supplies:	\$800.00	\$747.97
TOTAL SPEECH SERVICES:	\$79,249.39	\$77,645.31

IMPROVEMENT OF INSTRUCTION:

Curriculum Development-Staff Salaries:	\$1,500.00	\$1,175.00
Staff Development Coordinator:	\$800.00	\$800.00
Student Placement	\$375.00	\$125.29
F.I.C.A.:	\$175.95	\$89.88
Retirement Certified Staff:		\$48.12
Course Tuition Reimbursement - Teacher:	\$15,000.00	\$22,870.00
Course Tuition Reimbursement Support:	\$2,500.00	\$0.00
Staff Development Workshop:	\$1,000.00	\$1,000.00
Staff Development Teachers	\$7,100.00	\$5,042.30
In-Service Training:	\$2,200.00	\$1,921.92
Staff Development Plan Revision	\$1.00	\$0.00
Printing Service:	\$500.00	\$608.98
Travel Expenses:	\$50.00	\$0.00
Other Information Resources:	\$1.00	\$0.00
TOTAL IMPROVEMENT OF INSTRUCTION:	\$31,202.95	\$33,681.49

LIBRARY

Librarian - Salary	\$37,685.00	\$37,684.90
Library Substitutes	\$500.00	\$240.00
F.I.C.A.:	\$2,882.90	\$2,841.73
Retirement:	\$1,394.35	\$1,394.36
Library General Supplies:	\$500.00	\$374.94
Library A.V. Supplies:	\$500.00	\$147.11
Library Books:	\$7,000.00	\$6,854.15
Library Periodicals:	\$600.00	\$600.05
New Equipment:	\$1.00	\$0.00
New Furniture:	\$1.00	\$0.00
Replacement of Equipment:	\$1,050.00	\$1,061.72
Replacement of Furniture:	\$1.00	\$0.00
LIBRARY TOTAL	\$52,115.25	\$51,198.96

TECHNOLOGY

Summer Computer Salary	\$1,328.95	\$2,155.51
Technology Director Salary: New Position	\$0.00	\$0.00

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

	05-06 Budgeted	05-06 Expended
F.I.C.A.:	\$101.66	\$0.00
Retirement Certified Staff:	\$49.17	\$0.00
Computer Support Technician:	\$7,200.00	\$3,287.50
Contracted Services Internet Services:	\$3,600.00	\$2,441.48
Computer Maintenance	\$2,500.00	\$675.97
Computer Software:	\$5,500.00	\$3,037.27
Computer Software Supplies:	\$3,500.00	\$3,100.18
New Equipment-Technology:	\$1.00	\$0.00
Replacement of Equipment Technology:	\$11,250.00	\$11,250.00
Dues and Fees:	\$125.00	\$0.00
TECHNOLOGY TOTAL	\$35,155.78	\$25,947.91
 SCHOOL BOARD SERVICES:		
School Board-Salaries:	\$5,000.00	\$4,958.37
School District Treasurer-Salary:	\$1,500.00	\$1,500.00
School District Secretary-Salary:	\$2,400.00	\$2,000.00
F.I.C.A.:	\$604.35	\$647.06
School District Moderator:	\$50.00	\$50.00
School District Clerk:	\$250.00	\$250.00
Contracted Service-School District Audit:	\$3,990.00	\$5,313.00
Contracted Services-Attorney & Negotiator:	\$5,000.00	\$12,396.39
Police	\$800.00	\$360.00
Criminal Record Checks	\$1,200.00	\$2,061.00
Advertising-Legal Notices:	\$4,000.00	\$7,442.92
Printing:	\$2,500.00	\$0.00
New Equipment	\$0.00	\$0.00
Expenses For School District Officers:	\$2,200.00	\$1,826.61
Election Day Expenses:	\$500.00	\$394.17
Dues and Fees-School Board Association:	\$3,500.00	\$3,518.79
TOTAL SCHOOL BOARD SERVICES:	\$33,494.35	\$42,718.31
 EXPENSES-S.A.U. # 44:	\$236,791.34	\$236,791.34
 OFFICE OF THE PRINCIPAL:		
Principal Salary:	\$69,927.94	\$71,559.96
Assistant Principal Salary:	\$58,692.73	\$87,837.97
Secretarial Wages:	\$44,647.50	\$46,748.39
Secretary Substitutes	\$3,400.00	\$2,370.00
F.I.C.A.	\$13,255.01	\$15,606.92
Retirement (Classified Staff):	\$3,040.49	\$3,140.49
Retirement (Certified Staff):	\$4,758.96	\$5,896.44

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

	05-06 Budgeted	05-06 Expended
Staff Development	\$2,500.00	\$1,949.49
Repairs and Maintenance:	\$2,000.00	\$1,830.24
Contracted Services-Copier Lease:	\$5,281.00	\$4,159.22
Contracted Services-Computer Support:	\$2,000.00	\$2,125.00
Telephone:	\$10,500.00	\$9,921.77
Postage:	\$3,500.00	\$2,496.14
Printing Services:	\$2,500.00	\$2,525.82
Travel Expenses:	\$200.00	\$184.68
Supplies and Forms:	\$2,500.00	\$1,785.46
Computer Software System Supplies:	\$1.00	\$0.00
New Equipment:	\$1.00	\$0.00
New Furniture:	\$1.00	\$0.00
Replacement of Equipment:	\$1.00	\$0.00
Replacement of Furniture:	\$1.00	\$0.00
Dues and Fees:	\$1,500.00	\$1,538.00
Graduation-Class Day Expenses:	\$1,500.00	\$1,626.82
TOTAL OFFICE OF THE PRINCIPAL:	\$231,708.63	\$263,302.81
 FISCAL SERVICES		
Finance Assistant Wages	\$42,281.58	\$44,726.80
F.I.C.A.:	\$3,234.54	\$3,421.59
Retirement:	\$2,879.38	\$3,045.87
Repairs and Maintenance:	\$500.00	\$500.00
Contracted Service-Computer Support:	\$2,400.00	\$2,342.97
Telephone:	\$150.00	\$17.14
Travel Expenses:	\$275.00	\$523.72
Supplies:	\$1,500.00	\$1,611.68
Computer Software:	\$300.00	\$300.00
New Equipment:	\$1.00	\$0.00
New Furniture:	\$1.00	\$0.00
Replacement of Equipment:	\$1.00	\$0.00
Replacement of Furniture:	\$1.00	\$0.00
Dues And Fees:	\$1.00	\$0.00
TOTAL FISCAL SERVICES:	\$53,525.50	\$56,489.77
 OPERATION AND MAINT OF PLANT:		
Facilities Director Salary	\$35,000.00	\$41,000.00
Custodial Wages	\$100,002.00	\$88,087.98
Summer Help Wages	\$3,400.00	\$3,347.50
Crossing Guard Wages	\$5,932.80	\$5,895.72
Community use of Facilities	\$6,000.00	\$3,177.55

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

	05-06 Budgeted	05-06 Expended
Custodial Substitutes	\$3,500.00	\$3,500.05
Custodial Overtime - Mowing	\$3,000.00	\$281.65
Custodial Overtime	\$2,500.00	\$730.30
F.I.C.A.:	\$10,327.65	\$11,305.66
Retirement:	\$8,617.76	\$6,044.36
Repairs and Maintenance:	\$22,000.00	\$18,136.31
Repairs and Maintenance-Heating Plant:	\$7,500.00	\$7,500.00
Repairs and Maint-Furniture and Fixtures:	\$1.00	\$0.00
Oil Tank Testing	\$600.00	\$162.50
Insurance Premium On Bldg & Contents:	\$22,714.02	\$18,962.00
Travel Expenses:	\$375.00	\$258.28
Supplies-General Custodial:	\$23,000.00	\$17,650.80
Supplies-Glass:	\$250.00	\$0.00
Workshops and Safety Equipment:	\$500.00	\$137.72
Water:	\$4,100.00	\$4,100.00
Water Testing	\$250.00	\$0.00
Electricity:	\$50,000.00	\$66,465.29
Fuel Oil:	\$42,000.00	\$50,547.95
Replacement of Equipment:	\$0.00	\$0.00
Replacement of Furniture:	\$0.00	\$0.00
Contracted Service-Asbestos Inspection:	\$500.00	\$298.00
Contracted Service-Septic Tank Service:	\$1,300.00	\$1,875.00
Custodial Uniforms:	\$600.00	\$596.41
Contracted Service-Terminex:	\$540.00	\$495.00
Contracted Service-Rubbish Removal:	\$7,500.00	\$7,486.32
Contracted Service - Care of Grounds	\$1.00	\$0.00
Repairs and Maint-Paving and Grounds:	\$2,000.00	\$2,001.39
Contracted Service-Sand For Playground:	\$1,300.00	\$140.00
Contracted Service-Elevator		
Maintenance:	\$2,000.00	\$1,547.60
New Equipment	\$1.00	\$0.00
New Furniture	\$1.00	\$0.00
Replacement Furniture	\$1.00	\$0.00
Replacement Equipment	\$1.00	\$0.00
Contracted Service-Fire Alarm Service:	\$2,850.00	\$2,482.00
Contracted Service-Security Alarm:	\$480.00	\$388.75
Contracted Service-Intecom:	\$500.00	\$1,523.60
TOTAL OPERATION & MAINT OF PLANT:	\$371,145.23	\$366,125.69

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

05-06 Budgeted

05-06 Expended

TRANSPORTATION SERVICES:

Elementary School Transportation:	\$167,839.51	\$169,639.51
High School Transportation:	\$58,545.93	\$58,545.93
Special Education Transportation:	\$127,890.00	\$143,824.21
Athletic Transportation:	\$3,467.00	\$3,133.78
Class-Field Trip Transportation:	\$12,354.00	\$7,509.45
Science Camp Transportation:	\$1,271.00	\$914.14
Grade 8 Trip:	\$2,100.00	\$1,413.50
TOTAL TRANSPORTATION:	\$373,467.44	\$384,980.52

Building Improvement Services:

Archit/Engin. Study of Existing Bldg.	\$6,001.00	\$6,500.00
TOTAL BUILDING IMPROVEMENT:	\$6,001.00	\$6,500.00

DEBT SERVICE:

Payment of Interest:	\$148,764.38	\$148,764.38
Payment of Principal:	\$295,000.00	\$295,000.00
TOTAL DEBT SERVICE:	\$443,764.38	\$443,764.38

CAPITAL RESERVE:

Capital Reserve-Special Education	\$20,000.00	\$20,000.00
Capital Reserve-Building	\$10,000.00	\$10,000.00
TOTAL CAPITAL RESERVE FUNDS:	\$30,000.00	\$30,000.00

TOTAL GENERAL FUND BUDGET	\$9,229,460.33	\$9,226,963.54
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FOOD SERVICES:

Food Service Director:	\$28,220.98	\$29,484.80
Food Service Wages:	\$28,072.30	\$28,321.50
Food Service Substitutes:	\$500.00	\$96.50
Retirement:	\$1,921.85	\$2,007.95
F.I.C.A.:	\$4,306.44	\$4,275.68
Repairs To Equipment:	\$1,400.00	\$620.26
Fire Safety Inspection:	\$150.00	\$0.00
Travel:	\$50.00	\$19.58
Supplies:	\$1,500.00	\$1,317.94
Food/Milk:	\$37,000.00	\$37,158.86
Utility Gas:	\$1,500.00	\$1,795.50
New Equipment:	\$1.00	\$0.00
Replacement of Equipment:	\$100.00	\$0.00

FINANCIAL STATEMENT

NORTHWOOD SCHOOL DISTRICT

June 30, 2006

05-06 Budgeted

05-06 Expended

New Furniture:	\$1.00	\$0.00
Replacement of Furniture:	\$1.00	\$0.00
Dues and Fees:	\$50.00	\$32.00
Petty Cash:	\$100.00	\$0.00
TOTAL FOOD SERVICE:	\$104,874.57	\$105,130.57

BUDGET SUMMARY:

Regular Education Programs:	\$5,265,115.24	\$5,163,057.60
Special Instructional Programs:	\$1,709,443.89	\$1,757,005.22
Vocational Programs:	\$3.00	\$9,268.21
Co-Curricular Activities:	\$50,884.05	\$40,746.32
Summer School	\$3,763.20	\$1,701.30
Attendance:	\$2.00	\$0.00
Guidance:	\$37,573.46	\$37,082.74
Health:	\$70,839.87	\$69,875.13
Special Contracted Services:	\$114,214.38	\$129,080.53
Speech Services:	\$79,249.39	\$77,645.31
Improvement of Instruction:	\$31,202.95	\$33,681.49
Library and Educational Media:	\$52,115.25	\$51,198.96
Technology	\$35,155.78	\$25,947.91
School Board Services:	\$33,494.35	\$42,718.31
Expenses - S.A.U. # 44:	\$236,791.34	\$236,791.34
Office of The Principal:	\$231,708.63	\$263,302.81
Office of The Bookkeeper:	\$53,525.50	\$56,489.77
Operation and Maintenance of Plant:	\$371,145.23	\$366,125.69
Pupil Transportation Services:	\$373,467.44	\$384,980.52
Building Improvement Services:	\$6,001.00	\$6,500.00
Debt Service:	\$443,764.38	\$443,764.38
Capital Reserve Deposits	\$30,000.00	\$30,000.00
TOTAL GENERAL FUND	\$9,229,460.33	\$9,226,963.54
 General Fund Total	 \$9,229,460.33	 \$9,226,963.54
Food Service Total	\$104,874.57	\$105,130.57
TOTAL OPERATING BUDGET	\$9,334,334.90	\$9,332,094.11

INDEPENDENT AUDITORS REPORT

The Independent Auditor's Report has not been received by the time of publication of this report. As soon as it is received, it will be presented at a school board meeting and will be made available for review.

2007 NORTHWOOD SCHOOL DISTRICT WARRANT

The State of New Hampshire

To the Inhabitants of the School District of the Town of Northwood qualified to vote in district affairs:

You are hereby notified to meet at the Northwood Elementary School in said district on the 3rd day of March 2007, at 9:00 o'clock in the forenoon to act upon the following subjects:

1. To see if the Northwood School District will vote to approve the cost items included in the Northwood Educational Support Personnel Association NESPA/NEA/NH Collective Bargaining Agreement reached between the Northwood School Board and the Northwood Educational Support Personnel Association NESPA/NEA/NH which calls for the following increases in salaries and benefits:

<u>Year:</u>	<u>Estimated Increase:</u>
2007-2008	\$31,786.19
2008-2009	\$52,583.12
2009-2010	\$54,208.30

and to raise and appropriate the sum of \$31,786.19 (Thirty-one thousand, seven hundred eighty-six dollars and nineteen cents) for the 2007 – 2008 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staff levels paid in the prior fiscal year.

Recommended by the School Board
Recommended by the Budget Committee

2. Shall the Northwood School District, if Article #1 is defeated, authorize the governing body to call one special meeting, at its option, to address Article #1 cost items only?

Recommended by the School Board

3. Shall the Northwood School District vote to raise and appropriate the budget committee's recommended amount of \$10,702,187.72 (Ten million seven hundred two thousand one hundred eighty-seven dollars and seventy-two cents) for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment of statutory obligations of the district. The Northwood School Board recommends \$10,702,187.72 (Ten million seven hundred two thousand one hundred eighty-seven dollars and seventy-two cents.) This article does not include appropriations voted in other warrant articles.

Recommended by the School Board
Recommended by the Budget Committee.

2007 NORTHWOOD SCHOOL DISTRICT WARRANT

4. To see if the Northwood School District will vote to raise and appropriate up to Twenty-five thousand dollars and no cents (\$25,000.00) to be placed in the previously established School District Capital Reserve Fund for the purpose of meeting the expenses of educating educationally disabled children for the School District in accordance with the provisions of RSA Ch. 35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2007.

Recommended by the School Board

Recommended by the Budget Committee.

5. To see if the Northwood School District will vote to raise and appropriate up to Twenty-five thousand dollars and no cents (\$25,000.00) to be placed in the previously established School District Capital Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accordance with the provisions of RSA Ch. 35, with such amount to be funded from the year-end undesignated fund balance (surplus) available on July 1, 2007.

Recommended by the School Board

Recommended by the Budget Committee.

6. To see if the Northwood School District will vote to raise and appropriate the sum of Twelve thousand dollars and no cents (\$12,000.00) for the purpose of funding the completion of a study for the Northwood School District that includes projection enrollments and the capacity of current educational programming, staffing and facilities Kindergarten – 12th grade and to authorize the withdrawal of Twelve thousand dollars and no cents (\$12,000.00) from the Capital Reserve Building Fund.

Recommended by the School Board

Recommended by the Budget Committee.

7. To see if the Northwood School District will vote to raise and appropriate up to the sum of One hundred thirty-two thousand dollars and no cents (\$132,000.00) for the purpose of furnishing all labor, materials and equipment to repair the interior/exterior blocks of the north side of the 1988 wing of the Northwood School Building.

Recommended by the School Board

Recommended by the Budget Committee.

8. "Shall we adopt the provisions of RSA 40:13 (known as SB2) to allow official ballot voting on all issues before the Northwood School District on the second Tuesday of March, 2007."
(For discussion purposes only. Voting shall occur by official ballot on March 13, 2007.)
This is a petition warrant article. Requires 3/5 majority vote.

9. To hear the reports of agents, auditors, committees, or officer's chosen and pass any vote relating thereto.

10. To choose agents and committees in relation to any subject embraced in this warrant.

11. To transact any business which may legally come before this meeting.

-Northwood School Board-

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

			Current Budget 2006-2007	School Board Proposed 2007-2008
1100		REGULAR EDUCATIONAL PROGRAMS:		
1100	110	Teacher Salaries:	\$1,430,970.00	\$1,441,442.00
1100	110	Additional Teaching Staff (1 1/2)		\$82,882.96
1100	110	Teacher Aide Wages:	\$45,499.75	\$53,592.50
1100	120	Teacher Substitutes	\$25,000.00	\$25,000.00
1100	120	Tutor Wages	\$500.00	\$500.00
1100	120	Enrichment Wages	\$7,500.00	\$1.00
1100	120	Teacher Aide Substitutes	\$3,500.00	\$3,500.00
1100	211	Health Insurance	\$623,723.24	\$624,727.30
1100	212	Dental Insurance	\$54,418.68	\$57,638.79
1100	213	Life Insurance	\$8,709.95	\$10,803.65
1100	213	Section 125 Plan	\$500.00	\$500.00
1100	219	Health Insurance Buyout	\$22,500.00	\$30,000.00
1100	220	F.I.C.A.	\$111,794.10	\$116,588.63
1100	232	Retirement (Certified)	\$50,569.87	\$82,102.92
1100	250	Unemployment Comp	\$3,135.01	\$3,135.00
1100	260	Worker's Comp	\$14,195.70	\$19,026.00
1100	430	Repairs and Maintenance:	\$1,000.00	\$1,000.00
		Contracted Services: Copiers Teachers		
1100	442	Rm.	\$21,323.64	\$21,324.00
1100	561	Tuition-Other Public Schools:	\$0.00	\$1.00
1100	563	Tuition-Coe Brown Northwood Academy:	\$3,166,156.00	\$3,181,640.00
1100	610	2 Art Supplies:	\$3,500.00	\$3,500.00
1100	610	5 Lang Arts-Reading Supplies:	\$2,079.00	\$20,000.00
1100	610	8 Health-P.E. Supplies:	\$1,502.00	\$2,722.00
1100	610	11 Math Supplies:	\$1,464.00	\$1,645.00
1100	610	12 Music Supplies:	\$2,366.00	\$1,688.00
1100	610	13 Science Supplies:	\$2,613.00	\$2,278.00
1100	610	15 Social Studies Supplies:	\$2,922.00	\$1,381.00
1100	610	18 General Supplies:	\$25,000.00	\$25,000.00
1100	610	20 Enrichment Supplies:	\$2,000.00	\$1.00
1100	610	23 Remedial Reading Supplies:	\$600.00	\$477.00
1100	610	24 Testing Supplies:	\$4,000.00	\$6,000.00
1100	640	1 Classroom Textbooks:	\$7,630.00	\$17,050.00
1100	640	2 Classroom Workbooks:	\$10,623.00	\$8,399.00
1100	640	3 Classroom Supplemental Textbooks:	\$1,006.00	\$1.00
1100	640	4 Classroom Reference Books:	\$1,650.00	\$152.00
1100	640	5 Classroom Periodicals	\$3,419.00	\$4,050.00
1100	733	1 New Equipment:	\$1,127.00	\$984.00

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
1100	733	2	New Furniture:	\$140.00	\$1.00
1100	737	1	Replacement of Equipment:	\$700.00	\$1,525.00
1100	737	2	Replacement of Furniture:	\$570.00	\$1,670.00
1100	810		Dues and Fees:	\$1.00	\$1.00
1100			TOTAL REGULAR EDUCATION PROGRAMS:	\$5,665,907.94	\$5,853,930.75
1200			SPECIAL INSTRUCTIONAL PROGRAMS:		
1200	110		Special Education Teacher Salaries:	\$214,203.00	\$222,193.00
1200	110		Additional Teaching Staff (1)		\$64,100.36
1200	110		Special Education Aide Wages:	\$212,592.00	\$213,491.00
1200	110		Special Education Secretary	\$24,225.00	\$26,587.50
1200	120		Special Education Teacher Substitutes	\$5,000.00	\$6,500.00
1200	120		Special Education Tutor Wages:	\$2,000.00	\$2,000.00
1200	120		Special Education Aide Substitutes	\$6,000.00	\$10,000.00
1200	220		F.I.C.A.	\$33,216.29	\$36,779.01
1200	231	40	Retirement (Classified Staff):	\$1,649.72	\$1,810.61
1200	232	20	Retirement (Certified Staff):	\$7,925.51	\$12,887.19
1200	430		Repairs and Maintenance:	\$100.00	\$100.00
1200	561		Spe Ed Tuition-Other Public Schools:	\$64,510.00	\$70,315.39
1200	563		Acad:	\$576,190.00	\$540,040.00
1200	569		Spe Ed Tuition-Non-Public Schools:	\$705,309.30	\$812,544.00
1200	610	2	Art Supplies:	\$1.00	\$1.00
1200	610	5	Lang Arts-Reading Supplies:	\$1,355.00	\$201.00
1200	610	8	Health-P.E. Supplies:	\$1.00	\$1.00
1200	610	11	Math Supplies:	\$582.00	\$384.00
1200	610	12	Music Supplies:	\$1.00	\$1.00
1200	610	13	Science Supplies:	\$1.00	\$1.00
1200	610	15	Social Studies Supplies:	\$1.00	\$1.00
1200	610	18	General Supplies & Forms:	\$2,502.00	\$2,500.00
1200	610	24	Testing Supplies:	\$1,800.00	\$1,800.00
1200	640	1	Spe Ed Classroom Textbooks:	\$1,397.00	\$309.00
1200	640	2	Spe Ed Classroom Workbooks:	\$1,040.00	\$1,774.00
1200	640		Spe Ed Classroom Supplemental		
1200	640	3	Textbooks:	\$580.00	\$1.00
1200	640	4	Spe Ed Classroom Reference Books:	\$159.00	\$1.00
1200	640	5	Classroom Periodicals:	\$1.00	\$1.00
1200	733	1	New Equipment:	\$1.00	\$1.00
1200	733	2	New Furniture:	\$1.00	\$1.00
1200	737	1	Replacement of Equipment:	\$209.00	\$1.00

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
1200	737	2	Replacement of Furniture:	\$1.00	\$1.00
1200	810		Dues and Fees:	\$1.00	\$1.00
1270	810		Gifted & Talented:	\$0.00	\$9,500.00
1200			TOTAL SPECIAL EDUCATION PROGRAMS:	\$1,862,554.82	\$2,035,829.06
1300			VOCATIONAL PROGRAMS:		
1300	561		Vocational Tuition-Other Public Schools:	\$10,010.00	\$1.00
1300	610		Vocational Assessment:	\$1.00	\$1.00
1300	810		Dues and Fees:	\$1.00	\$1.00
			TOTAL VOCATIONAL PROGRAMS:	\$10,012.00	\$3.00
1400			CO-CURRICULAR PROGRAMS:		
1400	220		F.I.C.A.:	\$2,670.61	\$1,983.00
1400	232	1	Retirement (Certified)	\$1,114.84	\$1,503.00
1400	580		Travel Expenses:	\$0.00	\$0.00
1400	733	1	New Equipment:	\$1.00	\$1.00
1400	737	1	Replacement of Equipment:	\$1.00	\$1.00
1400	810		Dues and Fees:	\$200.00	\$200.00
1410	110	1	Extra Curricular-Salaries:	\$7,085.00	\$7,354.00
1410	110	2	Extra Curricular-Stipends:	\$1,200.00	\$1,200.00
1410	110	6	Substitute Coordinator Stipend	\$1,800.00	\$1,800.00
1410	500	1	Special Events Science Camp: Grade 6	\$15,000.00	\$15,000.00
1410	500	2	Artist In Residence:	\$2,500.00	\$2,500.00
1410	500	3	Assemblies	\$1,600.00	\$1,600.00
1410	500	4	Extra Curricular Club Supplies	\$200.00	\$200.00
1420	110	20	Athletic Coach Stipends:	\$13,150.00	\$13,970.00
1420	110	20	Athletic Director Stipend:	\$1,390.00	\$1,590.00
1420	500	4	Officials-Umpires-Referees:	\$5,334.00	\$5,034.00
1420	610	8	Athletic Supplies:	\$1,654.00	\$4,256.00
1420	737	1	Replacement Equipment	\$1.00	\$1.00
			TOTAL CO-CURRICULAR PROGRAMS:	\$54,901.45	\$58,193.00
1430			SUMMER SCHOOL		
1430	110		Summer Salaries:	\$3,200.00	\$3,200.00
1430	220		F.I.C.A.:	\$244.80	\$245.00
1430	232		Retirement:	\$118.40	\$119.00
1430	610		Supplies:	\$200.00	\$200.00
			TOTAL SUMMER SCHOOL	\$3,763.20	\$3,764.00

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
2110			ATTENDANCE:		
2110	500	1	Contracted Service-Census:	\$1.00	\$1.00
2110	500	2	Contracted Service-Truant Officer:	\$1.00	\$1.00
			TOTAL ATTENDANCE:	\$2.00	\$2.00
2120			GUIDANCE SERVICES:		
2120	110		Guidance Salaries:	\$60,295.50	\$56,005.00
2120	110		Additional 1/2 Guidance Counselor		\$24,805.55
2120	220	20	F.I.C.A.:	\$4,778.17	\$2,722.40
2120	232	20	Retirement:	\$1,264.25	\$1,316.72
			Contracted Services-Standardized		
2120	330		Testing:	\$1.00	\$1.00
2120	550		Printing:	\$1.00	\$1.00
2120	580		Travel Expenses:	\$50.00	\$50.00
2120	610		Guidance Supplies:	\$258.00	\$95.00
2120	640	1	Guidance Books:	\$300.00	\$575.00
2120	640	2	Guidance Periodicals:	\$133.00	\$133.00
2120	733	1	New Equipment	\$1.00	\$1.00
2120	733	2	New Furniture	\$0.00	\$0.00
2120	737	1	Replace Equipment	\$1.00	\$1.00
2120	737	2	Replacement of Furniture:	\$1.00	\$1.00
2120	810		Guidance Dues and Fees:	\$365.00	\$365.00
			TOTAL GUIDANCE SERVICES:	\$67,448.92	\$86,072.67
2130			HEALTH SERVICES:		
2130	110	20	Nurse's Salary:	\$44,497.00	\$45,276.00
2130	110	40	Certified Medical Assistant Wages:	\$16,562.00	\$16,562.00
2130	120		Nurse Substitutes	\$1,000.00	\$1,600.00
2130	220		F.I.C.A.	\$4,671.00	\$4,801.06
2130	231	40	Retirement Non Certified:	\$612.79	\$0.00
2130	232	20	Retirement Certified:	\$1,701.89	\$2,586.62
2130	300	1	Contracted Services-Student Physicals:	\$1.00	\$1.00
2130	300	2	Contracted Services-Staff Physicals:	\$150.00	\$150.00
			Contracted Services-Reconditioning		
2130	300	3	Equip.	\$150.00	\$150.00
2130	240		Professional Development	\$300.00	\$300.00
2130	580		Travel Expenses-Nurse:	\$50.00	\$400.00
2130	600	1	Health Supplies-Nurse:	\$1,600.00	\$1,777.00
2130	600	2	Health Education Supplies:	\$250.00	\$250.00
2130	640	1	Health Textbooks-Nurse:	\$200.00	\$80.00
2130	640	2	Health Periodicals-Nurse:	\$120.00	\$90.00

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
2130	733	1	New Equipment:	\$1.00	\$1.00
2130	733	2	New Furniture:	\$1.00	\$1.00
2130	737	1	Replacement of Equipment:	\$1.00	\$1.00
2130	737	2	Replacement of Furniture:	\$1.00	\$1.00
2130	810		Dues and Fees:	\$100.00	\$100.00
			TOTAL HEALTH SERVICES:	\$71,969.68	\$74,127.68
2140			SPECIAL CONTRACTED SERVICES:		
2140	310	1	Cost Of Medicaid Program:	\$10,500.00	\$10,500.00
2140	310	5	Contracted Service: ESL	\$22,291.84	\$37,286.21
2140	323	1	Strafford Learning Center Membership:	\$4,416.50	\$4,703.57
2140	323	2	Contracted Occupational Therapy:	\$46,608.99	\$31,193.69
2140	323	3	Contracted Physical Therapy:	\$31,509.94	\$38,102.90
2140	323	18	Occupation Therapy Supplies:	\$0.00	\$747.00
2140	330	4	Pre-School Diagnostic Unit:	\$7,405.30	\$7,405.30
2140	330	5	Other Diagnostic Services	\$0.00	\$0.00
			TOTAL SPECIAL CONTRACTED SERV.:	\$122,732.57	\$129,938.67
2150			SPEECH SERVICES:		
2150	110	20	Speech Teacher Salaries:	\$70,173.62	\$72,980.56
2150	220		F.I.C.A.	\$5,493.03	\$5,583.01
2150	232		Retirement	\$1,852.30	\$4,232.87
2150	610		Speech Supplies:	\$800.00	\$780.00
			TOTAL SPEECH SERVICES:	\$78,318.95	\$83,576.44
2210			IMPROVEMENT OF INSTRUCTION:		
2210	110	1	Curriculum Development-Staff Salaries:	\$3,000.00	\$3,000.00
2210	110	2	Staff Development Coordinator:	\$2,000.00	\$2,000.00
2210	110	5	Student Placement	\$375.00	\$375.00
2210	220		F.I.C.A.:	\$411.19	\$412.00
2210	232	20	Retirement Certified Staff:	\$0.00	\$49.00
2210	240		Course Tuition Reimbursement - Teacher:	\$15,000.00	\$19,000.00
2210	240	40	Course Tuition Reimbursement Support:	\$2,500.00	\$2,500.00
2210	322	1	Staff Development Workshop:	\$1,700.00	\$3,000.00
2210	322	2	Staff Development Teachers	\$7,100.00	\$7,100.00
2210	322	3	In-Service Training:	\$2,200.00	\$2,200.00
2213	322	4	Staff Development Plan Revision	\$1.00	\$1.00
2210	550		Printing Service:	\$500.00	\$500.00
2210	580		Travel Expenses:	\$100.00	\$100.00
2210	649		Other Information Resources:	\$1.00	\$1.00
			TOTAL IMPROVEMENT-INSTRUCTION:	\$34,888.19	\$40,238.00

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
2220			LIBRARY		
2220	110	20	Librarian - Salary	\$39,210.00	\$42,266.00
2220	120		Library Substitutes	\$500.00	\$500.00
2220	220		F.I.C.A.:	\$2,999.56	\$3,271.59
2220	232		Retirement:	\$1,450.77	\$2,451.13
2220	610	18-2	Library General Supplies:	\$600.00	\$185.00
2220	610	18-3	Library A.V. Supplies:	\$400.00	\$400.00
2220	640	1	Library Books:	\$7,600.00	\$6,500.00
2220	640	2	Library Periodicals:	\$600.00	\$617.00
2220	733	1	New Equipment:	\$1.00	\$1.00
2220	733	2	New Furniture:	\$1.00	\$1.00
2220	737	1	Replacement of Equipment:	\$1,150.00	\$1,150.00
2220	737	2	Replacement of Furniture:	\$1.00	\$1.00
2220			LIBRARY TOTAL	\$54,513.33	\$57,343.72
2225			TECHNOLOGY		
2225	110	1	Summer Computer Salary	\$1,328.95	\$0.00
			Technology Director Salary: New		
2225	110	1	Position	\$1.00	\$88,892.33
2225	220	1	F.I.C.A.:	\$0.00	
2225	232	1	Retirement Certified Staff:	\$0.00	
2225	300		Computer Support Technician:	\$7,200.00	\$0.00
2225	310	1	Contracted Services Internet Services:	\$3,600.00	\$3,600.00
2225	440	1	Computer Maintenance	\$2,500.00	\$0.00
2225	610	1	Computer Software:	\$5,500.00	\$5,500.00
2225	610	2	Computer Software Supplies:	\$3,500.00	\$4,017.00
2225	733	1	New Equipment-Technology:	\$2,000.00	\$2,000.00
			Replacement of Equipment		
2225	737	1	Technology:	\$11,250.00	\$11,250.00
2225	810		Dues and Fees:	\$125.00	\$125.00
			TECHNOLOGY TOTAL	\$37,004.95	\$115,384.33
2310			SCHOOL BOARD SERVICES:		
2310	119	10	School Board-Salaries:	\$10,500.00	\$10,500.00
2310	119	10	School District Treasurer-Salary:	\$1,500.00	\$1,500.00
2310	119	50	School District Secretary-Salary:	\$2,400.00	\$2,400.00
2310	220		F.I.C.A.:	\$604.35	\$648.00
2310	319	10	School District Moderator:	\$50.00	\$50.00
2310	319	50	School District Clerk:	\$250.00	\$250.00
			Contracted Service-School District		
2310	330	30	Audit:	\$4,120.00	\$5,000.00
2310	330	30	Contracted Services-Attorney & Neg.	\$7,000.00	\$8,000.00

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
2310	500	1	Police	\$800.00	\$500.00
2310	500	2	Criminal Record Checks	\$2,000.00	\$2,000.00
2310	540		Advertising-Legal Notices:	\$8,000.00	\$8,000.00
2310	550		Printing:	\$500.00	\$500.00
2310	733	1	New Equipment	\$0.00	\$0.00
2310	800	1	Expenses For School District Officers:	\$2,200.00	\$2,200.00
2310	800	2	Election Day Expenses:	\$500.00	\$500.00
			Dues and Fees-School Board		
2310	810		Association:	\$3,458.60	\$3,600.00
			TOTAL SCHOOL BOARD SERVICES:	\$43,882.95	\$45,648.00
2321			EXPENSES-S.A.U. # 44:	\$246,427.09	\$262,410.97
2410			OFFICE OF THE PRINCIPAL:		
2410	110	1	Principal Salary:	\$72,025.76	\$78,000.00
2410	110	2	Assistant Principal Salary:	\$60,453.51	\$62,400.00
2410	110	50	Secretarial Wages:	\$46,780.00	\$46,780.00
2410	120	50	Secretary Substitutes	\$3,400.00	\$3,400.00
2410	220		F.I.C.A.	\$13,713.34	\$14,579.37
2410	231	40	Retirement (Classified Staff):	\$3,185.72	\$4,069.86
2410	232	20	Retirement (Certified Staff):	\$4,901.73	\$8,143.20
2410	322		Staff Development	\$2,500.00	\$2,500.00
2410	430		Repairs and Maintenance:	\$2,000.00	\$2,000.00
2410	442	1	Contracted Services-Copier Lease:	\$5,930.00	\$5,930.00
2410	442	2	Contracted Services-Computer Support:	\$2,400.00	\$2,400.00
2410	531		Telephone:	\$10,500.00	\$10,500.00
2410	534		Postage:	\$3,700.00	\$3,700.00
2410	550		Printing Services:	\$2,500.00	\$2,500.00
2410	580		Travel Expenses:	\$225.00	\$225.00
2410	610		Supplies and Forms:	\$2,500.00	\$2,500.00
2410	650		Computer Software System Supplies:	\$1.00	\$1.00
2410	733	1	New Equipment:	\$1.00	\$1.00
2410	733	2	New Furniture:	\$1.00	\$1.00
2410	737	1	Replacement of Equipment:	\$1.00	\$1.00
2410	737	2	Replacement of Furniture:	\$1.00	\$300.00
2410	810		Dues and Fees:	\$1,500.00	\$1,500.00
2410	890		Graduation-Class Day Expenses:	\$1,500.00	\$1,600.00
			TOTAL OFFICE OF THE PRINCIPAL:	\$239,720.06	\$253,031.43
2520			FISCAL SERVICES		
2520	110	40	Finance Assistant Wages	\$43,550.03	\$46,405.20

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
2520	220	F.I.C.A.:		\$3,331.58	\$3,550.00
2520	231	Retirement:		\$2,965.76	\$4,037.25
2520	430	Repairs and Maintenance:		\$500.00	\$300.00
2520	442	Contracted Service-Computer Support:		\$2,400.00	\$2,400.00
2520	531	Telephone:		\$150.00	\$150.00
2520	580	Travel Expenses:		\$350.00	\$500.00
2520	610	1 Supplies:		\$1,500.00	\$1,500.00
2520	610	2 Computer Software:		\$13,425.30	\$300.00
2520	733	1 New Equipment:		\$1,200.00	\$1.00
2520	733	2 New Furniture:		\$1.00	\$1.00
2520	737	1 Replacement of Equipment:		\$1.00	\$1,200.00
2520	737	2 Replacement of Furniture:		\$1.00	\$150.00
2520	810	Dues And Fees:		\$1.00	\$1.00
		TOTAL FISCAL SERVICES:		\$69,376.67	\$60,495.45
2600		OPERATION AND MAINT OF PLANT:			
2620	110	Facilities Director Salary		\$41,000.00	\$43,919.20
2620	110	Custodial Wages		\$86,952.00	\$92,916.00
2620	110	Summer Help Wages		\$3,500.00	\$3,500.00
2620	110	Crossing Guard Wages		\$6,110.78	\$6,110.00
2620	110	Community use of Facilities		\$6,000.00	\$6,000.00
2620	120	Custodial Substitutes		\$3,500.00	\$3,500.00
2620	130	Custodial Overtime - Mowing		\$2,000.00	\$2,000.00
2620	130	Custodial Overtime		\$3,500.00	\$3,500.00
2620	220	F.I.C.A.:		\$11,165.33	\$12,350.55
2620	231	Retirement:		\$7,974.79	\$11,134.90
2620	430	1 Repairs and Maintenance:		\$22,000.00	\$22,000.00
2620	430	2 Repairs and Maintenance-Heating Plant:		\$7,500.00	\$7,500.00
2620	430	3 Repairs and Maint-Furniture and Fixtures:		\$1.00	\$1.00
2620	430	Oil Tank Testing		\$600.00	\$600.00
2620	520	Insurance Premium On Bldg & Contents:		\$22,714.02	\$23,000.00
2620	580	1 Travel Expenses:		\$375.00	\$375.00
2620	610	2 Supplies-General Custodial:		\$23,000.00	\$23,000.00
2620	610	3 Supplies-Glass:		\$250.00	\$250.00
2620	610	Workshops and Safety Equipment:		\$500.00	\$500.00
2620	411	Water:		\$4,100.00	\$4,100.00
2620	419	Water Testing		\$250.00	\$250.00
2620	622	Electricity:		\$64,049.00	\$69,173.00
2620	624	Fuel Oil:		\$58,180.00	\$72,545.00
2620	737	2 Replacement of Equipment:		\$0.00	\$0.00

SAU #44 Northwood School District

FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

			Current Budget 2006-2007	School Board Proposed 2007-2008
2620	737	Replacement of Furniture:	\$0.00	\$0.00
2620	330	Contracted Service-Asbestos Inspection:	\$500.00	\$500.00
2620	411	Contracted Service-Septic Tank Service:	\$2,000.00	\$2,000.00
2620	429	Custodial Uniforms:	\$600.00	\$600.00
2620	430	Contracted Service-Terminex:	\$540.00	\$600.00
2630	421	Contracted Service-Rubbish Removal:	\$7,500.00	\$8,000.00
2630	424	1 Contracted Service - Care of Grounds	\$1.00	\$1.00
2630	430	2 Repairs and Maint-Paving and Grounds:	\$2,000.00	\$2,000.00
2630	430	1 Contracted Service-Sand For Playground:	\$1,300.00	\$1,300.00
		Contracted Service-Elevator		
2640	430	2 Maintenance:	\$2,000.00	\$2,000.00
2640	733	2 New Equipment	\$1.00	\$1.00
2640	733	2 New Furniture	\$1.00	\$1.00
2640	737	1 Replacement Furniture	\$1.00	\$1.00
2640	737	1 Replacement Equipment	\$1.00	\$1.00
2660	430	2 Contracted Service-Fire Alarm Service:	\$2,850.00	\$2,850.00
2660	430	3 Contracted Service-Security Alarm:	\$480.00	\$480.00
2660	430	Contracted Service-Intecom:	\$500.00	\$1,500.00
		TOTAL OPERATION & MAINT OF PLANT:	\$395,496.92	\$430,059.65
2700		TRANSPORTATION SERVICES:		
2721	519	1 Elementary School Transportation:	\$173,713.90	\$325,529.93
2721	519	2 High School Transportation:	\$61,963.03	\$66,920.07
2722	519	Special Education Transportation:	\$138,121.20	\$155,330.14
2724	519	Athletic Transportation:	\$4,960.00	\$4,960.00
2725	519	2 Class-Field Trip Transportation:	\$4,500.00	\$4,500.00
2725	519	3 Science Camp Transportation:	\$1,880.00	\$1,880.00
2725	519	Grade 8 Trip:	\$3,180.00	\$3,180.00
		TOTAL TRANSPORTATION:	\$388,318.13	\$562,300.14
4000		3 Building Improvement Services:		
4600	330	1 Archit/Engin. Study of Existing Bldg.	\$0.00	\$0.00
4000		TOTAL BUILDING IMPROVEMENT:	\$0.00	\$0.00
5100		DEBT SERVICE:		
5100	830	Payment of Interest:	\$136,698.75	\$124,736.25
5100	910	Payment of Principal:	\$295,000.00	\$295,000.00
		TOTAL DEBT SERVICE:	\$431,698.75	\$419,736.25
5200		CAPITAL RESERVE:		
5251	930	Capital Reserve-Special Education	\$25,000.00	
5251	930	Capital Reserve-Building	\$25,000.00	
5200		TOTAL CAPITAL RESERVE FUNDS:	\$50,000.00	

SAU #44 Northwood School District
FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

				Current Budget 2006-2007	School Board Proposed 2007-2008
TOTAL GENERAL FUND BUDGET				\$9,928,938.57	\$10,572,085.21
3100	FOOD SERVICES:				
3110	110	2	Food Service Director:	\$29,420.98	\$31,429.08
3120	110		Food Service Wages:	\$28,072.30	\$29,801.00
3120	120		Food Service Substitutes:	\$500.00	\$500.00
3120	231		Retirement:	\$2,003.57	\$2,734.33
3120	220		F.I.C.A.:	\$4,398.24	\$4,684.10
3120	430	2	Repairs To Equipment:	\$1,400.00	\$1,400.00
3120	430		Fire Safety Inspection:	\$150.00	\$150.00
3120	580		Travel:	\$50.00	\$50.00
3120	610		Supplies:	\$1,600.00	\$1,600.00
3120	630		Food/Milk:	\$37,000.00	\$55,500.00
3120	623		Utility Gas:	\$1,500.00	\$2,000.00
3120	733	1	New Equipment:	\$1.00	\$1.00
3120	737	2	Replacement of Equipment:	\$100.00	\$100.00
3120	733	2	New Furniture:	\$1.00	\$1.00
3120	737		Replacement of Furniture:	\$1.00	\$1.00
3120	810		Dues and Fees:	\$50.00	\$150.00
3120	890		Petty Cash:	\$100.00	\$1.00
			TOTAL FOOD SERVICE:	\$106,348.09	\$130,102.51
BUDGET SUMMARY:					
1100	Regular Education Programs:			\$5,665,907.94	\$5,853,930.75
1200	Special Instructional Programs:			\$1,862,554.82	\$2,035,829.06
1300	Vocational Programs:			\$10,012.00	\$3.00
1400	Co-Curricular Activities:			\$54,901.45	\$58,193.00
1420	Summer School			\$3,763.20	\$3,764.00
2110	Attendance:			\$2.00	\$2.00
2120	Guidance:			\$67,448.92	\$86,072.67
2130	Health:			\$71,969.68	\$74,127.68
2140	Special Contracted Services:			\$122,732.57	\$129,938.67
2150	Speech Services:			\$78,318.95	\$83,576.44
2210	Improvement of Instruction:			\$34,888.19	\$40,238.00
2220	Library and Educational Media:			\$54,513.33	\$57,343.72
2225	Technology			\$37,004.95	\$115,384.33
2310	School Board Services:			\$43,882.95	\$45,648.00
2320	Expenses - S.A.U. # 44:			\$246,427.09	\$262,410.97
2410	Office of The Principal:			\$239,720.06	\$253,031.43

SAU #44 Northwood School District

FY 2007-2008 PROPOSED SCHOOL DISTRICT BUDGET

		Current Budget 2006-2007	School Board Proposed 2007-2008
2520	Office of The Bookkeeper:	\$69,376.67	\$60,495.45
2600	Operation and Maintenance of Plant:	\$395,496.92	\$430,059.65
2700	Pupil Transportation Services:	\$388,318.13	\$562,300.14
4600	Building Improvement Services:	\$0.00	\$0.00
5100	Debt Service:	\$431,698.75	\$419,736.25
5200	Capital Reserve Deposits	\$50,000.00	\$0.00
	TOTAL GENERAL FUND	\$9,928,938.57	\$10,572,085.21
	General Fund Total	\$9,928,938.57	\$10,572,085.21
3100	Food Service Total	\$106,348.09	\$130,102.51
	TOTAL OPERATING BUDGET	\$10,035,286.66	\$10,702,187.72

NORTHWOOD SCHOOL DISTRICT

2005-2006 Balance Sheet

	<u>GENERAL</u>	<u>FOOD SERVICE</u>	<u>ALL OTHER</u>	<u>CAPITAL PROJECTS</u>	<u>TRUST/ AGENCY</u>
ASSETS					
CURRENT ASSETS					
Cash	\$64,203.21	\$50.00			\$108,765.05
Investments					
Assessments Recievable					
Interfund Receivable	\$100,050.49				
Intergovernment Receivable		\$5,477.87			
Other Receivables	\$29,734.62	\$6,147.56			
Bond Proceeds Receivable					
Inventories					
Prepaid Expenses					
Other Current Assets					
Total Current Assets	\$193,988.32	\$11,675.43	\$0.00	\$0.00	\$108,765.05
LIABILITY & FUND EQUITY					
Current Liabilities					
Interfund Payables		\$50.49			
Intergovernment Payables					
Other Payables	\$9,449.49				
Contracts Payable					
Bond and Interest Payable					
Loans and Interest Payable					
Accrued Expenses					
Payroll Deductions	\$1,630.18				
Deferred Revenues	\$33,655.11				
Other Current Liabilities		\$4,788.02			
Total Current Liabilities	\$44,734.78	\$4,838.51	\$0.00	\$0.00	\$0.00
FUND EQUITY					
Reserved for Inventories					
Reserved for Prepaid Expenses					
Reserved for Encumbrances	\$68,737.66				
Reserved for Continuing Approp.					
Reserved for Amts. Voted	\$50,000.00				
Reserved for Endowments					
Reserved for Spec. Purposes		\$6,836.92			\$108,765.05
Unreserved Fund Balance	\$30,515.88				
Total Fund Equity	\$149,253.54	\$6,836.92	\$0.00	\$0.00	\$108,765.05
Total Liabilities & Fund Equity	\$193,988.32	\$11,675.43	\$0.00	\$0.00	\$108,765.05

REPORT OF THE SCHOOL DISTRICT TREASURER

Northwood School District

July 1, 2005– June 30, 2006

Source of Revenue:

Town of Northwood:

District Appropriation	\$5,280,204.87	
District Appropriation – State	1,115,949.11	
Capital Reserve – Building	6,000.00	
Capital Reserve – Special Education	<u>100,000.00</u>	\$6,502,153.98

State of New Hampshire:

Adequacy Grant	\$2,166,884.00	
Building Aid – Addition	94,272.94	
Catastrophic Aid	133,953.80	
Child Nutrition	42,637.97	
Medicaid Reimbursement	<u>100,741.66</u>	\$2,538,490.37

Other Sources:

Food Service Sales	\$ 65,567.99	
Earnings on Investments	6,751.90	
Rental of Facilities	889.00	
Special Education Tuition-Other LEA's	-0-	
SAU#44 – Accounts Receivable	31,894.16	
Unanticipated	<u>1,164.95</u>	\$ 106,268.00

Total General Fund & Lunch Fund Receipts	\$9,146,912.35
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Total Receipts All Funds	\$9,146,912.35
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Respectfully submitted,
Shirley J. Allen, School District Treasurer

DISTRICT SHARE OF THE SAU#44 BUDGET

DISTRICT	2005 EQUALIZED VALUATION	VALUATION PERCENT	2005-2006 ADMIN ATTENDANCE	PUPILS PERCENT	COMBINED PERCENT	2007-2008 DISTRICT SHARE
Northwood	529,430,338	34%	457.5	32%	66%	\$262,410.97
Nottingham	567,207,597	36%	479.7	33%	70%	\$278,314.66
Strafford	465,486,087	30%	483.9	35%	65%	\$254,459.12
TOTAL	1,562,124,022	100%	1438	100%	200%	\$795,184.75

NORTHWOOD ITEMIZED SPECIAL EDUCATION EXPENDITURES

	<u>2004-2005</u>	<u>2005-2006</u>
Instruction	\$ 582,921.54	\$1,153,492.99
Related Services	\$ 321,822.53	\$ 206,725.84
Transportation	\$ 124,896.23	\$ 142,547.41
Tuition	\$1,039,361.36	\$ 832,050.58
Total Expenditures	\$2,069,001.66	\$2,334,816.82
Itemized Revenue Sources		
Catastrophic Aid	\$ 138,431.38	\$ 133,953.80
Tuition Received	\$ -	\$ -
Adequacy	\$ 457,989.00	\$ 588,333.00
IDEA Entitlement		
Part B (3-21)	\$ 128,495.71	\$ 177,879.84
Preschool	\$ 5,162.96	\$ 5,037.67
Medicaid	\$ 102,637.62	\$ 100,741.66
Total Revenues	\$ 832,716.67	\$1,005,945.97
Actual District Cost	\$1,236,284.99	\$1,328,870.85

2006 – 2007 PRINCIPAL AND TEACHER SALARIES

Employee	Position	Salary
Asbell, Esther	Principal	\$ 75,000.00
Darsney, Kenneth	Assistant Principal	\$ 60,000.00
Albert, Joanne	Computer Literacy	\$ 46,868.00
Bechtold, Fran	Grade 6 - 8 Teacher	\$ 34,169.00
Beard, Jeffrey	Special Education Teacher	\$ 31,898.00
Bird, Kathleen	Nurse	\$ 44,497.00
Carroll, Nancy	Elementary Teacher	\$ 49,540.00
Cohen, Josh	Music	\$ 36,602.00
Correa, Marie	Reading Teacher	\$ 28,787.00
Cronin, Leigh	Elementary Teacher	\$ 39,210.00
Cunningham, Vonda	Elementary	\$ 51,307.00
Dalle Molle, Rita	Art Teacher	\$ 50,307.00
Desmarais, Suzan	Elementary Teacher	\$ 52,807.00
Drown, Lauren	1/2 Time Kindergarten & Music	\$ 30,071.00
Fillipon, John	Grade 6 - 8 Teacher	\$ 31,917.00
Folan, Joanne	Grade 6 - 8 Teacher	\$ 56,950.00
Fredette, Margaret	Elementary Teacher	\$ 39,354.00
Gasowski, Annamarie	Physical Education/Health Teacher	\$ 52,807.00
Gayer, Linda	Special Education Teacher	\$ 54,450.00
Gibson, Ellen	Reading	\$ 30,837.00
Goodman, Lou	Elementary Teacher	\$ 56,050.00
Groskopf, Tracey	Grade 6 - 8 Teacher	\$ 55,550.00
Horne, Kate	Elementary Teacher	\$ 51,407.00
Jameson, Marie	PT Guidance Counselor	\$ 19,605.00
Johnson, Michael	Guidance Counselor	\$ 33,014.00
King, Louise	Grade 6 - 8 Teacher	\$ 39,974.00
Konrad, Dorothy	Elementary Teacher	\$ 51,807.00
Kramas, Linda	Elementary Teacher	\$ 51,707.00
Larsen, Kathy	Elementary Teacher	\$ 42,342.00
Lenharth, Jennifer	Grade 6 - 8 Science Teacher	\$ 39,210.00
Lucey, Gale	Elementary Teacher	\$ 52,907.00
Magnusson, Lisa	Kindergarten Teacher	\$ 49,440.00
Mentel, Virginia	Special Education Teacher	\$ 40,909.00
Moore, Melissa	Media Generalist	\$ 39,210.00
Paine, Robert	Special Education Teacher	\$ 38,751.00
Patterson, Nicole	Elementary Teacher	\$ 29,795.00
Penney, Richard	Physical Education/Health Teacher	\$ 56,440.00
Pitman, Carla	Reading Specialist	\$ 57,040.00

2006-2007 PRINCIPAL AND TEACHER SALARIES

Employee	Position	Salary
Reeves, Nancy	Technology/Math Teacher	\$ 36,965.00
Robertson, Allan	Grade 6 - 8 Teacher	\$ 52,607.00
Sarno, Elizabeth	Grade 6 - 8 Teacher	\$ 46,909.00
True, Scott	Grade 5 Teacher	\$ 31,898.00
Superintendent		\$ 84,872.00
Special Ed. Director		\$ 70,000.00
Asst. Special Ed. Director		\$ 58,349.00
Business Administrator		\$ 62,415.71
Grant Writer (Part Time)		\$ 26,070.95

These figures represent salary only. Benefits for Northwood staff may be found in the budget document.

NORTHWOOD SCHOOL DISTRICT

March 12, 2006
ELECTION RESULTS

Vote for two School Board 3 years

Janabeth Reitter 288 *

Irene Simoneau 269 *

Vote for one School Board 1 year

Holly Martin 124

Melissa Trembley 113

William Tappan 148 *

Vote for one School District Treasurer 3 year

Shirley J. Allen 382 *

Vote for one School District Clerk 3 year

Penny Hampl 368 *

Vote for one Moderator 3 years

Robert B. Robertson 421 *

* Elected

2006 SUPERINTENDENT OF SCHOOLS ANNUAL REPORT

To the Voters of Northwood:

School Administrative Unit #44 continues its journey. The year of 2006 has been a fulfilling year. The district was recognized at the “ED”ies (NH Excellence in Education Awards) in June, as a designated “Follow the Child School District”. School Administrative Unit #44 continues to strive to offer a personalized education for every child in the communities of Northwood, Nottingham and Strafford, focusing on the education of the “whole” child by addressing the physical, personal, social and academic needs of each child. To support this initiative, School Administrative Unit #44 has embarked on a “Follow the Child” journey with Dr. Russ Qualia enabling the districts to focus on the conditions to build student aspirations. These conditions include belonging, heroes, sense of accomplishment, fun and excitement, curiosity and creativity, spirit of adventure, leadership responsibilities and the confidence to take action. Academic infrastructure is necessary in order to succeed with this endeavor.

Moving forward with the curriculum development/teacher mentoring goal, a Mentor/Curriculum Coordinator has recently joined the SAU Staff. Dr. Robert Koenig has accepted this role and we welcome him on board. His first order of business is to continue with the coordination of the three communities’ reading/language arts curricula (Pre-K - 12). Each district is reviewing and assessing their current programs of study and will be piloting new reading programs as well as reviewing research on best practices with the goal of purchasing a program to better meet the needs of each child. At the same time, Dr. Koenig and the Curriculum Advisory Committee (SAU-wide committee) will research and establish a reading and language arts curricula (Pre-K – 12) based on the New Hampshire Standards and current grade level expectations (GLE’s).

The Northwood School District welcomed a new Administrative Team with Ms. Ester Asbell, at the helm, as Principal and Mr. Ken Darsney, as Assistant Principal. Ms. Asbell began her year administering the Northwest Educational Association Test (NWEA) to grades 3 through 8. Also with the hiring of two new guidance counselors, Northwood implemented a comprehensive guidance program in grades 5 through 8, as required by State Standards. The plan is to extend the program to grades K through 4 in the 2007-2008 school year. The collaborative approach of leadership allows the growth and ability of staff to move forward. The Northwood staff continues to work closely with Coe Brown Northwood Academy in coordinating curricula to assure a seamless transition for all 8th grade graduates. The Northwood staff will soon be piloting reading programs as part of the process in determining what program will best meet the needs of the students.

With these initiatives at the forefront, each community continues to provide a safe school environment. Students are empowered with a sense of belonging. Through encouragement, students are inspired to act on the spirit of adventure and build the confidence they need to take action. Each district continues to focus on the child’s ability to listen, understand and

2006 SUPERINTENDENT OF SCHOOLS ANNUAL REPORT

reflect. This will allow each student to grow into a stronger person who is able to determine right from wrong and make positive choices for their future.

It is with these thoughts and aspirations in mind that I thank you, the parents and community members of all three districts, for your collaboration in the complex processes of learning and growing. Through your passionate investment of time, and your ability to listen and understand, the children are able to grow and benefit from your wisdom. The children of School Administrative Unit #44 are indeed fortunate.

Respectfully submitted,
Judith A. McGann
Superintendent of Schools

WORD SEARCH SOLUTION

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+ + + + + N + G E + Y N H + + + + + + + +
+ + + + B + + + + O K N M + A O T O W N H A L L
+ + + + + O + + + + A R E I R + + S + + + + + +
+ + + + + W + + L + D T V T + + + A + + + + +
+ + + + + L T + A + E H + E + + + E + + + + N
+ + + + + N A C + Y + + W + E + + + S + + + O
+ + + + + A + A K L + + + + O + M + + + D + + R
+ + + + + S + N + A E + + + N + O + L + + + U + T
+ + + + A + W + K + + + + O + + + D + O + + + M H
+ + + E + O + E + + + + R + + + + S + O + + + R
+ + L + R + + + + + T + + + + + C + H + + I
S P + B F I R S T N H T U R N P I K E + H + C + V
+ C E + + + + + W + + + + + Y + + + + O + S E
+ O H + + + + + O N T M K C A B E L D D A S O + R
C N + O + D N O P S A C U L D + L + + + + T + L P
+ E + + O R D + + + + + N + + L + + + + O + N O
+ M + + I L + + + + + O + + + A + + + + W + A N
+ T + D A + B + + + + P J E N N E S S P O N D R D
+ C G K + + + O + + G + + + + U + + + + M + R +
+ E E + + + + + A N + + + + + Q + + + + E + O +
+ L + + + + + O R + + + + + I + + + + E + W +
+ E + + + + + L + + D + + + + + T + + + + T + S +
+ S + + + + + + + + + + + N + + + + I + + +
+ + + + + + + + + + + + + A + + + + N + + +
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(Over,Down,Direction)
ANTIQUERALLEY (17,24,N)
BOWLAK (5,2,SE)
COEBROWNACADEMY (1,15,NE)
FIRSTNHTURNPIKE (5,12,E)
HARVEYLAKE (17,1,SW)
JENNESSPOND (13,18,E)
LONGPOND (8,22,NE)
LUCASPOND (14,15,W)
MUDSEASON (24,9,NW)
NARROWS (24,16,S)
NORTHRIVERPOND (25,5,S)
NORTHWOODLAKE (15,8,SW)
NORTHWOODSCHOOL (10,1,SE)
PLEASANTLAKE (2,12,NE)
RIDGE (6,16,SW)
SADDLEBACKMTN (22,14,W)
SCHOOLBOARD (1,12,SE)
SCHOOLMEETING (24,13,NW)
SELECTMEN (2,23,N)
TOWNHALL (18,2,E)
TOWNMEETING (22,15,S)

2006 NORTHWOOD SCHOOL PRINCIPAL'S REPORT

During the final week of August, Northwood School's new administrative team welcomed students and staff for the 2006-2007 year. The beginning of this year brought with it many opportunities and initiatives designed to support effective instruction, and individualize learning, resulting in increased student academic growth.

This year Northwood School has continued to implement the various facets of the federally mandated No Child Left Behind Act. Part of this process was to apply to the State of New Hampshire Department of Education to become a "Follow the Child" District. Under the supervision of Superintendent McGann, our application was accepted and we are currently implementing some of the initiative's programs which help identify student needs for personal, social, physical, and academic success.

This year the grade 3-8 teachers made a commitment to understand and analyze the data from the Northwest Evaluation Association's, (NWEA), Measures of Academic Progress, (MAP), testing. This adaptable, computerized testing provides our teachers with information about students' ability levels in math, reading and language usage. This assessment is administered in the fall and spring providing valuable information about student learning, as well as, academic growth. The data received from this testing process enables teachers to modify instruction to better meet each student's learning needs.

All of our teachers continue to review the State of New Hampshire Grade Level Expectations, (GLE's), and revise content area curriculum to align with these standards. This work is ongoing and invaluable to the success of our students.

This year other focus points continue to be technology, extra-curricular opportunities, and supporting students in the transition to Coe Brown Northwood Academy. The administrative team has focused on creating a safe, respectful school climate and we have instituted many new procedures to support our efforts. To date our failure rate has significantly decreased, and open communication with parents remains a priority.

The Northwood School truly appreciates all of your support in increasing student aspirations in the development of productive citizens within the Northwood community.

Respectfully submitted,
Esther T. Asbell, C.A.G.S., Principal

2006 NORTHWOOD SCHOOL NURSE REPORT

The 2005-2006 school year was filled with the usual visit average to the nurse's office of 35-40 students per day. The office also handles vision and hearing screening for the whole school with 38 referrals to professionals. Grades 5-8 receive scoliosis screening in the spring. An average of 10-15 referrals was sent home from those evaluations. In December the nurse's office helps Lamprey Health Care's School Based Dental Program run evaluations and dental care on their dental van for 3-4 days. The program saw 83 students in grades K-5, and referred 26. All of this work in the office would not be possible without the help of the new MNA, Ms. Sharon Durant. Thank you.

Mrs. Gasowski and I worked with the SAU grant writer, Judith Raskin, to form a wellness initiative that was focused on more physical activity and improved nutrition for the students. We received a grant from Healthy New Hampshire Foundation to help fight childhood obesity. We formed a wellness committee to plan and support the extra activities (both physical and nutritional) that was coordinated with the curriculum. The grant monies purchased more equipment for physical activities, and built up the nutrition program. The school included a health newsletter with 'The Laker' for parent wellness education focusing on improved nutrition and increased activity. The committee wrote the Wellness Policy for the school, which will act as the guide for a healthier school setting. Applause goes to Ms. Gasowski for spearheading this project. This was a wonderful year of new beginnings in health initiatives.

Respectfully submitted,
Kathy Bird, R.N.

2006 NORTHWOOD SCHOOL GRADUATES

Spencer M. Aube
Samuel T. Bassett
Meghan Bousquet
Rebecca A. Brackett
Zachary R. Branco
Jordan C. Campbell
Brendan P. Carmody
Rebecca L. Champagne
Michael T. Chouinard
Kimberly E. Comtois
Nicholas A. Conidas
Robert M. Correa
Charles A. Crowley
Bradford A. Davis
Hope A. Davis
Danielle E. DeTrude
Jacqueline Derocher
Justin P. DiFruscio
Shannon Dodge
Kaitlin J. Doig
Ryan M. Drown
Jeremiah D. Estes
Damon J. Farrell
Sarah A. Fenerty
Michelle Fiocoprile
Jonathan L. Fitts
Leah M. Foley
Joseph W. Gibson
Shannon E. Grady
Sara R. Hanrahan
Nicholas Haroutunian
Katelyn Hathaway

Lee Harris
Jacob R. Hoogeveen
Megan E. Hoover
Caleb H. Johnston
Kaitlyn M. Kathan
Nicholas H. Kierstead
Adam J. Kimball
Ashley S. Kizirian
Craig D. LaPine
Bradley B. Lampron
Kyra Laughy
Shawn P. Linton
Dylan S. MacNevin
Richard R. McCarville
Corey Mittendorf
Brianna L. Moreault
Hillary N. Morgan
Nate A. Morgan
Craig S. Moser, II
Caroline E. Nielsen
Tulio E. Pontacoloni
Mark Prescott
Kristyna L. Reischer
Jeremy Rockwell
Elizabeth Signer
Todd Smith
Dakota Snow
Jacanna D. Sourisak
Tyler J. Stevens
Katie B. Tousignant
Amanda J. Waniski
Kalie L. Williams

2006 BIRTHS

Date of Birth	NAME OF CHILD	NAME OF FATHER	NAME OF MOTHER	Place of Birth
01/09/06	Wells, Avery Harper	Wells, Shane	Wells, Kellin	Exeter, NH
01/25/06	Wolf, Elizabeth Honora	Wolf, Richard	Wolf, Tracy	Concord, NH
02/04/06	Willette, Kianna Louise	Willette, Eli	Downs, Danielle	Concord, NH
02/05/06	Ives, Cierra Arielle		Ives, Kristina	Lebanon, NH
02/05/06	Mahoney, Myles Austin	Mahoney, Thomas	Annis, Trisha	Concord, NH
02/06/06	Enos, Aiden Riley		Enos, Meagan	Concord, NH
02/06/06	McVay, Aubrey Lee	McVay, Jason	Letellier, Andrea	Concord, NH
02/07/06	Bourn, Austin Richard	Bourn, Jason	Bourn, Cari	Portsmouth, NH
02/10/06	Tatem, Makennah Marie	Tatem, Jean	Tatem, Angela	Portsmouth, NH
02/28/06	Barrett, Wyatt Livingston	Barrett, Steven	Livingston, Therese	Exeter, NH
03/06/06	Carri, Corbin Scott Johnathan	Carri, Scott	Carri, Sarah	Concord, NH
03/10/06	Pollak, Matthew Peter	Pollak, Peter	Pollak, Tracy	Dover, NH
03/16/06	Kamon, Mason Phillip	Kamon, Charles	Kamon, Michelle	Concord, NH
04/02/06	Hodgdon, Carson Ray	Hodgdon, David	Hodgdon, Elaine	Concord, NH
04/12/06	Hunt, Marleigh Corinne	Hunt, Greg	Hunt, Andrea	Manchester, NH
04/14/06	Jezierski, Michael Vincent	Jezierski, Matthew	Jezierski, Linda	Concord, NH
04/29/06	Johnson, Leighelle Evelyn	Johnson, William	Johnson, Sandra	Manchester, NH
04/30/06	Loto, Somer Rose	Loto, Frank	Loto, Judith	Concord, NH
05/17/06	Enos, Brandon Eric	Enos, Manuel	Enos, Teresa	Portsmouth, NH
05/22/06	Morrison, Marin Lilidh	Morrison, John	Morrison, Ann	Rochester, NH
05/22/06	Sexton, Finley Parker	Sexton, Jeffry	Sexton, Kristi	Concord, NH
06/02/06	Blad, Alyviah Ruth	Blad, Mark	Blad, Ginger	Concord, NH
06/27/06	Debello, Andrew Wayne	Debello, Dennis	Debello, Christina	Nashua, NH
06/30/06	Gruszewski, Jillian Marie	Gruszewski, Walter	Gruszewski, Marijah	Exeter, NH
07/06/06	Bisson, Shaune Alexzander	Bisson, Timothy	Salisbury, Amy	Concord, NH
07/10/06	Leith, Dakota Paige		Cann, Melissa	Exeter, NH
07/15/06	Williams, Braden Michael		Mischke, Megan	Concord, NH
08/04/06	Detrude, Bailee Morgan	Detrude, John	James, Heather	Portsmouth, NH
08/15/06	Smith, Holly Marie	Smith, Todd	Smith, Vanny	Concord, NH
08/30/06	Rainey, Simon Cooper	Rainey, Paul	Rainey, Kristin	Concord, NH
09/23/06	Carr, Ryan Robert	Carr, Thomas	Carr, Cara	Concord, NH
09/27/06	Mamede, Daniel Firmino De Miranda	Mamede, Daniel	Mamede, Marie	Concord, NH
10/08/06	Lee, Cameron John	Lee, David	Lee, Erika	Exeter, NH
10/18/06	Small, Ronin Michael	Small, David	Becker, Teresa	Concord, NH
10/20/06	Pomponio-Davis, Emma Mae	Pomponio-Davis, Anthony	Debenedictis, Bethany	Concord, NH
10/28/06	Severance, Aiden John	Severance, Derek	Severance, Jennifer	Concord, NH
10/28/06	Bisson, Jeremy Deus	Bisson, Kenneth	Bisson, Doreen	Dover, NH
10/29/06	Baker, Kraven Thomas	Baker, Timothy	Carleton, Shannon	Exeter, NH
10/29/06	Andersen, Tristan Evelyn	Andersen, Daniel	Andersen, Jaime	Concord, NH
10/31/06	Valli, Emily Rose	Valli, Shawn	Valli, Toni	Exeter, NH
11/11/06	Companion, Austin Gabriel	Companion, Thomas	Companion, Marysue	Dover, NH
11/13/06	Hoyos, Anthony Lawrence	Hoyos, Freddy	Fife, Fay	Manchester, NH
11/27/06	Cutter, William Joseph	Cutter, Peter	Brown, Samantha	Concord, NH
11/30/06	Bateman, Zoey Elaine	Bateman, Brian	Bassett, Amber	Exeter, NH
12/06/06	Smith, Caitlin Delaney	Smith, Charles	Smith, Carolyn	Portsmouth, NH
12/14/06	White, Liam Charles	White, Jonathan	White, Carrie	Dover, NH

2006 DEATHS

DATE OF DEATH	DECEDENT'S NAME	FATHER'S NAME	MOTHER'S NAME	PLACE OF DEATH
01/02/06	Hubner, Alvah	Hubner, George	Rullman, Constance	Northwood, NH
01/15/06	Moore, Muriel	Hall, Ira	Irwin, Rebecca	Northwood, NH
02/04/06	Nary, Ann	Dayton, Paul	Brooks, Mabel	Northwood, NH
02/14/06	Rich, Howard	Rich Sr., Charles	Hersey, Priscilla	Concord, NH
03/04/06	Ryder, Barbara	Burns, Ernest	Farina, Rose	Concord, NH
03/08/06	Simich, Magda	Solcanska, Edmund	Panikova, Ludmilla	Northwood, NH
03/13/06	Provencher, Patrick	Provencher, Hormidas	Caron, Imelda	Concord, NH
04/08/06	Hoag, Dana	Hoag, Ronald	Havey, Elizabeth	Northwood, NH
05/07/06	Schain, Eric	Schain, Raphael	Cohen, Natalie	Northwood, NH
05/21/06	Sprague, Frederick	Sprague, Roland	Luongo, Antoinette	Northwood, NH
05/22/06	Gaudreau, Denis	Gaudreau, Frank	Richards, Rosa	Northwood, NH
05/25/06	Foss-Coomber, Janiece	Canney, Frank	Osborne, Edith	Northwood, NH
07/26/06	Kilar, Thaddeus	Kilar, Andrew	Patla, Julia	Concord, NH
07/29/06	Durkan, Richard	Durkan, James	Ryan, Edna	Concord, NH
08/14/06	Kilar, Sandra	Radwan, Walter	Lyskers, Stella	Northwood, NH
09/17/06	Young, Carol	Hayes, Richard	Marston, Elizabeth	Northwood, NH
11/10/06	Ames, Michael	Ames Sr. Harold	Czerwienska, Jane	Concord, NH
11/28/06	Lufkin, Natalie	Burke, George	Meyer, Winnifred	Dover, NH
12/18/06	Childress, Joe	Childress, Albert	Henson, Ruby	Concord, NH
12/23/06	Behm, Paul	Behm, Paul	Curtz, Catherine	Concord, NH

2006 MARRIAGES

DATE OF MARRIAGE	GROOM'S NAME	BRIDE'S NAME	PLACE OF MARRIAGE
01/06/06	Marini, Andrew M	Morris, Sarah, A	Northwood, NH
01/07/06	Tenley, Joshua M	Rafferty, Jessica L	Concord, NH
05/27/06	Macrae, Christopher A	Clark, Tara J	Northwood, NH
06/03/06	Fafferty, Ryan S	Tenley, Richelle L	Concord, NH
06/10/06	Reardon, Craig S	Farrell, Rachel V	Pembroke, NH
06/11/06	Perry, James D	Jordan, Jennifer J	Henniker, NH
06/17/06	Mann, Jeremy P	Haroutunian Angela A	Northwood, NH
06/23/06	Starkey, Joshua J	Heath, Jennifer L	Northwood, NH
07/07/06	Barr, David L	Curtis, Susan R	Northwood, NH
07/08/06	Williams, John F	Nelson, Kim M	Portsmouth, NH
07/16/06	Longueil, Kelby S	Lewis, Maria L	New Castle, NH
07/29/06	Bisson, Timothy A	Salisbury, Amy L	East Wakefield, NH
08/05/06	Gocha, Anthony S	Trapp, Donna M	Alton, NH
08/20/06	Schaudel, John C	Supry, Linda L	Penacook, NH
08/26/06	Davidowitz, Mark N	Heisler, Sandra B	Northwood, NH
09/02/06	Chadbourn, Robert L	Abbott, Susan M	Concord, NH
09/02/06	Berger, Steven M.	Langevin, Margaret A	Northwood, NH
09/03/06	Bennett, Robert W	Thomas, Ellen G	Colebrook, NH
09/09/06	Wiley, Lawrence M	Walters, Barbara A	Northwood, NH
09/23/06	Walkup, Mark S	Langer, Robin E	Strafford, NH
10/01/06	Barry, Michael J	Ouellette, Amy I	Bradford, NH
10/01/06	Crook, Richard K	Quinlan, Sinead A	Nashua, NH
10/07/06	Richardson, Andrew D	Hurd, Brandi D	Webster, NH
10/14/06	Frye, Matthew S	Snyder, Jennifer M	Bedford, NH
10/31/06	Yorke, Glendon A	Isabelle, Amanda	Northwood, NH
11/04/06	Lylyk, Greg P	Huot, Cynthia	Hill, NH
11/18/06	Marston, Matthew E	Glew, Sarah J	Northwood, NH
12/07/06	Jock, Leon E	Lamb, Carri E	Northwood, NH
12/31/06	Burdick, Mearl E	Rollins, Jessica E	Deerfield, NH

CONTACT INFORMATION FOR REPRESENTATIVES & SENATORS

U.S. Senators

Honorable Judd Gregg

125 North Main
Concord, NH 03301
225-7115

Senate Office:

393 Russell Senate Office Building
Washington, DC 20510
(202)224-3324
web form: www.gregg.senate.gov/webform.html

Honorable John E. Sununu

1589 Elm Street, Suite 3
Manchester, NH 03101
647-7500
FAX 647-9352

111 Russell Senate Office Building
Washington, DC 20510
(202) 224-2841
FAX (202) 228-4131
web form: www.sununu.senate.gov/webform.html

1st District Congresswoman Carol Shea-Porter

District Office

33 Lowell Street
Manchester, NH 03101
641-9536

104 Washington Street
Dover, NH 03820
743-4813

2nd District Congressman Paul Hodes

District Office

114 North Main Street, 2nd Fl.
Concord, NH 03301
223-9814

Washington DC Office Building
Washington, DC 20515
(202) 225-5206

State Senator

John S. Barnes

PO Box 362
Raymond, NH 03077
895-9352

Representatives

Robert A. Johnson

PO Box 11
Northwood, NH 03261-0011
942-8666

Frank Case

44 Beach Head Rd.
Nottingham, NH 03290
895-2718

John Reagan

53 Mt. Delight Rd.
Deerfield, NH 03037-1304
463-3009

CONTACT INFORMATION FOR REPRESENTATIVES & SENATORS

Representatives

Susi Nord
32 Murray Hill Road
Candia, NH 03034
483-0222

Richard Snow
PO Box 37
East Candia, NH 03034
483-2722

CONTACT INFORMATION FOR STATE & COUNTY

State Offices of Interest

Attorney General, Consumer Protection Bureau	271-3641
Office of the Governor	271-2121
Fish & Game Department	271-3421
Secretary of State	271-3242

Rockingham County Phone Numbers

Sheriff	679-2225
State Police	679-5663
Register of Deeds	642-5526
Strafford Regional Planning Commission	742-2523

2007 DATES TO REMEMBER

January 1	Town fiscal year opens
January 24	First day for candidates to declare for Town Election
February 2	Last day for candidates to declare for Town Election
March 1	Applications for abatement must be received by municipality by March 1 following the second notice of tax
March 3	Annual School District Meeting
March 13	Annual Town and School Elections
March 17	Annual Town Meeting
April 1	All property in Northwood, assessed to owner this Date
April 15	Last day for taxpayers to apply for Current Land Use Assessment RSA 79-A:5, II
April 15	Last day to file for Veteran's Credit for previous year
April 15	Last day for qualified person over 65 to apply for an Elderly Exemption for previous year
June 30	School District fiscal year closes
July 1	School District fiscal year opens
July 1	First half of semi-annual tax billing commences to draw interest at 12%
September 1	Abatement Appeals must be submitted to the Department of Revenue Administration
December 1	Unpaid real estate of second tax billing commences to draw interest at 12%
December 31	Town fiscal year closes

TOWN OF NORTHWOOD SCHEDULE OF MEETINGS

Board of Selectmen:

Every second and fourth Tuesday - 6:00 p.m.

Call to be placed on the agenda - agenda deadline Thursday 12 noon prior to Tuesday evening meeting

Board of Adjustment:

Fourth Monday of each month - 7:00 p.m.

Deadline for ZBA applications is the first of the month, based on prior submission of a completed ZBA application and building permit application to the building department no later than the 20th of the month preceding the zoning board's hearing on the matter.

Planning Board:

Fourth Thursday of each month - 7:00 p.m.

Contact the town planner to be placed on the agenda for consultations. Deadline for applications is the first of each month.

Police Commission

Third Tuesday of each month – 11:00 a.m.

Police Station

Contact the board administrator to be placed on the agenda.

Conservation Commission:

First Tuesday of each month – 7:00 p.m.

2007 TOWN HOLIDAYS

New Year's Day	January 1, 2007	Monday
Martin Luther King Day	January 15, 2007	Monday
Presidents Day	February 19, 2007	Monday
Memorial Day	May 28, 2007	Monday
Independence Day	July 4, 2007	Wednesday
Labor Day	September 3, 2007	Monday
Columbus Day	October 8, 2007	Monday
Veterans Day	November 12, 2007	Monday
Thanksgiving Day	November 22, 2007	Thursday
Day after Thanksgiving	November 23, 2007	Friday
Christmas	December 25, 2007	Tuesday

Holiday Policy for Town of Northwood Employees:

If the holiday falls on Saturday, the Town of Northwood will observe the holiday the Friday before. If the holiday falls on a Sunday, the Town of Northwood will observe on the Monday following the holiday.

The Board of Selectmen has approved the closing of the offices for Saturday hours due to the following holidays falling either Friday or Monday for the year 2007.

- Memorial Day, Labor Day, Thanksgiving Day, Day After Thanksgiving
- Closed for School Meeting and Town Meeting

2007 Transfer Station Holiday Schedule

Closed: January 1, 2007

Open: January 3, 2007 8:00a.m.-2:00p.m.

Closed: January 15, 2007

Open: January 17, 2007 8:00a.m.-2:00p.m.

Closed: April 8, 2007

Open: April 7, 2007 8:00a.m.-2:00p.m.

Closed: May 28, 2007

Open: May 30, 2007 8:00a.m.-2:00p.m.

Closed: July 4, 2007

Open: July 7, 2007 8:00a.m.-2:00p.m.

Closed: September 3, 2007

Open: September 5, 2007 8:00a.m.-2:00p.m.

Closed: November 12, 2007

Open: November 14, 2007 8:00a.m.-2:00p.m.

Closed: December 25, 2007

Open: December 27, 2007 8:00a.m.-2:00p.m.

Approved by the Northwood Board of Selectmen on December 12, 2006

Scott R. Bryer

Kenneth Witham

NORTHWOOD TOWN DEPARTMENTS TELEPHONE / BUSINESS HOURS

Building Inspector / Code Enforcement – 942-5586 - ext 203

Monday	8:00 a.m. to 11:00 a.m.
Thursday	1:00 p.m. to 4:00 p.m.
Last Saturday of Month	8:00 a.m. to 11:00 a.m.

Chesley Memorial Library 942-5472

Monday	9:00 a.m. to 4:00 p.m. 6:00 p.m. to 8:00 p.m.
Tuesday	9:00 a.m. to 1:00 p.m.
Wednesday	9:00 a.m. to 4:00 p.m. 6:00 p.m. to 8:00 p.m.
Thursday	9:00 a.m. to 4:00 p.m. 6:00 p.m. to 8:00 p.m.
Saturday	9:00 a.m. to 1:00 p.m.

Conservation Comm. / Planning Board / Board of Adjustment /Police Commission /Budget Comm. 942-5586 ext 205

Monday	9:00 a.m. to 4:00 p.m.
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Town Planner 942-5586 Ext. 205

Variable Hours – Call for Appointment

Human Services Director – 942-5586 ext. 208 (cell 608-6332)

Variable Hours – Call for Appointment

Selectmen's Business Office 942-5586

Monday through Friday	8:00 a.m. to 4:00 p.m.
Last Saturday of Month	9:00 a.m. to 11:00 a.m.

Town Clerk / Tax Collectors Office – 942-5586 ext. 201

Monday	8:00 a.m. to 10:00 a.m. & 4:00 p.m. to 7:00 p.m.
Tuesday-Friday	8:00 a.m. to 4:00 p.m.
Last Saturday of Month	9:00 a.m. to Noon

Transfer Station / Recycling Facility – 942-9105

Monday	3:00 p.m. to 7:00 p.m.
Wednesday (September 1 - March31) Winter Hours	8:00 a.m. to noon
Wednesday (April 1 – August 31) Summer Hours	4:00 p.m. to 8:00 p.m.
Saturday	8:00 a.m. to 2:00 p.m.
Sunday	12:00 to 4:00 p.m.

Fire/Rescue/Emergency Management	911
Fire Station	942-9130 / 9401
Health Officer	942-5586 x 211
Highway Department	942-9108
Police Department (Business)	942-9101
Police Department (Dispatch)	942-8284